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ROYAL COMMISSION ON TAXATION

Proceedings of hearings held before
the Royal Commission on Taxation in
the Supreme Court of Canada Building,
Ottawa, Ontario, commencing at 9:30
a.m. on Saturday, January 18th, 1964.

COMMISSION:

MR. KENNETH LEM. CARTER

CHAIRMAN

MR. J. HARVEY PERRY

MR. A. EMILE BEAUVAIS

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SUBMISSION OF THE EXECUTIVE COUNCIL OF THE CANADIAN
CHAMBER OF COMMERCE.

APPEARANCES: Mr. G.E. Brown
Mr. C. Leach
Mr. D.L. Morrell
Mr. A.J. Little
Mr. G. Keeping
Mr. L. Kent
Dr. J.R. Petrie
Mr. W.J. McNally
Mr. E. Hamilton

THE CHAIRMAN: Mr. Secretary, I think we
can start.

THE SECRETARY: Good morning, Mr. Chairman
and Commissioners. Today we have a submission by
the Canadian Chamber of Commerce. Mr. G. Egerton
Brown, President of the Executive Council of the
Chamber, is here with a delegation. He wishes to
make a few opening remarks and introduce some of
his colleagues.

I would like to enter this brief into
the record as Exhibit 325.

--- EXHIBIT NO. 325: Brief of the
Executive Council
of the Canadian
Chamber of Commerce.

THE CHAIRMAN: Thank you, Mr. Secretary.



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3 Good morning, Mr. Brown and gentlemen. It is nice
4 to have the Chamber back with us again. You were
5 helpful when we started and put us on the track.
6 We hope we have followed the track that you put
7 us on. We have gone a long way, I might say, since
8 then. You provide us with an extremely interesting
9 document. I might say that when I commenced on it
10 last night it looked very formidable, and it was
11 very formidable; but it is extremely well written,
12 with an easy pen, and to my way of thinking, quite
a joy to read. I thoroughly appreciated it.

13 We will certainly have questions to ask
14 of you, but before we do that I would be very glad
15 to hear anything that you would care to say to us.

16 MR. BROWN: Thank you, very much, Mr.
17 Chairman. Mr. Chairman and Members of the Royal
18 Commission on Taxation; this is Saturday morning,
19 and we do appreciate and thank you for your courtesy
20 in meeting with us on this occasion. It is unfor-
21 tunate that illness and other untoward events pre-
22 vented us from keeping our appointment with you last
23 November 25, and I say again, thank you for your
courtesy in providing this opportunity to meet with
you.

24 The Executive Council of the Canadian
25 Chamber does welcome this opportunity of appearing
26 before this Commission for a second time. We have
27 followed with very considerable interest your
28 hearings as they have been reported in the press and
29 as we have heard of them from those who have
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3 participated in them. We would like to take this
4 opportunity to commend you, sir, and your colleagues
5 for the obviously thorough job you are doing in
6 fulfilling the Commission which you have been given
7 by government. We should like to report that the
8 appointment of this Commission fulfills a request
9 that the Chamber made to government for a thorough re-
10 view of the Canadian tax structure, and we are
11 grateful that this exhaustive survey is in such
12 competent hands.

13 As you know, the Canadian Chamber of
14 Commerce is the national voluntary federation of
15 more than 8000,00 autonomous Boards of Trade and
16 Chambers of Commerce -- those terms are synonymous
17 -- across Canada. These Boards or Chambers vary
18 in size from the very large Boards of Metropolitan
19 Toronto, Vancouver and Winnipeg, the twin Boards
20 of the Chambre de Commerce de Montreal and the
21 Montreal Board of Trade, down to those in the small
22 communities scattered across the face of Canada.
23 In fact, 75 per cent of these member Boards come
24 from towns of less than 5,000 population.

25 In total, over 125,000 business and
26 professional men and community leaders make up the
27 membership of these member Boards of the Canadian
28 Chamber. These organization members -- that is,
29 these Local Boards of Trade and Chambers of Commerce
30 -- are the voting members of the Canadian Chamber
of Commerce. They are the ones that determine the
policy of the Chamber. Each of those Boards has one



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3 vote, and only one vote. So that it is completely
4 democratic in that respect.

5 In addition to these organization members
6 there are non-voting members of some 2,700 corpo-
7 rations and some 25 associations.

8 Again, to make it clear, sir, I would
9 like to indicate that the organization of the
10 Canadian Chamber consists of national officers and
11 a National Board of Directors. This national Board
12 meets at the time of the annual meeting of the
13 Canadian Chamber and once or twice at other times
14 during the course of the year. During the interim
15 periods between meetings of the Board, the Executive
16 Council carries on the ordinary business of the
17 Chamber.

18 As your Secretary said, I am Egerton
19 Brown, the Chairman of that Executive Council. The
20 policy of the Chamber originates with standing
21 committees of the National Chamber, or with the
22 individual Chambers or Boards across the country
23 and their standing committees. Proposed policy
24 is clarified and refined by action of standing
25 committees of the National Chamber and referred
26 back to all the individual Chambers across the
27 country for their comments and concurrence. It
28 then goes through the process of the National policy
29 Committee at the annual convention, and finally
30 through the plenary session of the annual convention
of the Canadian Chamber and comes out in the form of
a policy statement for the Chamber.



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3 The men who carry on this work in the
4 Chamber come from all across Canada. They are
5 engaged in the natural resource industries of
6 agriculture, of fishing, mining, lumbering and
7 so forth. They are engaged in manufacturing, primary
8 and secondary. They are engaged in trade and distri-
9 bution, foreign and domestic, wholesale and retail.
10 They are engaged in communications, in transpor-
11 tation. They are engaged in public utilities. They
12 are engaged in finance, insurance, banking, invest-
13 ments and so forth. They are also in the related
14 professions of accountancy, law, architecture,
15 engineering, and so on.

16 Their work comprises the warp and woof
17 of the Canadian economy. I mention this to under-
18 line the fact that we come before you, sir, and your
19 colleagues not to plead a special case, but to speak
20 for that vital element of the Canadian economy which
21 supplies the employment and finds the money for the
22 payrolls of the country.

23 Mr. Campbell Leach has served as Chairman
24 of a special committee that prepared the Executive
25 Council's submission, and he and his committee are
26 here today.

27 I should now like to introduce Mr. Leach
28 to you, sir, and to your associates on the Commission
29 and to the staff of your Commission. Mr. Leach is
30 well known to you, sir, and I think to your
associates. He has brought to his task a deep
understanding of the problems which our Canadian



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3 tax structure creates for Canada. Before asking Mr.
4 Leach to carry on I would like to introduce Mr. D.
5 R. Morrell, General Manager of the Canadian Chamber
6 of Commerce. Don is at the extreme left.

7 Mr. Leach will now, I think, introduce
8 the other members of the delegation and will make
9 an opening statement on the submission you have
10 received in advance of this hearing. He will also
11 act as the leader in any discussion you may wish to
12 carry on in respect of that submission. Mr. Campbell
13 Leach.

14 THE CHAIRMAN: Thank you, Mr. Egerton
15 Brown. Before Mr. Leach commences, I would just
16 like to acknowledge the very kind remarks that you
17 made about ourselves. Thank you, sir.

18 We are aware of the great significance
19 of the Chamber and its role in the Canadian commu-
20 nity, and very clearly what is said to us today is
21 of great importance to us in our deliberations in
22 this task. I do not now know how we could undertake
23 such a task without knowing the views of the Canadian
24 Chamber. Yes, Mr. Leach.

25 MR. LEACH: Mr. Chairman, I would first
26 of all like to associate myself with the words of
27 appreciation that have been expressed by Mr. Brown,
28 particularly in reference to your kindness in sitting
29 on Saturday. I myself always work on Saturday, but
30 I realize that perhaps some of the Commission or
some of the people here may like to have the weekend
free.



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3 The brief which we have filed with you
4 is the brief of the Executive Council of the Canadian
5 Chamber of Commerce, as Mr. Brown has explained, and
6 it has been prepared to conform with the policy of
7 the Chamber as expressed in its annual policy decla-
8 rations.

9 We believe that the Chamber is qualified
10 to speak for Canadian business, but a great effort
11 has been made to arrive at our conclusions in an
12 impartial way. We have refrained from making
13 recommendations designed to favour business at the
14 expense of other segments of the community. Thus,
15 our recommendations express what we believe to be
16 in the best interests of Canada and its economy. In
17 short, what is good for the country is good for
18 General Motors.

19 You will have seen that we have not dealt
20 with those matters which are often referred to as
21 "inequities, loopholes and anomalies" in the taxing
22 statutes because many of these have been dealt with
23 in our annual submission to the Ministers of Finance
24 and National Revenue, copies of which we have filed
25 with you, and because we believe that these have
26 been adequately dealt with by other submissions;
27 thus we prefer to view the problem from higher ground
28 and to avoid entanglement in the underbrush.

29 We strongly urge that the Canadian tax-
30 climate should be such as to be at least as
attractive to production and investment as any in
the world. This means that taxes on business income,



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3 investment income and personal income should be lower.
4 Lately it has been popular to discourage foreign
5 investments but it should remembered that British
6 capital originally, and United States capital latterly,
7 have been vital to us. Consequently, while it may be
8 desirable to encourage Canadian investment at one time
9 and foreign investment at another, the fact remains
10 that the development and growth of a country depend
upon investments.

11 Conversely, we suggest that the necessary
12 revenues to replace the loss from the reductions of
13 rates applicable to business and personal incomes
14 should properly come from consumption taxes of one
15 form or another. One of the classic bases for taxes
16 is upon consumption or enjoyment. As a nation, are
17 we not living beyond our means? Wages, salaries and
18 fringe benefits are higher than ever before. The
19 dollars spent from these sources should be taxed on
a broader base.

20 Thus, we should stimulate effort, initiative,
21 savings and investment on the one hand, and tax the
22 personal enjoyment of mass income on the other.
23 Consequently, our thesis is a broader tax base and
lower income tax rates.

24 Equally important is the tax atmosphere.
25 Policies should be stable, consistent and reliable.
26 Integrity should be a characteristic of fiscal policy
27 and certainly a characteristic of tax law. Abrupt,
28 unpredictable, illogical, or crisis-inspired changes
29 should be avoided; ~~retroactive~~ or discriminatory
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3 taxes should be shunned. Investment capital is
4 sensitive to these, and business places political
5 stability thighe on the lists of requirements. This
6 is particularly true of foreign capital which views
7 with alarm our succession of financial crises and
8 reacts accordingly.

9 I realize that much of what I have just
10 said has also been said by earlier submissions to
11 this Commission and in other public pronouncements,
12 but I would strongly deny any accusation of plagiarism
13 because we arrived at this point of view more than a
14 year ago, and this is something about which we feel
15 very strongly.

16 Mr. Chairman, I will now introduce to you
17 the members of our delegation who have not already
18 been identified to you. I am sure that you will wish
19 to direct questions to us. We have allocated the
20 subject matter in a broad way, but naturally we are
21 all available for any questions which you would like
22 to ask on any particular subject.

23 At my extreme right, Mr. George Keeping,
24 the former Chairman of the Executive Council preceding
25 Mr. Egerton Brown. Then, Mr. W.J. McNally, who is
26 the manager of the Policy Department of the Canadian
27 Chamber of Commerce. Then we have Dr. J.R. Petrie,
28 who I am sure is known to you, Mr. Chairman, and he
29 may even be known to other members of the Commission.
30 Perhaps Mr. Perry may be acquainted with him. Dr.
Petrie is primarily responsible for the drafting of
our brief, and especially for the economic analysis



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3 upon which it is based.

4 On Mr. Brown's left is Mr. A.J. Little,
5 the First National Vice-President of the Chamber of
6 Commerce; that is to say, on its Board of Directors,
7 the senior Board. Then we have Mr. Eric Hamilton.
8 Then there is Mr. Lionel Kent and, of course, Mr.
9 Morrell has already been identified to you.

10 I think that is all I have to say, Mr.
11 Chairman, and we are in your hands.

12 THE CHAIRMAN: Thank you very much, Mr.
13 Leach. This morning it seemed to us, in view of the
14 size and the weight of this tome and ~~this~~ contents,
15 technical aspects and so on, that we might do well
16 to use our counsel, Mr. Coyne, in leading our questions.
17 So I have asked Mr. Coyne to undertake this task. I
18 think that without further ado, Mr. Coyne, you might
19 proceed.

20 MR. COYNE: Thank you, Mr. Chairman. Mr.
21 Leach, I wonder if we might start out in a general
22 sort of way by taking up what I might call the general
23 theme of your brief, namely your concern that on both
24 the expenditure and the revenue side in recent years
25 there has been too much emphasis on the stimulants being
26 given to consumption and a lack of emphasis on the
27 problems of investment and capital expansion.

28 On page 2, for example, in paragraph 7 you
29 say:

30 "If government expenditures are permitted
to continue to rise at the pace of recent
years a disproportionate share of the



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3 national product will be siphoned off
4 into government channels to the detriment
5 of the private sector. In particular we
6 are concerned that an ever-increasing
7 share of government expenditure is being
8 directed to the support of consumption at
9 the expense of capital accumulation and
10 investment. If the Canadian economy is
11 to maintain a satisfactory rate of growth
12 there must be more emphasis on increased
13 savings, capital investment and produc-

14 Then over on page 4, taking the revenue
15 side of the picture you say in paragraph 12:

16 "However, just as recent programs of
17 expenditure have tended to concentrate
18 too heavily on the support of consumption,
19 so in our view the present tax structure
20 has tended to sap the vigorous spirit of
21 enterprise and initiative on which the
22 nation must rely for continued expansion.
23 A necessary and desirable reform would be
24 to reduce the present reliance on personal
25 and corporate income taxes, and restore
26 the incentive to venture and invest in an
27 expanding Canadian economy".

28 Going on in paragraph 13, you state:

29 "It is desirable that attention be given
30 to some shift in emphasis from taxes on
income to taxes on expenditure so as to



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3 encourage industrial expansion and employ-
4 ment and stimulate private initiative and
5 effort."

6 It probably will not be surprising to you
7 that some bodies which have come before the Commission
8 and which have similarly examined the record, if you
9 like, of the last ten years have come to quite a
10 different conclusion. For example, they have directed
11 our attention to the great investment boom of 1955
12 to 1957. They have stated that during that period
13 tax rates were relatively the same; that is, tax rates
14 on income of various kinds were relatively the same
15 as they are today; that at that time of time the tax
16 structure did not seem to inhibit capital expansion;
17 and further, to them what was the key, or the touch-
18 stone, if you like, was the great upsurge of demand
19 both present and anticipated, and that in the presence
20 of such a demand situation business had no problems
21 in finding the necessary capital to expand its plant
22 in order to satisfy this demand. Finally, if I
23 interpret their position properly, they attribute the
24 doldrums, if you like, of the last few years as being
25 attributable, not to the effect of the tax structure
26 on capital investment but to the falling off of
27 demand for the products which manufacturers produce.

28 I wonder if you would care to comment on
29 that point of view, in relation to the somewhat
30 different view which you take here.

MR. LEACH: Mr. Chairman and members of
the Commission, I think I could give a layman's



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3 answer to that question, but this is in the nature
4 of economics and economic analysis, and I think I
5 will ask Dr. Petrie to answer that question.

6 MR. COYNE: You and I are both laymen in
7 this field, Mr. Leach.

8 DR. PETRIE: Mr. Chairman, Mr. Coyne, you
9 raised the point of the expansion of the capital
10 program. If anybody in Canada has said that our tax
11 structure has not deterred the capital expansion
12 program, I think they forget that this capital
13 expansion program has been largely the result of
14 foreign investment in Canada.

15 We have been financing this great expansion,
16 this boom, by borrowing from abroad; borrowing, as
17 well as direct investment from abroad, from American
18 corporations in direct investment in Canadian
19 subsidiaries. Up until recently there has been no
20 disincentive in our tax system to this capital ex-
21 pansion through foreign funds. Currently I think --
22 this is my personal view; I am not speaking for the
23 Chamber -- there has been, because of this withholding
24 tax situation, probably an area of confusion.
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Supposing, for the sake of argument,
Mr. Chairman, we had tried to support our own expansion
programme with savings and investments, it couldn't
possibly have been done, because that was all accrued
income, or personal income. We certainly couldn't
have supported the rate of capital expansion going on
in the country.

Nevertheless, if we had the tax climate
which the Chamber is advocating there would have been
more capital available, in our view, for Canadian
expansion and less dependence on foreign investment;
but, nevertheless, we never could have supported the
rate of capital expansion.

So my answer is that, as an economist,
I still feel that the weight of taxation on the savings
and investment segment of the economy has distorted the
pattern of our development. But even although we had
had what we are advocating before you we still couldn't
have supported the rate of growth of the economy.

THE CHAIRMAN: If I may interrupt,
didn't I hear Dr. Capon referring to the revenue of
the country's growth resources, and he indicated the
accumulation of earnings which, from his figures,
indicated about 80 million dollars a year...

DR. PETRIE: Yes.

THE CHAIRMAN: I think it is now
about 3 billion dollars a year, and with that and
equity issues of 350 million and bond issues of 400
million it seems to me that this is by far the largest



1 source of earnings. I suppose the answer is that even
2 that isn't enough, but it seems to me that...

3 DR. PETRIE: On your figures, and
4 doing a little mental arithmetic, it is about \$4 billion;
5 and total expenses would be \$9 billion.

6 MR. COYNE: That includes Government
7 spending?

8 DR. PETRIE: Yes; \$9 billion, roughly.
9 But the business segment of that is what? It is
10 difficult to project because we haven't got our
11 anticipated figures for 1964.

12 THE CHAIRMAN: We had the Construction
13 Association and they said 7, 6 for total expenditure
14 and that something over 2 would be housing; quite a
15 large part Government and business; and I would have
16 thought nothing like 7, 6.

17 DR. PETRIE: Supposing it were 6 or
18 7 billion. We couldn't still, even with this --
19 we couldn't begin to generate the amount necessary
20 to support the economy; and all we are saying is that
21 the present tax structure is curbing our ability to
22 support ourselves; and even although we could get all
23 we wanted from the Government we still can't support
24 ourselves.

25 THE CHAIRMAN: Thank you.

26 MR. LITTLE: With the greatest respect,
27 and on the submissions that have gone before, I, as
28 a layman, would like to take up the point that it is
29 the variation in the demand side that causes the
30 fluctuation in our economy rather than the availability.



1 It seems to me that we are outside the economic pattern.
2 Surely each of us must realize that this is not
3 realistic. There is no lack of demand, really, for
4 material. If it were true that there was a holdback
5 on the consumption side then you would expect that;
6 and that it would be even true on the savings side;
7 and this is not borne out by the facts which have been
8 submitted; and I think that this is true of personal
9 income, too, that so far as personal savings are
10 concerned, going back for a number of years there
11 has been a gradual decline in personal savings
12 accumulated.

13 This, it seems to me, is the real
14 answer.

15 THE CHAIRMAN: Personal saving, has
16 set out in your exhibit 11, is going up at quite a good
17 rate. In 1957 it was 1,202, in 1961, 1,509, and
18 in 1962 a great leap up to 2,331.

19 MR. LITTLE: At the same time the dollar
20 was changing in value and the number of people was
21 going up. This must be related to it.

22 In the period 1926 to 1930 the
23 proportion of gross savings to income was 22.7%; in
24 1946 it was 7.2% and in 1962 it was 5.9%.

25 MR. COYNE: I think that this
26 appendix is a very interesting document. I was
27 proposing that we might return to it later.

28 MR. BROWN: I think, Mr. Chairman,
29 there is the fact that the 10-year period which you
30 suggested originally in your first comment is not



1 sufficiently long to give us a really clear picture.

2 If we think only of the post-war period
3 we are thinking of times when the world situation in
4 trade favoured Canada, but with the resurgence in
5 Western Europe we have a quite different situation today.
6 This, I think, has a bearing on the demand side, and
7 it also has^{its}/bearing on the need for our being able
8 to borrow our own capital.

9 If you go back and look at appendix
10 3 you will see in that what has happened in relation
11 to direct and indirect taxes over a period of years,
12 and how at one time direct taxes were a very much
13 smaller portion of the total in the federal picture.

14 COMMISSIONER PERRY: The way your
15 argument has developed, it is on the basis that the
16 idea is to keep a balance between consumption and
17 investment.

18 MR. BROWN: That is right.

19 COMMISSIONER PERRY: I do think that
20 business people tend to be carried away a little by
21 the investment side. On the other hand, business
22 people don't invest simply for the purpose of building
23 factories; they invest to meet a market demand.

24 MR. BROWN: And that is the thing which
25 is dynamic in the Canadian picture; this is the thing
26 which creates continued business.

27 COMMISSIONER PERRY: It is not going to
28 be dynamic if there is no market demand.

29 MR. BROWN: If the market can be forced
30 and can be met through...



1 COMMISSONER PERRY: I would go so far
2 as to say that the great thing about the free enterprise
3 system is that if there is a demand there is no force
4 on earth that can keep free enterprise from beating that
5 demand -- not even taxes.

6 MR. LITTLE: If there is no market
7 there is no demand.

8 THE CHAIRMAN: The Americans, when
9 they came to have taxes of 11 billion dollars, tried a
10 system of stimulation of demand and stimulation of
11 investment, but they have now worked out a proportion
12 between the two because there was no benefit of one
13 without the other.

14 COMMISSIONER PERRY: I think the
15 important thing is that you don't invest for the sake
16 of investing. There is no point in investing your
17 money when there is no consumption.

18 MR. KEEPING: It is a question of
19 balance, and in our view it has become out of balance
20 and it needs to be put back in balance again.

21 COMMISSIONER PERRY: I gather this is
22 in your brief, and it occurs quite frequently.

23 MR. COYNE: Turning over several
24 pages, and still dealing with the general, introductory
25 part of your brief, you refer on page 9 to tax pyramiding
26 which, you say, represents one of the major distortions
27 in the tax system; and then you say:

28 "The spread between the statutory and
29 effective rate of sales tax is sometimes almost
30 fantastic. Thus, the effective rate on



1 Canadian cigarettes of federal sales and
2 excise taxes is 209% of the manufacturers'
3 selling price net of taxes..."

4 This is rather a small point, but I
5 put it to you that all that is derived from this final
6 sentence is that Governments in their wisdom have decided
7 that the effective rate of tax on Canadian cigarettes
8 shall be 209%; and it doesn't much matter. They have
9 decided, in their wisdom, to impose this tax in a series
10 of somewhat obscure and perhaps hidden forms, but if
11 they had not done that they would have imposed a tax of
12 209% on the retail price of cigarettes; and what would
13 the difference be? What is the significance which you
14 have to draw from this examination of tax pyramiding?

15 MR. CHUTTER: Well, I think the point
16 we are making is that through this particular pyramiding
17 operation you have concealed taxes which are not known
18 to the public. The point is that should the Government
19 of the day impose that kind of levy I think there
20 probably would be political outcry; but because practically
21 no consumer knows what he is paying there isn't much of
22 an outcry.

23 The same thing applies on liquor, for
24 instance. The effective rate of sales tax on spirits is
25 about 33% instead of 11%, but nobody seems to know that,
26 so there is no outcry.

27 Really all we are trying to do is to
28 point out that through the pyramiding of these taxes
29 you have the situation that we have tried to point out,
30 that the spread between the statutory and effective rate



1 of sales tax is really fantastic; and yet hardly
2 anybody appearing before this Royal Commission has
3 taken the trouble to analyze the situation and point
4 it out.

5 MR. COYNE: Would the tax structure
6 be improved if hidden taxes -- which, I think, is the
7 popular phrase to describe this situation -- were
8 abandoned?

9 MR. CHUTTER: Well, I wouldn't say
10 we could abandon the hidden tax, but I do think that
11 the taxpayer should know what he is paying.

12 THE CHAIRMAN: Somebody told us they
13 didn't believe that the housewife knew there was an
14 11% manufacturers' tax and he was perfectly sure that
15 they had no appreciation of the impact of it on
16 themselves.

17 MR. CHUTTER: I think that is
18 probably correct.

19 I would like to see the Canadian public
20 -- the taxpaying public -- becoming fully aware of the
21 taxes that are being paid. This is my personal view;
22 because most of us are not sophisticated enough to know
23 what taxes we do pay. We know about our income tax,
24 but we don't know about things like provincial sales
25 tax which is changed at the quarter.

26 COMMISSIONER PERRY: May I inquire
27 along the lines of whether you are trying to keep the
28 taxpayer content...

29 MR. CHUTTER: Mr. Perry, I would like
30 the taxpayer to know exactly and then maybe he would



1 take some action at the polls to keep down Government
2 expenditure.

3 MR. LITTLE: It seems to me that through
4 all this dicussion we seem to assume that the taxpayers
5 are different from the Government, and that there are
6 two sides here. It seems to me that the answer becomes
7 very clear when we straighten out our thinking and
8 realize that the Government is here to serve the people
9 and not vice versa; and I can't see any other proper
10 answer but that people ought to know what they are paying
11 for the services that they receive.

12 It seems to me that it is quite wrong
13 to suggest that there is some moral reason for disguising
14 what the people are being asked to assume in the way of
15 a tax burden.

16 THE CHAIRMAN: The point really is, Mr.
17 Little, whether, if one is levying a tax at some level
18 other than the consumer's level, any good purpose would
19 be served in showing people what that tax may be on the
20 goods they bought.

21 Now, this assumes that it is a good thing
22 to have it at that level, and, secondly, to show where
23 the taxes are. If you are recommending a change in
24 that level that is something else, but I don't think you
25 are. You are saying it is not a good idea to conceal
26 taxes.

27 COMMISSIONER WALLS: I think, with
28 the complexity of the different types of taxes, the only
29 way you could do this would be in the explanatory notes
30 for budget speeches, where you could show in a concise



1 way what the overall tax burden is; and then you could
2 find the tax expenditure by taking one tax at a time.
3 In this way their overall tax burden could be given
4 to them once a year.

5 COMMISSIONER PERRY: The tax foundation
6 issues a publication on this. I would think that the
7 taxpayer is fairly intelligent and he could pretty
8 well work out what his total tax burden was within a
9 relatively small percentage; but I doubt if the Tax
10 Foundation has been inundated with orders for this
11 publication.

12 MR. CHUTTER: This is the problem.

13 MR. LITTLE: It seems to me that this
14 just provides the answer. Surely it is ridiculous
15 that the people of the country have to hire an agency to
16 find out what taxes are being imposed upon them.
17 Surely this is ridiculous. Surely it is right that
18 they should know. You will quite appreciate that
19 we are not suggesting that every tax must be laid on the
20 table; but from the tone of Mr. Perry's question I thought
21 that perhaps he was implying that it was right and proper
22 that the people ought not to know.

23 COMMISSIONER PERRY: If I left that
24 impression I certainly hasten to withdraw it. I am
25 merely interested in the mathematics of this operation.
26 It may not require an agency to tell them, but it
27 certainly would require an agency to work out the
28 arithmetic.

29 THE CHAIRMAN: We have had a lot of
30 people who have stated that the taxes should be seen



1 by every person so that they would know what it was
2 when it was paid. The question is what kind of re-
3 designing of the system is necessary in order to achieve
4 this thing; and certainly on that basis most of our
5 present taxes would disappear and something else would
6 have to be done, I think.



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3 Most people tell us that it is the corporation tax
4 and they deduct it against the individual. In that
5 case you have to throw corporation taxes out and find
6 something else. You have to be able to identify the
7 individual, I suppose. But I do not think you are
8 suggesting that we throw everything out and that the
9 individual cannot see how the tax should bear on him.

10 COMMISSIONER PERRY: I think we are all
11 for enlightenment.

12 MR. COYNE: I wonder if we could now turn
13 to page 14.

14 COMMISSIONER PERRY: Might I just raise
15 one question first of all. At the bottom of page 9
16 you begin using what is a fairly standard comparison,
17 and that is taxation as a percentage of national
18 income. I do not disagree that this is one basis
19 of comparison, but I do not think that it is the one
20 most commonly used. The one more commonly used is the
21 gross national product, but I think there are good
22 grounds for using the gross national product. Would
23 Dr. Petrie have anything to say as to why he adopted
24 this method rather than that of the g.n.p?

25 THE CHAIRMAN: He used the g.n.p. one.

26 DR. PETRIE: Yes. We used it both ways
27 actually, but I felt the percentage figures of
28 national income were more impressive, really more
29 frightening, than the g.n.p.

30 COMMISSIONER PERRY: You and I can have a
discussion about this afterwards, but I do not think
you are really comparing like with like, because, as



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3 you know, gross national product includes the in-
4 direct taxes which are in your tax comparison.

5 MR. PETRIE: That is right.

6 COMMISSIONER PERRY: I think you are com-
7 paring more like with like.

8 DR. PETRIE: On the otherhand, Mr. Perry,
9 if you take national income, this is the doh-ray-
10 me in the hands of people. I like to think, speaking
11 strictly from a personal point of view, that I have
12 an income of "x" dollars. That is my portion of the
13 national income and the tax bite is so much, let us
14 say 40 per cent or "x" per cent. To me it is more
15 realistic than measuring the market value of goods
16 and services which are produced by the nation.

17 COMMISSIONER PERRY: I agree, but normally
18 when comparing or determining part of the whole you
19 are looking at the whole which includes that part.

20 DR. PETRIE: But if we are taking national
21 income we are taking something with a dollar value
22 which is the income of the nation. Then we compute
23 how much of that is taken away by taxes, and it comes
24 -- I think the figure I have used is 42.6 per cent in
25 1961.

26 COMMISSIONER PERRY: Yes, it is a valid
27 comparison.

28 DR. PETRIE: I cannot quarrel with you
29 about this because I used it in both ways.

30 MR. BROWN: At the top of page 11 it is
shown both ways.

COMMISSIONER PERRY: Actually, our staff



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3 statistician introduces so many other factors that
4 we really do not know what the proper comparison is.

5 COMMISSIONER WALLS: I was also wondering
6 about paragraph 22, where you are dealing with
7 revenue and expenditure trends. On the next page,
8 table T, true you are relating that to the tax burden,
9 but do you not think that it would have been fairer
10 to show the relationship of the total revenue of the
11 government rather than those taxes, because your
12 additional revenue is about 20 per cent more than the
13 tax revenue, and the relationship then between revenue
and expenditure is much closer together.

14 DR. PETRIE: I am sorry, I did not get
15 your paragraph reference there.

16 COMMISSIONER WALLS: Page 9, where you
17 are dealing, first of all, with revenue and expen-
18 diture trends. True, on page 10 there is the heading
19 "Weight of the Tax Burden", and I agree that we are
20 discussing taxes here. But generally speaking you are
21 bringing out the increasing spread between revenue
22 and expenditure. If you are doing that, is it not
23 fair to show the relationship between total revenue
24 as well as taxes, because that amounts to 20 per cent
25 of the tax take. If you add that to it, the
26 relationship between revenue and expenditure is not
27 merely as extreme as you attempt to make out it is.

28 DR. PETRIE: Again, it is a problem of
29 semantics, Mr. Walls. I do not think that you could
30 get six statisticians together and get six unanimous
views. All we have done is to take our examples and



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3 point them out to you. I am quite flexible about all
4 these figures. I will discuss them on any ground at
5 all. But I think that what we have done here points
6 up a trend. That is all we are trying to do.

7 THE CHAIRMAN: I want to deal with the
8 trend on page 11. Are you moving on beyond page 11,
9 Mr. Coyne?

10 MR. COYNE: Yes, Mr. Chairman. Perhaps
11 you would like to take it up there.

12 THE CHAIRMAN: I can remember the 25 per
13 cent limit, which is suggested in paragraph 26, in
14 the year 1945. I suppose that it is a very good
15 thing that we pay no attention at that time, because
16 it seems to me that as taxes have gone up so has
17 prosperity. I suppose the key to that is that our
18 disposable income, if taxes kept on rising, and in
19 fact I think it must keep on rising from year to year,
20 because your figures show that. Indeed, we see more
21 evidence of good living in the form of new automo-
22 biles, increased sales, better homes, more refri-
23 gerators. We are living in a time of prosperity
24 as far as I can see.

25 At the same time, our taxes keep on getting
26 steeper and we keep on complaining more about them,
27 which is very natural, and I am not surprised that
28 we should.

29 But, Dr. Petrie, is there a lesson in
30 this? Had we been sitting around in 1945 as we are
now, we would all have been saying that we must not
go beyond 25 per cent, and we would all have been wrong.



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3 DR. PETRIE: That is right. Now I am
4 confused, as I suppose all economists must be, Mr.
5 Chairman. Some of us heeded the warning of 25 per
6 cent. Some of us did not. Obviously the government
7 did not. We have an affluent society today despite
8 the all time record tax burden. We still have more
9 net disposable personal income that we ever had
before.

10 Personally, I have spent a good many hours
11 thinking: Is there a point beyond which there is no
12 return? There must be somewhere. I am not prepared
13 to say where it is, sir, but I am getting suspicious
14 that we are coming close to it, if I may say that.

15 From the point of view of personal incen-
16 tive, Mr. Perry and I have argued at great length
17 over the years about incentive and disincentive vis-
18 a-vis taxation. But there comes a point at some place
19 in time where you do get beyond the point of no
20 return, but I am not prepared to say where that point
21 is. Is it 25 per cent? That is stupid. Thirty per
22 cent? Well, we have gone beyond that. Is it 35 or
23 40 per cent? Where it is, I do not know. But there
24 must be a point somewhere where your tax burden be-
comes inflationary. This is the only general prin-
ciple to which I will subscribe at the moment.

25 THE CHAIRMAN: I thought that tax burdens
26 were deflationary.

27 DR. PETRIE: No, I think they would be
28 inflationary in the longer run.

29 THE CHAIRMAN: I know one country which
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3 cannot reduce its taxes, because if it did it would
4 be faced with inflation. That is the short-run, I
5 suppose.

6 DR. PETRIE: Yes, the short run.

7 MR. LITTLE: Mr. Chairman, I would not
8 like to leave on the public record, and certainly in
9 the minds of the press, any implication from your
10 question that the Chamber of Commerce would agree
11 that there was a necessary relationship between high
12 taxes and the prosperity which we enjoy.

13 THE CHAIRMAN: Well, that is the point I
14 was making all right.

15 MR. LITTLE: It is true that taxes have
16 been high and have continued to grow, but this is
17 like saying that there are "x" million more people
18 dying in Canada today and we are also more prosperous.
19 I do not think there is any relationship between the
20 two at all.

21 At the same time, when one says that we
22 have proved that 25 per cent is wrong, how one can
23 take that stand firmly without knowing what the
24 situation might have been had we not gone beyond 25
25 per cent. I do not know. We might have been far
26 more prosperous and had a far greater expansion of the
27 economy if we had not had such a high rate of tax.
28 What I am trying to say is that because there had not
29 been a denial of what you have put to us, it does not
30 mean that this is something which we will accept.

THE CHAIRMAN: Well, I think the record is
clear on that now.



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3 COMMISSIONER PERRY: In this connection
4 let me just tell a story which perhaps the reporter
5 had better not take down.

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7 --- OFF THE RECORD.

8 DR. PETRIE: Well, I think the point has
9 been made by Mr. Little that we do not know what
10 would have happened had we had a tax burden of only
11 25 per cent. We might have been more or less pros-
12 perous than we are now.

13 MR. COYNE: Could we now turn to page 14
14 for the moment, where you are speaking of the changing
15 pattern of the tax mix in paragraph 33, and you make
16 reference to Appendix III. Then you say:

17 "The heavy concentration on income taxes
18 began during World War II, and since then
19 it has continued on an increasing scale,
20 as shown in Table II."

21 Then Table II does substantiate your statement, of
22 course.

23 If you would now turn to Appendix III,
24 you have, of course, for reasons of space, only
25 chosen particular years, approximately every fifth
26 year. We have seen figures for each year over the
27 last ten years, from say 1954 to 1963, or from 1953
28 to 1962. Those figures deal with the same question.
29 My recollection is that those figures indicate that
30 over that period, certainly over the period of the
last seven or eight years, the proportion of federal



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3 taxation represented by the direct taxes you are
4 speaking about has really remained quite constant
5 at about 60 per cent. The portion made up of the
6 federal sales tax has actually over the period
7 increased slightly from 18 per cent to 19 per cent,
8 I think, although I am speaking from recollection
9 because I do not have the figures before me.

10 I am wondering whether there is any
11 disagreement here from this general statement, or
12 whether you are speaking of a longer term trend.

13 DR. PETRIE: This is a long-term trend
14 of direct versus indirect.

15 MR. COYNE: Do you agree with me that,
16 say, from 1954 onwards there has been relatively
17 little change in the division?

18 MR. PETRIE: Yes, I would agree with that.
19 It has been relatively stable in the last four or five
20 years, but we went back to the 1920's, when the
21 direct taxes were only 15.7 per cent of the total.

22 MR. COYNE: What made me query it, Dr.
23 Petrie, is the fact that in this sentence you speak
24 of the "heavy concentration on income taxes which
25 began during World War II, and since then have con-
26 tinued on an increasing scale."

27 MR. PETRIE: It has to some extent. Here
28 again, we get into the lovely problem of semantics,
29 and the question what is direct taxes and what is
30 indirect taxes. In accordance with Section 92 I
said that provincial taxes according to the consti-
tution are direct, and I have thrown them out.



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3 MR. COYNE: I want to pick that up in
4 a moment, but here I think we are talking of the
5 federal field only, where the distinction is relatively
6 clear.

7 DR. PETRIE: Yes. In the last few years
8 I agree with you that the proportion has been stabi-
9 lized.

10 COMMISSIONER WALLS: In the federal figures
11 you have included customs tariff. Do you think that
12 that is fair in giving an illustration between direct
13 and indirect taxes? Because your customs tariff has
14 no relationship to revenue requirements whatsoever --

15 COMMISSIONER PERRY: Wait a moment!'

16 COMMISSIONER WALLS: Just let me finish --
17 in that its changes are not geared to revenue at all.
18 At the present time our negotiators are leading
19 discussions under the sponsorship of GATT on the
20 Kennedy recommendation in connection with the European
21 common market. Next year we will probably encounter
22 a considerable cutting of customs tariffs, which have
23 no relationship to the revenue requirement of the
24 government. That is why I am wondering, when con-
25 sidering direct and indirect taxes, whether the customs
26 tariff should be kept out as a distinct unit.

27 DR. PETRIE: How do you exclude customs
28 duty in differentiating, say, between excise duties?
29 It is the same sort of thing.

30 COMMISSIONER WALLS: Yes. Your excise
duty is a corresponding tariff on two main items
to the customs tariff. That is quite right.



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3 THE CHAIRMAN: Are they not revenue
4 measures?

5 COMMISSIONER WALLS: Yes, they are. But
6 it is questionable whether your customs tariff today
7 is principally a revenue measure or a protective
8 measure.

9 DR. PETRIE: Well, I am not able to speak
10 for the government on that, but personally I have
11 always felt that the customs revenue was a pretty
12 vital item in the national budget.

13 COMMISSIONER WALLS: Yes, it certainly is.
14 But when considering the relationship between direct
15 and indirect taxes, would it not give a clearer
16 picture if it were left out?

17 DR. PETRIE: I would not think so.

18 COMMISSIONER PERRY: In 1929 it was nearly
19 all of the federal revenue. The other taxes have
20 nearly all been repealed.

21 COMMISSIONER WALLS: Yes, but we are in a
22 different year from 1929 now.

23 MR. COYNE: Turning the page and picking
24 up your division of direct and indirect taxes -- and
25 I think this question is really a matter of semantics
26 -- you point out in paragraph 35 on page 15:

27 "In accordance with our classification
28 of direct and indirect taxes in the
29 over-all tax system, direct taxes
30 accounted for 58.3 per cent of all
federal, provincial and municipal
taxes collected in 1961".



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3 Then you refer to Appendix IV. I think that the
4 most startling aspect of your Table perhaps in
5 relation to the orthodox or the usual method of
6 showing this division is the inclusion of the
7 provincial sales tax as a direct tax. The only in-
8 direct taxes which you show in Appendix IV are the
9 sales tax, the excise tax, et cetera, and customs
duties collected by the federal government.

10 DR. PETRIE: Right.

11 MR. COYNE: Then you say on page 28, about
12 one-third the way down the page:

13 "The heavy emphasis of direct taxation
14 in the over-all tax structure, at high
15 levels, appears to be one cause of the
16 decline in personal savings and busi-
ness capital formation."

17 I am just wondering whether you are using the term
18 "direct taxation" on page 28 in the same sense as on
19 page 15. Because, for example, if the federal
20 government switched over in the sales tax field from
21 the manufacturer's level to the retail level, let us
22 say, which has been suggested by some, that would mean
23 in your terms a very substantial jump in direct
24 taxation. On the other hand, by the same token it
25 would mean quite a marked shift from taxes on income
26 to taxes on consumption, which is something which you
advocate.



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3 DR. PETRIE: That is right. To go
4 back to this point, Mr. Coyne, on page 28, and I am
5 talking about direct taxation, what I really mean
6 is the taxation of income and corporate profits.

7 MR. COYNE: Yes.

8 DR. PETRIE: This other matter is
9 purely semantic and we do not need to go into
10 section 92 and talk about whether provincial taxes
11 are direct or indirect, because they have to be
12 direct according to the constitution.

13 MR. COYNE: That is what I thought
14 was the case with regard to page 28, and on page 15
15 it is merely a matter of choice for statistical
16 purposes?

17 DR. PETRIE: Yes, which deviates from
18 national accounting, and I thought we had better
19 make that abundantly clear.

20 MR. COYNE: Mr. Chairman, I was now
21 going to turn to page 22. Perhaps you or some of
22 the other Commissioners have some points that you
23 would wish to take up in the intervening pages.

24 THE CHAIRMAN: I think we are all
25 clear up to page 22.

26 MR. COYNE: On page 22, in paragraph 46
27 you are talking about business gross fixed capital
28 formation as a percentage of national income, and
29 about a third of the way down the page you say:

30 "There is an interesting relationship
between government expenditure and
business fixed capital formation.



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3 The continuing increase in govern-
4 ment expenditures since 1957 has
5 been accompanied by a continuing
6 decrease in business capital
7 formation".

8 I just ask you what significance you
9 attach to this. It seems to me that it is perfectly
10 clear as a statement of fact that government
11 expenditures have been increasing and business gross
12 fixed capital formation has been decreasing, but
13 perhaps it is not as clear as to any actual relationship
14 between the two.

15 It might, for example, be suggested,
16 and the statistics themselves are perhaps equally
17 consistent with the suggestion, that if it had not
18 been for the continuing increase in government
19 expenditures business gross fixed capital formation
20 would have gone down even more.

21 Can you perhaps explain in a little
22 more detail the basis upon which you relate these
23 two trends?

24 DR. PETRIE: I am trying to imply
25 here, through the use of these data, that the
26 government expenditure side has been accentuated in
27 the consumption sector at the expense of the capital
28 formation sector.

29 In other words, we are siphoning off,
30 in my view -- again, I am not speaking now for the
Chamber; I am speaking for myself -- a great part of



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3 the nation and putting it into the expenditures side,
4 on the consumption side. If this had not been so,
5 I think the capital formation of business might
6 have been larger.

7 MR. COYNE: Thank you very much, I
8 understand the theory, but would you agree that it
9 is a matter of some difficulty to actually trace
10 the causal connection between the one and the other?

11 DR. PETRIE: I agree. In this
12 problem of the economist versus the accountant, the
13 economist is on Cloud 9 typically, and all he can
14 do is theorize. But it is my conviction, for the
15 record, that if we had not concentrated so much of
16 the expenditure side on consumption, there would
17 have been more left over for the capital formation
18 side. That is all I am trying to point out.

19 THE CHAIRMAN: The capital formation
20 side of government, or the private sector?

21 DR. PETRIE: Both; but principally
22 private.

23 THE CHAIRMAN: It seems to me I heard
24 Walter Heller say not very long ago that for every
25 dollar that went to consumers they spent 92 cents.
26 Therefore, if government pumped into the consumption
27 stream a lot of money, it would obviously increase
28 consumer spending, according to his statement --
29 92% of what went in. The other 8% would be saved,
30 I would assume.

31 That being so, would that not increase
32 the amount of goods very, very substantially, and that



being the case, would that not have paid off, as far as the private sector was concerned, with a greater demand, and a greater demand with the usual results, which would be increased production and increased employment?

DR. PETRIE: To save your time, Mr. Chairman, I will say that I just do not know.

THE CHAIRMAN: I have not any idea. I was looking for your views on that, because I was very much struck by his statement and I was wondering if economics were just that simple.

DR. PETRIE: They are not. They never are.

MR. COYNE: Mr. Chairman, I was now going to turn to page 24. Here, Dr. Petrie, you are speaking of taxable capacity and the relationship of the size and distribution of the national income to taxable capacity.

In paragraph 50 you state:

"The size of national income is not, by itself, a very meaningful measure of taxable capacity, although within limits it can be argued that the larger the per capita income the greater is the taxable capacity. Thus it appears that if taxation amounts to 30% of national income, such a levy on the 1962 per capita income of \$1,641 could be better tolerated than it would have been on



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3 the 1938 level of \$359 per capita."

4 My question is simply this. I realize
5 that this is a general statement, but for figures
6 of this kind to be really meaningful is it not
7 necessary to take into account changes in the value
8 of the currency during the period?

9 DR. PETRIE: This is right.

10 MR. COYNE: It may not affect the
11 validity of the general statement, but it would be
12 appropriate?

13 DR. PETRIE: Yes, it would be
14 appropriate.

15 MR. COYNE: If one was going into it
16 in detail, it would be appropriate to take into
17 account changes in the value of the currency?

18 DR. PETRIE: I would agree.

19 MR. COYNE: I suppose that would also
20 be true as far as the conclusions which you draw
21 on page 25 are concerned? That is, I put it to
22 you that it could happen that the fact that the
23 bulking of income has moved up the scale from the
24 below \$2,000 to the \$4,000 to \$6,000 level in 25 years
25 could be accounted for in part by simply changes
26 in the value of the dollar?

27 DR. PETRIE: For the record, I did
28 play around, when I was using these figures, with
29 the deflated, and it is so tricky that I decided
30 not to use the figures but to use current figures.

COMMISSIONER WALLS: Was there any
particular reason why you picked out these two



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3 particular years 1938 and 1962?

4 Would the intervening years have shown
5 any variance in that picture? It seems that those
6 are odd years to use for comparison.

7 DR. PETRIE: What I did was take a
8 fully pre-war year.

9 COMMISSIONER WALLS: The last depression
10 year?

11 DR. PETRIE: Well, 1938 wasn't too
12 bad compared with the standards of the 1930's. But
13 when you take 1939 you are --

14 COMMISSIONER PERRY: There were still
15 1,000,000 people on relief in 1938.

16 DR. PETRIE: But when you take 1939
17 you are getting to the war, which started later that
18 year, so I took 1938 as a pre-war year. I did
19 the series completely throughout, and to save
20 time and space I just took these two periods.

21 COMMISSIONER WALLS: Thank you.

22 MR. COYNE: Turning to page 26, I did
23 have a part marked at the bottom of the page and
24 over on to page 27. I think we may really have
25 disposed of this already. You say:

26 "Earlier yardsticks have had to
27 be abandoned in the light of the
28 rate of economic expansion under
29 conditions of very heavy taxation.
30 Yet somewhere there is obviously
an economic upper limit to taxable



capacity, and it is suggested that serious economic distortions occur well before that upper limit is reached".

I think that is the point you were discussing with the Chairman a few moments ago.

DR. PETRIE: Yes.

COMMISSIONER PERRY: There is just one minor point I would like to make. In paragraph 52 you say that taxation is now at an all-time high. I suppose what you really mean there is an all-time peacetime high?

DR. PETRIE: Peacetime high, yes.

COMMISSIONER PERRY: It was certainly higher during the war.

DR. PETRIE: Yes. I mean peacetime.

THE CHAIRMAN: Is that the place where you say that it should not go any higher? No, that is later on, is it not?

DR. PETRIE: On page 27 at the top of the page I say "Somewhere there is obviously an economic upper limit", and as I told you, Mr. Chairman, I do not know where the upper limit is. Before you reach that economic limit you will have very serious distortions which probably will not be measured until three or four years after the fact.

In other words, you can be digging yourself a grave long before you are dead, and after the grave is dug and you fall into it, then of course



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history will record the sequence of events that
put you into the grave.

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THE CHAIRMAN: You talk about deficits
and say that indicates that we are either unable or
unwilling to pay enough taxes to meet our
expenses. As to being unable, it seems to me that
the net disposable income after taxes keeps going
up and we could be taxed sufficiently to pay the
deficit.

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DR. PETRIE: Here again, Mr. Chairman,
I am talking about basically a political philosophy.
It seems obvious to this one lone observer that
we have had deficits because no government in
Canada has been prepared to tax the people sufficiently
to meet the costs of government. So we have had
very substantial deficits in eight out of the nine
past fiscal years.

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We are either unable or unwilling,
and who is to tell whether we are willing or not,
except the people who are elected to run the country.

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THE CHAIRMAN: Heaven forbid that
we should have higher taxes, but for the life of me
I cannot see, on the figures you have given, why,
if net disposable income is going up all the time,
we cannot have higher taxes and clear the debts.

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DR. PETRIE: Supposing we were to
meet the deficit of \$700 million through increased
taxes, the economic distortions would be so great
that we would curb our rate of expansion. We might
slow it down and get greater unemployment, and I think



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3 probably this is what political leaders are thinking
4 of all the time.

5 THE CHAIRMAN: It depends where the
6 money goes, does it not? If money is going to
7 be pumped into the stream somewhere, it would replace,
8 if it was taken in taxes, what would be taken away
9 in loans, I suppose, by people who had put their
10 money into government bonds, but whether that money
11 would be more useful as against the loan money, I
12 do not know. I suppose that is the issue.

13 DR. PETRIE: That is it. Suppose you
14 add ten points to the corporation tax in order to
15 pay our way. This would slow down the rate of
16 corporate expansion and we would have more unemploy-
17 ment.

18 THE CHAIRMAN: I think I begin to
19 understand your point.

20 COMMISSIONER PERRY: This is a point
21 where it is interesting to look at the whole system
22 of government finance. The increase in debt and
23 federal deficits in the last few years is almost
24 exactly measured by the increase in the payments to
25 the provinces.

26 One could say that in effect the
27 federal government has been taxing for the other two
28 levels of government, or borrowing, rather, for the
29 other two levels of government, and had it not done
30 this, the problem would have been left primarily
with the provinces as to whether to increase their
taxes or increase their borrowing. So perhaps, in



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3 that sense, the federal government is better
4 justified in doing this than to have the provincial
5 governments ~~increase~~ their borrowing. By the
6 same token you might almost say that it is the
7 provincial governments which have not been willing
8 to increase their taxes sufficiently.

9 THE CHAIRMAN: Yes, Mr. Coyne.

10 MR. COYNE: Then, Mr. Chairman, I was
11 going to move right through. I have finished
12 with part 1, which is the tax structure today and
13 its problems, and part 2 deals with fiscal and
14 monetary policies and the effect of Dominion-Provincial
15 tax agreements.

16 On page 34 you give a summary and
17 conclusion related, perhaps, to the point that
18 Mr. Perry was speaking to just now. You point out
19 that the opportunity for full use of fiscal policy,
20 particularly tax policy, was greatest when the
21 major tax sources were centralized in the federal
22 government. Then you say that decentralization has
23 weakened the potential of fiscal policy, and you
24 illustrate that.

25 Then at the top of the page you state:

26 "It now appears that a major overhaul
27 of federal-provincial financial
28 relations is indicated. Under
29 present conditions and the strong
30 pressures for even greater sharing
of major tax revenues with the
provinces, future federal fiscal



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policy is largely dependent upon a resolution of the important fiscal problem of the division of government responsibilities and the means of paying for them."

I infer that the Chamber is not in a position to put forward any specific suggestions as to how these important political problems should be resolved?

MR. LEACH: I think that is correct, Mr. Coyne.

MR. COYNE: You have stated what you envisage to be the problem and that it requires a solution, but that is as far as you are prepared to go.

Then over the page, and still in this same section, on page 35, paragraph 70, you indicate that tax policy should be used to rectify the longer-run structural changes, rather than short-run cyclical changes, and you state that taxation should not be used in an attempt to stabilize the short-run cyclical variations in economic activity.

Then you say:

"The pursuit of economic stability by means of frequently fluctuating tax rates appears to be an exercise in futility".

My question is this. Would you propose to eliminate tax changes altogether, or is this merely



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3 a note of caution? I wonder if you might be
4 prepared to comment, for example, on the system
5 recently introduced in the United Kingdom, where
6 the government has been given the power, as I under-
7 stand it, to vary, within limits, the rates of
8 indirect taxation deliberately as a short-run,
9 counter cyclical measure?

10 DR. PETRIE: I think what we mean here
11 is a note of caution. Basically the Chamber feels
12 that we should have some stability in rates of
13 taxation so that business planning can be done
14 more easily than if you have a jumping up and down
15 of rates across the board in the middle of a fiscal
16 year for a corporation, and so on.

17 What I personally mean is that I do not
18 think the tail should wag the dog and that we should
19 get the tax structure fluctuating from month to
20 month or from quarter to quarter in accordance with
21 the fluctuation of the business cycle. I think we
22 should have relative tax stability.

23 MR. COYNE: Would you distinguish
24 between commodity taxes and income taxes in this
25 field? I believe the British system is limited to
26 commodity taxes.

27 DR. PETRIE: That is right.

28 MR. COYNE: On the other hand, it was
29 suggested to us not so long ago that the same
30 counter-cyclical purposes could be served by
permitting, within limits, variations in the income
tax rates.



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3 Would you consider there is a
4 distinction between the two types of taxes in this
5 respect?

6 DR. PETRIE: I think, speaking
7 personally again, I would distinguish between
8 taxes on income and profits and taxes on commodities.
9 But, again, I just do not like this idea of having
10 a budget speech brought down in March, April, May
11 or June changing as of midnight commodity taxes,
12 because this gives rise to a state of great confusion
13 and all planning is upset. I would rather have the
14 reasonable assurance of reasonable stability of
15 my taxes if I were a business planner than having
16 to be confronted with a change, say on building
17 materials, in the sales tax, which I think we are
18 all familiar with and as happened on June 13 last,
19 and the problems this has caused.

20 I think that basically, from the Chamber's
21 viewpoint, all we mean here is a note of caution.

22 THE CHAIRMAN: Mr. Coyne, might I
23 say to Dr. Petrie that of course we are very
24 interested in this because it is a matter of prime
25 importance to us, the extent to which taxation
26 should be used as a stabilizer.

27 One of the most outstanding demonstra-
28 tions, I think, of taxation for this purpose
29 is perhaps the Swedish reserves, where the Swedish
30 reserves, as you well know, are built up over a
period and then, by government edict they are
suddenly released as a counter-cyclical measure.



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They tried this in 1958, and not very successfully; but they were, I believe, very successful in 1962 -- early in the year -- or it may have been late 1961, because they did it really in anticipation of the downturn. It required great Government planning to be able to do that, and I felt they were most successful in that.

Now, in England, again, they tried an investment allowance for this purpose, and they found that it is all very well to encourage activities, but they found that they virtually can't decree them. In other words, the manufacturers demanded that they use stabilizing, and I would have thought that there may be a way that these things can be used.

DR. PETRIE: Maybe in my advancing years I am getting to be cynical, but I do not think that any economic planner, whether private or public, knows beforehand what the shape of things to come is going to be, and by the time you get the upturn or the downturn you have gone by it; and by the time you get the indicators which are two or three quarters late from Dominion Bureau of Statistics, in terms of accounting, even if you are on the inside of Government it may be that the high point has gone.

I am not saying that I am objecting to economic planning, but I do say that the timing is very vital and very difficult because you are not on top of it. It is not as though you were running a company. You are running a complexity of factors which are composed of so many variants that if you decide



1 you want to increase or decrease taxes and you make
2 a study as to whether it is to be an upturn or a
3 downturn, you are too late by the time you discover it.
4 Therefore I say: Let us not have the tail wagging
5 the dog; let us have some other means such as monetary
6 policy rather than fiscal policy or tax policy, as
7 an economic controlling instrument. I would down-
8 play the tax factor in economic planning and stress
9 monetary policy, because you can do that overnight.

10 MR. LITTLE: I would like to supplement
11 what Dr. Petrie has said about your remark about the
12 Swedish reserve system, because this is a little
13 different than using the tax structure for control, as
14 Dr. Petrie uses it, and in the sense in the brief; because
15 under the Swedish system the amounts are not taken
16 away from industry and spent by Government; they are,
17 in effect, reserves; and when those reserves are
18 released it is simply permissive for the private
19 company to spend those reserves on a plant of their
20 own choosing; so that there is a degree of choice,
21 and it is private action which results in the release of
22 those reserves.

23 This is different from talking about
24 using the tax structure...

25 THE CHAIRMAN: I don't think so, Mr.
26 Little. There is freedom of choice on what you spend
27 money on. There is freedom to spend it. That is
28 the whole scheme of this thing.

29 MR. LITTLE: Yes; but who spends it?
30 We are talking about Government spending.



1 MR. KEEPING: I think this is quite
2 clear to the Commission, but I would like to emphasize
3 that when we make this remark in the brief we have in
4 mind not necessarily specifically the rates of tax;
5 we have more in mind, vis-vis the corporate tax rate,
6 the effective rate of tax to a certain company.

7 In other words, we are thinking of
8 incentive legislation being introduced and withdrawn
9 as well as just changes in the actual statutory rates.

10 THE CHAIRMAN: We are talking about
11 what -- not growth?

12 MR. KEEPING: Yes, that is right.

13 COMMISSIONER PERRY: On this matter
14 of short runs, most of the witnesses before the Banking
15 Commission told them that the lags in monetary policy
16 are so long that there is not much you can do with
17 monetary policy. I am afraid you can build it up
18 that the same thing is true of fiscal policy.

19 The real problem is that you never know
20 whether the short run is the early stage of the long
21 run and whether, looking back a year later, you feel
22 "My God, why didn't we do something about this? It
23 has become quite serious." I think this is the nub
24 of the problem in using these devices.

25 I gather what you are saying there --
26 and I agree fully -- is that it is futile tinkering
27 around with the tax system as though it were something
28 with a lot of dials on it which could be geared to
29 conditions as they arise?

30 DR. PETRIE: I agree. All I am saying



1 is that this is not an IBM computer. You don't just
2 push the buttons and get the answer. We want stability.
3 I am an economist and I am representing business, and I
4 want some assurance of relative stability in taxes.

5 COMMISSIONER PERRY: This derives from
6 the basis of making a case for a tax system which
7 produces a balance at full employment and which is
8 changed very little from year to year, and the deficits
9 appear automatically and the surpluses appear auto-
10 matically.

11 MR. COYNE: Is this a good time to
12 break, Mr. Chairman?

13 THE CHAIRMAN: Yes, I think it would be.
14 We will stand over for ten minutes.

15 --- Recess
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17 THE CHAIRMAN: Mr. Coyne, we are at
18 Part 3, page 36.

19 MR. COYNE: Yes.

20 Mr. Leach, at the bottom of page 36 --
21 and we are dealing with the "Objectives of the Tax System"
22 -- you say:

23 "The encouragement of production
24 and long-term economic growth through (1)
25 the maintenance of a balanced relationship
26 between saving and investment on the one
27 hand, and consumption on the other..."

28 Then, on page 38 in paragraph 75 you say:

29 "The maintenance of a balance
30 between saving and investment, and consumption



1 seems necessary to achievement of a healthy
2 and expaning economy. While it would be
3 difficult, perhaps impossible, to determine
4 with precision the proper balance among these
5 factors in a dynamic and ever-changing economy,
6 it seems obvious that consumption and the
7 production should be maintained in some rough
8 equilibrium..."

9 I think this is the same general subject we were dealing
10 with earlier this morning, and again am I right in
11 interpreting this as simply a general statement as to
12 the objective which the authors must have in view, but
13 without putting forward specific or detailed ways in
14 which this balance can be achieved?

15 MR. LEACH: That is perfectly right.
16 It shows the area in which he wants to develop the
17 thing.

18 DR. PETRIE: All I can say is that
19 it is a very broad statement of principle. I don't
20 think that we are qualified to say to any government
21 how it should be done. All we are saying is that
22 there should be some sort of balance.

23 THE CHAIRMAN: Before you move on, I
24 have noted this word "encouragement." I must say
25 that it concerns me a little bit because there is a
26 maximum that one can do by way of encouragement under
27 taxation. It seems to me that any tax must be an
28 obstacle of some kind. On the other side of the
29 curtain the expenditures of government may be positive
30 things and may do good in many respects, and do; but



1 when one takes money away -- really all one can do is
2 to take less money from everybody. Taxation is a
3 means of distributing government taxes throughout the
4 nation; and all we can do with production is to take
5 less money away from production. But can we take
6 less money away from production? We still need money.
7 Doesn't taxation -- it discourages activity. This
8 is in the area of semantics, but I think it is important.

9 DR. PETRIE: The only way I can answer
10 is to say that, of course, all taxes in essence
11 discourage activity.

12 All that we are trying to say is that the
13 taxes should be more emphasized on the consumption side
14 rather than on the production side. Now, we must
15 remember that we have a fixed level -- a minimum fixed
16 level -- of government expenditures that have to be
17 financed either by taxation or both by taxation and
18 borrowing, and my own personal view is that it would
19 be sounder in the long term to place less emphasis on
20 taxes on production and more emphasis on taxes on
21 consumption.

22 THE CHAIRMAN: I get that point all
23 right. I just don't like giving the impression that
24 taxation is a buoyant thing. Taxation is a deterrent.

25 DR. PETRIE: I agree with you one
26 hundred per cent; every tax is.

27 THE CHAIRMAN: That is the point I
28 wanted to make here.

29 MR. COYNE: Well, then, turning to
30 page 41, you make an interesting comment on the possible



1 relationship between high taxation and emigration.

2 In paragraph 79, two thirds of the way down the page,
3 you say:

4 "Finally, high taxation may have
5 an effect on emigration..."

6 and at the bottom of the page:

7 "...taxes in Canada probably have
8 a bearing on it as well..."

9 We have heard this before, but we haven't seen anything
10 that could be called specific evidence that there is any
11 actual encouragement to emigration in the Canadian tax
12 structure. Do you have any detailed or specific
13 evidence to put forward on the point?

14 MR. LEACH: No, we have no evidence on it.
15 I think it has been said or suggested several times.
16 It is a general statement, that taxes may have an effect
17 on it. It is just an idea but we have no specific
18 proof.

19 MR. COYNE: You don't put it forward as
20 a principle...

21 MR. LEACH: No.

22 MR. COYNE: ...because of the
23 emigration of professional people to the United States.

24 MR. KEEPING: However, I do think, Mr.
25 Chairman, if the rate of taxation in the United States
26 were very materially below the rates in Canada it could
27 well have an effect.

28 MR. COYNE: You are speaking now
29 hypothetically, Mr. Keeping?

30 MR. KEEPING: Yes. I have no



1 evidence to show that it has any effect at the present
2 time -- any material effect

3 MR. COYNE: But you were suggesting that
4 if there were a more substantial difference between the
5 two tax structures then this might have some effect?

6 MR. KEEPING: Yes.

7 THE CHAIRMAN: Salaries being 40%
8 less in Canada than in the United States? I think
9 you say that here.

10 MR. BROWN: That would depend on the
11 point at which you are making the comparison.

12 THE CHAIRMAN: Salaries are usually
13 70% in Canada of what they are in the States; but
14 when one gets down to computing the personal income
15 by taking the total income divided by the number of
16 people I think you will find that it is about 30% less
17 in Canada, or about 40% more in the States. You are
18 not proposing that that difference be made up by
19 taxation being less in Canada than it is in the States,
20 because as far as finance goes that would mean more
21 people leaving Canada than anywhere else.

22 DR. PETRIE: I would think the basic
23 incentive for people moving south of the border has
24 nothing directly to do with taxation; it is more
25 directly due to the higher take home pay that they get
26 in the States.

27 This is my personal view.

28 MR. KENT: I think, Mr. Chairman,
29 we feel that we should take extreme care that this gap
30 is not so widened by the impact of personal taxation.



1 MR. COYNE: Then, may I turn to page

2 46 -- still on the same Part -- where you are discussing
3 tax neutrality versus discrimination? At the end of
4 paragraph 87 you state:

5 "While we recognize the impract-
6 icability of complete tax neutrality, we
7 submit that deliberate tax discrimination
8 should be avoided in formulating tax policy..."
9 and you comment on the same subject at page 48 where,
10 towards the top of the page, you submit "...that
11 direct subsidies are preferable to tax concessions
12 and incentive..."

13 Your statement that deliberate tax
14 discrimination should be avoided in formulating tax
15 policy is somewhat more categorical than similar
16 statements which have been made by others, and taken
17 literally I put it to you that it suggests that all
18 tax incentives should be totally avoided?

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3 I do not think you really go quite that far in the
4 balance of your brief, but I wonder whether you
5 might expand that.

6 DR. PETRIE: That is right, Mr. Coyne.
7 We have a principle of tax neutrality and we have
8 tried to argue our case. There are perhaps
9 occasions when you can have unneutrality. There may
10 be cases in terms of the national welfare when you
11 do provide certain incentives. But as a basic
12 principle we are saying that we would try to get
13 to neutrality.

14 This is my own personal view, Mr. Chairman,
15 that if we have to subsidize industry, I would sub-
16 sidize industry personally directly rather than in-
17 directly, through tax concessions. Because if you
18 subsidize directly, this comes up for scrutiny every
19 time that the budget comes down and people know what
20 it is costing. But you do not know what it is cost-
21 ing when you allow all these gimmicks such as a
22 special capital write-off, and so on. You do not
23 know what it is costing the revenue.

24 THE CHAIRMAN: I thought that this was in
25 your submission. If so, it is the view of your dele-
26 gation, is it?

27 DR. PETRIE: The Chamber concurs in the
28 basic principle that we prefer tax neutrality.

29 MR. COYNE: I suppose it would also have
30 the advantage of assisting the search for clarity
and simplicity, which is another one of the tax
principles which you advocate?

DR. PETRIE: Yes.



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3 COMMISSIONER WALLS: Mr. Coyne, could I
4 put a question which is back on page 44, before we
5 proceed further.

6 THE CHAIRMAN: I have one on page 42.
7 Mr. Coyne was dealing with the whole section. Are
8 you coming back to let us get at the section, Mr.
9 Coyne?

10 MR. COYNE: Yes, I can do that.

11 THE CHAIRMAN: I thought that was the plan.

12 MR. COYNE: Very well, I will go on to the
13 end of this part and then you can ask your questions
14 on the various parts. I see that I have no other
15 question on this part, so perhaps you would like to
16 proceed, Mr. Chairman.

17 THE CHAIRMAN: Mr. Walls?

18 COMMISSIONER WALLS: The top sentence on
19 page 44 indicates that the welfare program has ex-
20 ceeded either our ability or our willingness to pay
21 for it. You say that it is your contention that the
22 welfare program has gone too far. That is a widely
23 expressed opinion, of course, but I should like to
24 see if we are thinking along the same lines.

25 I doubt that any of us feel that it has
26 gone too far as long as there are specific needs
27 which still have to be fulfilled in that way. Is
28 it not that we feel that it is not sufficiently
29 selective today in that family allowances, old age
30 pensions, etc., are paid to people who need neither
of them. In fact, that might also apply to unemploy-
ment insurance in such cases. It is not that there



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3 is not the need for a welfare program, but it may
4 be that they are not selective enough.

5 DR. PETRIE: I think Mr. Brown is better
6 equipped than I to answer that.

7 MR. BROWN: Our attitude on the part of
8 the Chamber has been that we want to see that no
9 Canadian suffers because of the lack of means to
10 take care of his needs or his health and welfare.
11 But we do believe that our desire to be away from
12 perhaps a means tested basis has resulted in the
13 fact that we have carried our programs too far in
14 relation to our current income. This is the problem,
15 as we see it, and this is the problem as we discuss-
16 ed it with Cabinet.

17 COMMISSIONER WALLS: Thank you.

18 THE CHAIRMAN: On page 42, at the top of
19 the page you say:

20 "Such U.S. tax devices as splitting of
21 income between husband and wife offer upper
22 bracket taxpayers an advantage",

23 and so on. I notice that you believe that upper
24 bracket taxpayers are too heavily taxed, but I do
25 not believe you make a recommendation as to income
26 splitting. I think the only reference to that is
27 on page 42.

28 DR. PETRIE: That is right.

29 THE CHAIRMAN: Have you got any recommend-
30 ation there?

MR. LEACH: Not on that subject, no.



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3 THE CHAIRMAN: Thank you. I think I will
4 stop there. When I say a recommendation, I mean
5 either negative or positive.

6 DR. PETRIE: No.

7 THE CHAIRMAN: Do you support the status
8 quo?

9 DR. PETRIE: I think we do.

10 THE CHAIRMAN: Or do you recommend a
11 change, or have you nothing to say?

12 MR. LEACH: To the best of my knowledge,
13 in our discussions we have supported the status quo.
14 Perhaps we could get into this further when you get
15 to the personal tax section.

16 THE CHAIRMAN: Very well. I only found
17 it here and that is why I raised it here, but I
18 will make a note of it when we get to the personal
19 tax section and then come back to it, if I may.

20 MR. COYNE: Then we come to Part Four,
21 which commences on page 52, which deals with the
22 impact of taxation on the economy. The first section
23 deals with corporation taxes. I should like to turn
24 over to page 55, where you are dealing with certain
25 specific impacts of the corporation tax, specifically
26 the creation of new enterprise. You say in para-
27 graph 100:

28 "It has been said that taxation consider-
29 ations 'seldom dominate decisions to organize
30 small independent enterprises'.... In the
promotional stages of a new enterprise it is
particularly difficult to attract outside
capital".



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3 I should like to ask you whether
4 this difficulty of attracting outside capital is,
5 in your view, affected by the tax structure, really
6 by the corporation income tax which we are discussing
7 at the moment, and in what way.

8 DR. PETRIE: Mr. Coyne, I do not think
9 that the level of corporation tax has a very serious
10 implication here. This creation of new enterprise
11 involves risk capital, and if the corporation tax
12 were 15 per cent or 52 per cent I do not think it
13 would be very important. We merely mention this in
14 passing because it has been discussed by a number of
15 learned writers, and I wanted to give that quotation.
16 You also see the footnote referring to Butters and
17 Lintner and his work.

18 MR. COYNE: Yes.

19 DR. PETRIE: I do not think this is
20 a very important point.

21 MR. COYNE: Would you think that the
22 absence of a capital gains tax in Canada would be a
23 counter factor in the sense that it would have any
24 encouraging effect in this field as against the
25 situation where there was a capital gains tax?

26 DR. PETRIE: Again speaking personally,
27 we have a capital gains tax in the United States
28 which does not seem to have had any serious impact
29 on the creation of new enterprise. Again, I am not
30 concerned about this.



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3 MR. COYNE: Your principal position
4 is that in your view the tax structure has very
5 little to do with ---

6 DR. PETRIE: To do with creation.

7 MR. COYNE: Yes, with creation.

8 DR. PETRIE: But once you get it
9 going, it has a lot to do with it.

10 MR. COYNE: I understand that you
11 deal with that again in the succeeding pages.

12 DR. PETRIE: That is right.

13 MR. COYNE: In fact, the following
14 section commencing on page 57 deals with the effect
15 of corporation income tax on the expansion of small
16 companies. Then over on page 58, paragraph 108,
17 where you are referring to the two-stage rate of
18 corporation income tax, you say:

19 "This procedure seems to be predicated
20 upon the assumption that the corporation,
21 like the individual, has tax paying ability
22 per se".

23 I wonder whether you would expand on what your
24 meaning is there in view of the fact that certainly
25 when the low rate was first introduced, and poss-
26 ibly in succeeding years, the Ministers of Finance
27 have justified or put it forward simply as a de-
28 vice to help small business.

29 DR. PETRIE: This was apparently the
30 reason why the graduated rate was introduced. I
still say that corporate income is not personal in-
come, because after all a corporation is a legal



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3 fiction, is it not?

4 MR. COYNE: I would have to agree
5 with you although I am not bound to answer any
6 questions.

7 DR. PETRIE: I apologize for asking
8 the question.

9 THE CHAIRMAN: Your answer does not
10 mean that it is not a perfectly good tax by itself
11 though, even though it is fiction for a person.

12 DR. PETRIE: But the point of diff-
13 erence is that, after all, a corporation is owned
14 by the shareholders. They are the people who ulti-
15 mately pay the tax.

16 THE CHAIRMAN: I have a question which
17 I like posing to people, and I think I will pose it
18 to you. If the corporation is owned by non-taxable
19 beings, whether they are a lot of people whose in-
20 come is not taxed, or a charitable organization, or
21 some other body which does not pay taxes, or even a
22 non-resident if you like, and the corporation in
23 question is fairly prosperous, should it not pay
24 tax?

25 DR. PETRIE: First of all let me
26 point this out, Mr. Chairman. I am not arguing
27 against the corporation income tax. All I am argu-
28 ing against is the level of the tax. I am not one
29 of those who advocates the abolition of corporate
30 income tax. I believe that every corporate entity,
whether it is publicly owned, privately owned, owned
by the Crown or owned by anyone, should pay tax.



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3 That is part of my whole thesis and philosophy on
4 tax neutrality. Everyone should pay tax.

5 THE CHAIRMAN: Thank you.

6 COMMISSIONER WALLS: Before we go
7 to far, this is not a question but really an inquiry
8 as to whether you have used a correct word. In
9 paragraph 103 on page 56 you refer at the opening of
10 the paragraph to "The main objectives". Do you
11 mean "objections"?

12 DR. PETRIE: Oh yes.

13 COMMISSIONER WALLS: Because it gives
14 entirely the opposite meaning.

15 MR. LITTLE: I have one reason to go
16 back to Mr. Coyne's statement that the low rate was
17 introduced as a relief to small business, and that
18 this was the reason given by successive Ministers of
19 Finance. I think that this may have been in the
20 mind of the Minister when it was first introduced,
21 but my recollection is --- and I think it is correct
22 because we studied this in connection with our own
23 beliefs--- that this was not a reason given at the
24 time. If I recall, it was put forward by the then
25 Minister of Finance as a step toward the elimination
26 of what he referred to as double taxation, pre-
27 sumably on the theory that the individual share-
28 holders were all being taxed at the same level of
29 income. I think there is no doubt that it has been
30 retained as a measure of help to small business, but
this was not, to my recollection, why it was intro-
duced.



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3 MR. COYNE: Thank you, Mr. Little.

4 In the view of the Chamber, I am assuming that one
5 of its purposes is to provide tax relief for small
6 business, has it been effective for this purpose?
7 I notice that you are recommending its retention.

8 DR. PETRIE: That is right.

9 MR. LEACH: I think that with all
10 its considerable defects it nevertheless has an
11 attraction.

12 MR. COYNE: For the purpose of pro-
13 viding releif for small businesses?

14 MR. LEACH: Yes.

15 DR. PETRIE: In one of his budget
16 speeches two or three years back I think the Mini-
17 ster of Finance of that day referred to how many
18 corporations were paying tax at the reduced rate
19 and there were a very substantial number.

20 MR. BROWN: The 1962 figures show
21 something like 68,000 out of 72,000 corporations
22 paid tax on \$35,000 or less.

23 DR. PETRIE: I think Mr. Little was
24 right when he referred back to the original moti-
25 vation of the graduated rate. It was not so much
26 an incentive now as it was to double taxation, but
27 more recently Ministers of Finance have referred to
28 it as an incentive.

29 MR. COYNE: I suppose that even
30 initially to the extent it eliminated double tax-
ation on modest levels of income from corporations
it was a relief to persons at that level.



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3 DR. PETRIE: That is right.

4 MR. COYNE: Then you go on on the
5 next page or two to suggest really, as I understand
6 it, certain possible alternatives to the flat rate
7 of tax or rather alternatives to the retention of
8 the low rate. The first of them is an option to
9 permit incorporated businesses to elect to be taxed
10 as partnerships or sole proprietorships. The second
11 one is the suggestion that certain tax free re-
12 serves might be set up in the first few years of
13 existence. Is this suggestion that the provision
14 of, if you like, discriminatory tax incentives for
15 small businesses in any way inconsistent with your
16 general stand against discriminatory tax measures?

17 MR. LEACH: I think the reverse. We
18 are trying to bring about a situation where, having
19 eliminated certain discriminations, we avoid caus-
20 ing others. We are trying to bring about a level-
21 ing off of the tax burden as it reaches the share-
22 holder, and where a small company might otherwise
23 find itself in a high bracket, we would give them
24 the choice of electing to be taxed as a partner-
25 ship. In other words, it would tend to keep the
26 impact of taxation uniform for a given level of
27 income. Do I make myself clear?

28 MR. COYNE: Yes, Mr. Leach, thank
29 you. You are speaking primarily of the first
30 suggestion, for the election to be taxed as a pro-
prietorship at the option of the taxpayer.



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3 Taking the reserve provision in
4 dealing with the main objections which you have
5 to tax holidays for new businesses, page 56, you
6 point out:

7 "It discriminates between and
8 among new small companies and existing small
9 companies which, although established, may
10 be marginal and struggling for survival".

11 Could not the same criticism be made of your re-
12 serve suggestion? Perhaps in this sense, that the
13 reserve will only be of value to companies who
14 have some profits out of which you set aside the
15 reserve. What about small companies struggling
16 along and making losses? Would it not be more
17 equitable and neutral to lend this assistance
18 through some form of direct subsidy running through
19 the tax structure, as for example, by the pro-
20 vision of credit facilities, which I think is done
21 in France quite extensively, for example.

22 MR. LEACH: That may be.

23 MR. BROWN: I do not think that it
24 was our intention that these are the only two.
25 They were only suggested as ~~some~~ things which might
26 be done. There are others.

27 MR. COYNE: But in your view these
28 suggestions would not suffer from the disadvantages
29 that you have spoken of in the more general part
30 of your brief, only discrimination and the like.

MR. BROWN: We think that in the



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3 general picture the assistance to new businesses
4 when getting established is in the national in-
5 terest, and therefore justifies the exception to
6 the general rule.

7 MR. KEEPING: It is somewhat less
8 discriminatory than the present legislation.

9 THE CHAIRMAN: I was curious as to
10 why an alternative would not have been to re-
11 strict the low rate of tax on those taxpayers who
12 are small businesses. I think you criticise the
13 fact in here that the benefit of that low income
14 tax rate goes to all the companies, big or small.
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3 I would think an easy cure for that is to restrict
4 it to those that are small, is it not?

5 MR. LEACH: We have considered
6 that, Mr. Chairman, in various ways, but it becomes
7 very difficult to work out a plan and work out a
8 definition of small business.

9 THE CHAIRMAN: But you have to do
10 that if you are going to give the right to convert
11 to a partnership?

12 MR. LEACH: That is right; but there
13 might be a simple definition. We certainly think
14 it requires a great deal of thought. You could
15 make it available to a company with up to 10 share-
16 holders and it would not matter how much or how
17 little income they had; they would have the right to
18 be taxed as individuals, which we think is the just
19 position.

20 THE CHAIRMAN: Would you permit
21 that with a company like the T. Eaton Company, if
22 they had 10 shareholders?

23 MR. LEACH: If they were foolish
24 enough to distribute the income among 10 people,
25 they would be welcome to do that.

26 I come back to something Mr. Coyne
27 said. We think that this particular reserve thing
28 is not a dividend or tax holiday; it is not giving
29 something away. It is simply postponing it and
30 giving a small company the chance to use the funds
for a period of time, and then to account for them
in taxable income.

COMMISSIONER PERRY: Do you limit



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3 this to companies? I see that your wording is "new
4 businesses".

5 MR. KENT: I think, sir, it is all
6 within the structure of corporate tax.

7 COMMISSIONER PERRY: You would not
8 extend it to the business that is not in corporate
9 form?

10 MR. LEACH: It certainly would not
11 apply to this first alternative. That is auto-
12 matically done.

13 THE CHAIRMAN: Except that later
14 on you go the other way.

15 COMMISSIONER PERRY: I am just
16 wondering how much of this you were working out as
17 a two-way street.

18 MR. HAMILTON: I think it should
19 apply to business per se, to be consistent, sir.
20 I think we should take that stand.

21 MR. COYNE: You do suggest that the
22 option should work both ways; that is, the un-
23 incorporated business should have the option to be
24 treated as a corporation?

25 MR. KEEPING: That is right. That
26 is on page 59 -- and vice versa.

27 THE CHAIRMAN: Would you extend
28 that to individuals? I once found that I could
29 save money by incorporating myself. My partners
30 did not like it, so I did not do it. Just how far
would one go?

MR. LEACH: This is where you get



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3 into the problems of definition, Mr. Chairman. An
4 individual who is in a small business, if you like,
5 is entitled to this, or he should be. But then you
6 have to establish a certain standard. If it is
7 incorporated, it is certainly that much easier.

8 THE CHAIRMAN: I am afraid that
9 whatever we do in this area requires pretty tough
10 definitional problems, as we have now. I would not
11 have thought that we might solve them because of the
12 option of going to a partnership. You would not
13 need to restrict that, I suppose, to one business;
14 you could extend that to all. If a man owned 20
15 businesses, would you let him have a partnership
16 in each one, if they were all small?

17 MR. LEACH: I think so, Mr. Chair-
18 man.

19 THE CHAIRMAN: I suppose if a chain
20 store company wanted to incorporate all their stores,
21 they could treat them all as a partnership, and you
22 say that would take care of itself because the
23 shareholders would not want to pay tax on the income?

24 MR. COYNE: Is there any particular
25 problem here arising out of the fact that the election
26 would be the company's, whereas the persons affected
27 are the shareholders and conceivably the election
28 would be to the benefit of some shareholders and
29 would be a severe disadvantage to others?

30 MR. LEACH: They would certainly,
in my view, Mr. Coyne have to participate in that
election decision.



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3 MR. COYNE: I take it that the
4 United States must have solved this problem in some
5 way, because they have a system of election of this
6 kind, have they not?

7 MR. LEACH: I believe so.

8 MR. COYNE: Perhaps we might turn
9 back for a moment to the beginning of the brief,
10 page 9 of the preface, where you set forth your
11 formal recommendation in this field. You say:

12 "--unless effective mitigating provisions
13 are enacted"--

14 Such as the ones we have been dis-
15 cussing:

16 "--the 21 per cent rate on the first \$35,000
17 of income should remain in force".

18 Then you say:

19 "The rates contained in this recommendation
20 are inclusive of Federal and Provincial
21 taxes".

22 I think that means you are recommend-
23 ing some reduction in the effective rate in most
24 provinces, certainly in Ontario and Quebec.

25 Does the Chamber take any position
26 as to which of these alternatives is more desirable?
27 In other words, do you think we should retain the 21
28 per cent rate and discard these options, or do you
29 think it is preferable to discard the 21 per cent
30 rate and adopt mitigating circumstances such as you
have proposed?

MR. LEACH: We arrived at this



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3 decision with some difficulty, Mr. Coyne, because
4 it is a theoretical argument on the one side and
5 there are practical considerations on the other. We
6 came to the conclusion that there are so many small
7 businesses in this country and they are so important,
8 everybody says, that for the time being anyway we
9 should retain some help, some assistance. Therefore
10 we are saying, retain the dual rate until some kind
11 of mitigating provisions can be worked out.

12 MR. COYNE: You have used the word
13 "until", whereas in the brief you use the word
14 "unless". There is a slightly different connotation
15 to it if you say "until", because I think it means
16 you are recommending, or urging, that alternative
17 mitigating provisions be worked out, whereas the
18 word "unless" is a little less directive.

19 MR. BROWN: I think the word "un-
20 less" is the word we would stand by, Mr. Coyne. In
21 the discussion, as Mr. Leach has said, we had a
22 prolonged discussion on this point, and I think the
23 problem we were faced with was that each such small
24 business situation was so different that it was ex-
25 tremely impractical, in the time we had available,
26 to try to determine what was a good, sound basis
27 to come before you with, Mr. Chairman, and recommend.
28 At least we saw the problem. We thought that there
29 might be another solution. But we did not see what
30 mitigating provisions, how many there might be,
could be brought in which would prove effective in
the variety of circumstances that apply with these



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3 small businesses across the country.

4 MR. COYNE: Thank you, Mr. Brown.
5 Then could we turn to the next section under the
6 general heading "Corporation Taxes" on page 62?

7 THE CHAIRMAN: Perhaps I had better
8 see whether anybody here has any questions. No,
9 we have not.

10 MR. COYNE: Thank you, Mr. Chairman.
11 You are discussing the effect of corporation tax on
12 corporate financing, and first of all the problem of
13 debt versus equity financing. You say, on page 62
14 in paragraph 116:

15 "There has been much discussion
16 as to the real effect of the corporation
17 tax on management's decision to finance
18 by means of equity or by debt.
19 American opinion is not unanimous as to
20 a tax-created incentive for debt financing.
21 It is difficult to provide statistical sup-
22 port for the contention that debt financing
23 has been encouraged by the preferential tax
24 treatment of bond interest. In the United
25 States, developments in corporate financing
26 since the end of World War II do not offer
27 convincing evidence with respect to the
28 impact of corporate income taxation on
29 financial policy. Changes in the compo-
30 sition of new corporate funds are poorly
correlated with changes in tax rates. But
the basic point is that there is no way of



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3 knowing what methods of financing would
4 have been used if there had been no cor-
5 porate income tax."

6 Then going down to paragraph 118
7 at the bottom of that page, you say:

8 "It has been argued that tax
9 considerations generally are not dominant
10 in determining the form of corporate fin-
11 ancing. But common sense points to the
12 conclusion that when the government pays
13 about half the cost of servicing a bond
14 issue there is a strong likelihood that
15 debt financing has in many cases been de-
16 cided upon primarily because of this sit-
uation".

17 Let me put this proposition to
18 you related to your point on page 63 that there is
19 no way of knowing what methods of financing would
20 have been used if there had been no corporate in-
21 come tax. I put it to you that there is perhaps
22 one way of guessing, if one turns to the period, as
23 you have done, when there was effectively no cor-
porate income tax.

24 You refer, on page 65, to the bond
25 financing spree of the 1920's, and certainly I think
26 you would agree that as far as the 1920's are con-
27 cerned there was no effect in this area of the cor-
28 porate income tax as it stood at that level; yet
29 the history of the 1920's, I put it to you, shows a
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3 very heavy reliance on bond financing, in the ab-
4 sence of any tax influences at all.

5 Why, then, should we be ready to
6 believe that 30 years later, when we have heavy
7 corporate income taxes, a recurrence of the same
8 situation is caused by income taxes?

9 DR. PETRIE: I do not think we
10 have said that the tax structure has definitely in-
11 fluenced the pattern of corporate financing.

12 MR. COYNE: I do not think you have,
13 Dr. Petrie; you have been very cautious.

14 DR. PETRIE: I hedged this very
15 carefully because I just do not know.

16 COMMISSIONER WALLS: In dealing
17 with this disproportionate amount of debt purchase
18 in the 1920's, was there not an equal equity buying
19 spree in the 1920's? There was, as I remember it.

20 DR. PETRIE: Not to the same extent
21 as debt financing.

22 COMMISSIONER WALLS: Maybe I was
23 just hurt by it more.

24 MR. COYNE: Dr. Petrie, you do
25 take some position on this because you specifically
26 recommend that dividends be deductible for determin-
27 ation of income purposes, in the same way as bond
28 interest. I suppose that would perhaps only be
29 justified, in this area of discussion, if there was
30 a definite effect from the tax treatment upon the
method of financing?



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3 DR. PETRIE: I use the words,
4 "common sense points to the conclusion". If I were
5 running a company and I were paying 50 or 52 per cent
6 income tax on my profits, I think I personally would
7 be influenced by the rate of tax in the way I did my
8 financing.

9 MR. COYNE: If you were running a
10 company and owned some shares in the company, what
11 would concern you would not be the tax effects but the
12 long-term leverage on the stock which you could antici-
13 pate as a result of financing your expansion through
14 the bond market rather than by an immediate dilution
15 of your equity interest?

16 DR. PETRIE: This would be one
17 consideration, yes.

18 THE CHAIRMAN: Mr. Coyne, I point
19 out that the investment dealers' view of this matter
20 was, I thought, very interesting. They said the same
21 as Dr. Petrie just said, that it is more advantageous
22 to the company to have the opportunity to deduct the
23 interest for securities, and on the other hand the
24 shareholders get a dividend credit. There are two in-
25 fluences working in opposite directions, and really,
26 as far as I could tell, they were reasonably in balance;
27 they did not come down on one side or the other.

28 But is it not true, when you quote
29 United States statements, one can have regard to the
30 fact that we are more generous in our dividend credits
than they are?



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3 DR. PETRIE: That is right.

4 MR. HAMILTON: Mr. Chairman, we
5 have been talking generally about bond financing versus
6 equity financing, but bond financing is open to a very
7 limited number of companies. A small company might
8 have difficulty in this respect, and a large company
9 might have no further place for bonds in its capital
10 structure and would have to go to preferred or common
11 stock to do its financing. The whole thing has to be
12 looked at in the situation of the company that is
13 affected and I do not think we can accept the fact that
14 any company can be financed by a bond. That is not so,
15 I do not believe.

16 MR. COYNE: And, of course, these
17 are factors outside the tax structure.

18 MR. HAMILTON: That is right.

19 MR. LEACH: The financial markets
20 have an important bearing on this. As Mr. Hamilton
21 has said, there is a point beyond which you cannot
22 borrow.

23 THE CHAIRMAN: I am very much im-
24 pressed by the effect of accumulated earnings in this
25 area. As I see it, companies' earnings are something
26 over \$1 billion a year. The value of the companies
27 keeps on going up and then they split the stock; and
28 it seems to me that if one accumulates and splits the
29 stock, it is somewhat the same as going out and selling
30 it. It is true that there is a different group of
shareholders and they are not subject to the taxes,
but as far as getting money into the company, it looks



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3 pretty much the same to me.

4 COMMISSIONER PERRY: We had quite
5 an interesting discussion on this at one point, and I
6 put the proposition that at the rate that corporations
7 added to investors' equities through accumulation of
8 earnings, if they did not go to the market for bonds
9 fairly frequently the relationship of borrowing and
equity capital would very soon get out of kilter.

10 Then, in fact, there is a pressure
11 on them to borrow.

12 THE CHAIRMAN: If one adds the
13 \$1 billion to the \$350 million of equities and con-
14 trasts it with the bonds, it seems to me there is a
15 pretty fair proportion of equity money going into com-
panies.

16 COMMISSIONER PERRY: It is not
17 going through the markets, but it is going into the
18 companies.

19 COMMISSIONER GRANT: Those who
20 advocate that stocks should be given a better break
21 taxwise in so far as the dividend is concerned -- for
22 instance, that dividends should be deductible as an
23 expense -- might very well be losing sight of the
24 original concept of the corporate structure, in that
25 shares have always been regarded, it would seem to me,
26 as being in the nature of the risk capital; that the
27 person who subscribes to them is taking his chances,
28 with full and complete knowledge in advance that they
29 are subject to being relegated to an inferior position
30 so far as the profits of the company are concerned by



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3 senior debt formations such as bonds, preferred
4 stocks, debentures, bonds in their many ramifications
5 of first mortgage, general mortgage, income-bearing
6 bonds and so on.

7 They know that when they subscribe
8 to the shares in the first instance, but they also
9 know that if the company is successful they may win
10 handsomely. Certainly there are many instances in the
11 corporate life of this country where that very thing
12 has taken place. They have gone in in the first in-
13 stance at a relatively low price, and they have come
14 out of it at the other end, after a successful cor-
15 porate existence, with returns which are far in ex-
16 cess of anything they could have made if they had
17 done it with bonds or debentures, where they are told,
18 or assured, that a fair amount of interest will accrue
19 to them in return.

20 So I think that when we talk about
21 giving the dividend a better tax advantage than it
22 now has, we must not lose sight of the original con-
23 cept of the corporation.

24 DR. PETRIE: I would like to point out,
25 sir, that on page 65, in paragraph 120, we are not
26 making a firm recommendation regarding this.

27 THE CHAIRMAN: I am sorry but what
28 was the paragraph?

29 DR. PETRIE: Paragraph 120, the last
30 sentence. It reads:

"The elimination of the double tax-
ation of dividends, by allowing a tax deduction
for dividends as for interest, would be a



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3 constructive step in promoting more equity
4 financing".

5 We are not taking a really positive
6 stand there; it is just a suggestion.

7 THE CHAIRMAN: That is what we are testing.
8 It is certainly what I was directing my remarks to,
9 as to whether this would indicate a constructive step
10 or whether it would not, in fact, push things out of
11 balance.

12 MR. LITTLE: I think the view of the Committee
13 was that we would not make this recommendation. It
14 may very well be true that the elimination, or the
15 deduction for dividends would be a step in promoting
16 more equity financing, but nevertheless it should not
17 be on the record that the Canadian Chamber of Commerce
18 is recommending to the Commission that dividends be
19 allowed as a deduction.

20 THE CHAIRMAN: Thank you.

21 MR. LEACH: I think that is perfectly clear
22 from our opening summary, where we brought forward
23 our recommendations, that much of this is discussion.

24 THE CHAIRMAN: Yes, I think it is fair that
25 you should remind us that we must not put these
26 things in the form of recommendations, and if we do,
27 please correct us as we go along. I think that this
28 kind of putting a label on it is unfair.

29 COMMISSIONER GRANT: I have an apology to make.
30 I seem to be giving evidence rather than eliciting it.
But I would like to make this observation and get the
reaction of the Chamber to it. We have been talking
about giving equities a better break, and we have been
subjected to a considerable body of opinion that this
is necessary because there is a scarcity of equities
in Canada today; that the investing public are not
being given as wide a choice or as much opportunity as
they would like to have to get into the purchase of
common stock.



"H"
n 18 1 I think that that point was pretty
2 well taken by the Stock Exchange briefs -- both
3 Montreal and Toronto -- in which they felt there was
4 a shortage of equity; and I think within a very short
5 time we had the mutual funds before us, and they came
6 up with a very definite stand that there was no shortage
7 of funds; so that leaves us rather up in the air so
8 far as expert opinion is concerned. Would there be
9 anything you would like to comment on that?

10 MR. HAMILTON: What I would like
11 to comment is that as trustee of a pension fund, trying
12 to invest money in Canadian stocks and bonds -- and
13 the fund is not very large -- but once you have made
14 your investments and looked down the list of stocks
15 suitable, we very quickly run out of valuable Canadian
16 stocks and I have had to go the the American and United
17 Kingdom market to secure what we are looking for.

18 This is a limited type of investment
19 for a pension fund, as you will realize, but I do feel
20 that there is a limited range of equity stocks available
21 for that sort of investment in Canada.

22 COMMISSIONER PERRY: That is what you
23 say in the footnote on page 64.

24 MR. BROWN: The market supply is limited.

25 THE CHAIRMAN: When you get down to deal
26 with supply and demand we have had a great deal of
27 discussion on that, but I think it was pointed out to us
28 that on yield stocks our price ratio is not too much
29 out of line with the United States where there is demand
30 and supply, and there isn't a great deal of evidence to



1 show that the demand overwhelms the supply, or that
2 the supply overwhelms the demand at the present time.

3 I was rather impressed by the evidence
4 of several people on this.

5 MR. BROWN: I should also like to
6 underline what Mr. Hamilton said earlier, that the
7 balance between equity and debt financing is important
8 in the structure of our Canadian companies. I
9 suggest that the equity picture can run too far, and we
10 have seen certain companies who have done just that
11 and they have retired them to the point where their
12 earnings were prejudicially affected by it; whereas
13 in others it has been a question as to whether they
14 should be permitted to issue additional equities; but
15 this was necessary in order that they could maintain
16 a proper capital structure.

17 THE CHAIRMAN: I suspect we all
18 overlook the instances of equity accumulations, and I
19 think if one does this, of course, then the equity
20 creeps up very quickly and the ratio is greatly dis-
21 torted by it.

22 COMMISSIONER GRANT: Taking the
23 availability of common stocks, there we are faced, of
24 course, with two things. One is are there enough
25 stocks, or is there enough diversification available
26 through our stock exchanges; and, secondly, are there
27 enough shares of any particular stock, or is there a
28 shortage of shares in some particular stock? The
29 extent that the market -- to use the expression of
30 the brokers -- becomes thin and there are very few



1 shares one way or the other, will influence prices
2 rather drastically.

3 MR. HAMILTON: I am not a professional
4 in this field, but I would say that the answer to your
5 question is Yes in both cases. There is not enough
6 diversification and in many cases the number of shares
7 available is so small that one buyer will affect the
8 stocks substantially.

9 THE CHAIRMAN: But this is not within
10 the general compass of the Canadian Chamber?

11 MR. HAMILTON: No, I am afraid not.

12 THE CHAIRMAN: Well, it is interesting,
13 but, nevertheless, we have got an awful lot to do in this
14 brief.

15 MR. COYNE: I wonder, Mr. Chairman, if
16 we could just look for a moment at the footnote on page
17 64 -- and this is a small point -- where you state:

18 "One supporting argument for this
19 view is that a major limitation on equity
20 financing stems from the desire of existing
21 shareholders to avoid dilution of their
22 interest through additional equity issues.
23 We wonder, however, to what extent share-
24 holders of the typical listed company have
25 any choice in the financial policies of their
26 company..."

27 It seems to me that there may be some confusion here.
28 Clearly the mass of shareholders may have a limited
29 control over the detailed choice as to the method of
30 financing, but would it not be true to say that the



1 managements who make these decisions are normally share-
2 holders of the companies and therefore have a direct
3 personal interest in adopting policies which will
4 maximise the value of the shares, which is also to the
5 interest of the shareholder?

6 DR. PETRIE: I think that is right.

7 MR. HAMILTON: I would agree with that.
8 You are representing the shareholders and you use...

9 MR. COYNE: And would it not be fair to
10 say that the managements of companies do own shares in
11 the companies in which they have an interest.

12 MR. HAMILTON: By law they have to have
13 one share...

14 MR. COYNE: Oh, yes, but...

15 MR. HAMILTON: ...and they must be
16 concerned on behalf of their shareholders otherwise they
17 are not fulfilling their proper function.

18 MR. COYNE: Then, Mr. Chairman, I
19 would just like to ask one or two questions briefly on
20 this matter that is referred to at the bottom of paragraph
21 120. You are not recommending this, but other people
22 have done so. My question would be this: Would it
23 not necessarily follow that if distributed earnings
24 are freed of corporation income tax then the dividend
25 tax credit we know at the moment would obviously have to
26 be eliminated.

27 MR. LEACH: Oh, yes.

28 MR. COYNE: Would there also be a
29 problem in relation to the taxation of non-residents.
30 Would it not be necessary, for example, if this sort



1 of solution were adopted, to increase very substantially
2 the non-residential withholding tax in order to recoup
3 a fair share of the corporate earnings that would be
4 going out to non-residents?

5 MR. LEACH: That has always been one of
6 the traditional arguments for having taxed corporate
7 incomes.

8 MR. COYNE: You would agree that there
9 certainly would be substantial loss of revenue if this
10 suggestion were adopted and the withholding tax was left
11 as it is at the moment?

12 Well, then, in the following section
13 you are referring to the question of retained earnings...

14 THE CHAIRMAN: Where is this, Mr. Coyne?

15 MR. COYNE: At the bottom of page 65;
16 and if I might turn to page 67 you say at the top of
17 the page:

18 "There is a presumption, nevertheless,
19 that high taxes have in fact discouraged divided
20 pay-outs..."

21 THE CHAIRMAN: I think that should be
22 "dividend..."

23 MR. COYNE: Yes; although I suppose it
24 makes little difference --

25 "...that high taxes have in fact
26 discouraged dividend pay-outs to individual
27 shareholders in many cases, particularly in
28 the closely-held or family corporations..."

29 Do you believe that the absence of a capital gains tax
30



1 in Canada would also exercise an influence upon the
2 desire of companies to retain earnings in the corporation
3 and thereby build up the ultimate capital value of
4 the shares?

5 MR. LEACH: This is sometimes claimed.
6 Speaking for myself I am inclined to doubt it. I
7 think it requires...

8 MR. COYNE: You are speaking here
9 largely, as I understand it, of situations where the
10 shareholders are essentially high-bracket income tax
11 payers and therefore do not wish to receive dividend
12 income on which they pay very high taxes?

13 MR. LEACH: Yes.

14 THE CHAIRMAN: If I might interject
15 at this point, I think this indicates that the present
16 tax system is not neutral, and we have heard people
17 saying that they were pressing for neutrality of
18 taxation. If the tax system discourages dividend
19 shareholders -- and you believe it should neither
20 discourage or encourage -- what should be done about it?
21 You haven't made a recommendation?

22 MR. KENT: The recommendation follows
23 in the section on personal income tax, on the limitations
24 of the graduated rate.

25 THE CHAIRMAN: Your answer is, then,
26 that it is due to high personal rates and if they were
27 reduced it would probably be a cure?

28 DR. PETRIE: It is a combination of
29 both.

30 THE CHAIRMAN: You rest your case



1 for a cure on reduction of high personal tax rates.

2 MR. COYNE: Then, on the next page,
3 page 68, you refer to one important factor in this
4 regard as being "...the special depreciation allowances
5 which increased substantially the opportunity of many
6 corporations to retain large amounts of cash, thus
7 reducing dependence on external financing..."

8 I suppose you are referring there to the extent that the
9 capital cost allowances actually exceed what would
10 be claimed under normal accounting practice on the books?

11 MR. LEACH: I think that is the out-
12 standing example, yes.

13 I remember querying this very wording
14 at one stage.

15 MR. COYNE: Then, in the following
16 section, on the effect of efficiency incentives, you
17 state at the outset:

18 "Furthermore, it is generally
19 believed that a 50% corporate tax rate creates
20 an undesirable psychology about corporate
21 expenses..."

22 and you develop that in the succeeding page or two, and
23 in paragraph 125 you start with this statement:

24 "The tax distorts other corporate
25 spending as well..."

26 Is this sort of thing going to be eliminated if the
27 rate of corporate tax is reduced from 50% to 40%, as
28 you recommend?

29 DR. PETRIE: I wouldn't like to say
30 that it would be eliminated; it might be mitigated.



1 COMMISSIONER WALLS: I have one
2 question. This starts off, first of all -- the wording
3 in the middle of the page is "...the psychology of
4 having the government as a 50% partner in the business..."
5 and so on -- and, of course, it really should be
6 "governments." Just before I ask you my question I
7 would like to read a sentence on page 34 where you
8 say:

9 "There is now the possibility that
10 a general reduction of federal taxes designed to
11 stimulate business expansion could be nullified by
12 a rise in provincial taxes to fill the gap created by
13 federal reductions..." If we are going to talk
14 about federal taxes should we then not only refer to
15 the federal portion in order to talk about the reduction
16 from 50% to the 40%, and take into consideration the
17 9% abatement that many of the provinces have and the fact
18 that, based on what the provinces are going to ask for
19 in Quebec next month, or in March, it could be a very
20 much larger slice than that; and, therefore, in
21 referring to this as "corporation tax" unless we start
22 considering it in definite amounts as federal revenue
23 you are going to have a tax which will merely be levied
24 for federal revenue. I wonder if we shouldn't stop
25 talking about it in terms of 50% and start talking of
26 what the federal government will get out of this form
27 of taxation.

28 MR. LEACH: This is one of the key
29 difficulties, with respect, which involves your terms
30 of reference.



1 It is very difficult to talk about the
2 federal tax only in this sense, that you have to look
3 at the total impact of taxation; and that is the way
4 we have written this text. We feel that maybe it is
5 somebody else's responsibility to define it.

6 COMMISSIONER WALLS: I realize that.
7 I recognize that the 40% is the maximum that the
8 industry can bear; but is it, then, the effect of your
9 brief that if we are going, as the result of increases
10 negotiated by the provincial government -- this may
11 be a difference in emphasis. You have either got
12 this fixed maximum by the federal government, with
13 negotiations with the provincial governments as to how
14 much they are going to take out and recognize that you
15 have got a fluctuating tax, or you have to look for it
16 to be made up by some other tax rates.

17 MR. LEACH: I think it is probably
18 inherent in all these figures that there is a 9% or
19 10% that goes off to the provincial government; and--
20 members will correct me if I am wrong -- but we might
21 have put this 10 points lower and called it a federal
22 tax.

23 COMMISSIONER WALLS: Except that one
24 government is now claiming 100% and some of the others
25 are negotiating for something less than that, and one
26 of the problems is that you must then arrive at sufficient
27 revenue, and I don't know if you can arrive at that
28 without having some voice on the amount that the
29 federal government can expect out of this particular
30 tax.



1 MR. BROWN: If I might say a word here,
2 I think in our approach we have to look at the impact
3 of the total tax structure on the economy of Canada.

4 It is true that Canada is divided into
5 ten provinces, but as we have said in other circumstances,
6 two of the major problems facing Canada today are the
7 matters of unemployment and the rate of growth, and
8 the way to tackle these questions really is to stimulate
9 industrial growth in our country. Then we have to look
10 at the total picture, and we realize that this creates
11 a problem for you and your colleagues on the Commission
12 who have to look at the matter of taxation in the
13 federal field; but if some action is taken by the
14 federal government which is nullified by one or more
15 of the provinces then it is not going to be long before
16 this action at the provincial level becomes apparent,
17 perhaps, to the industry in the industrial activity
18 and perhaps it will affect the growth, or even the
19 continued employment opportunities, in those provinces
20 if the industry of that province cannot compete in the
21 national picture and, more particularly, in the
22 international picture, because we are a trading nation.

23 COMMISSIONER WALLS: Would you not
24 achieve this more if you stipulated the percentage of the
25 tax that should go to the federal government rather
26 than the provinces asking for the larger slices; but if
27 it is granted out of the total tax pie then the industries
28 are never going to make any argument.

29 MR. BROWN: The problem as we see it is
30 the division of responsibility, between the provinces



1 and the federal government, if the needs of the citizens
2 of the country are under discussion as well as the
3 division of tax revenue; and it is impossible for us to
4 judge where the needs may be divided; and therefore it
5 is impracticable for us to suggest how the tax revenue
6 should be divided.

7 THE CHAIRMAN: Might I say that the
8 Chamber themselves have quoted exactly the same point as
9 is contained in our terms of reference. We are required
10 to look at all government expenditures.

11 As Mr. Walls says, we might have seized
12 your point quicker if you had put "50%" and then, in
13 brackets, "40% -- 10% provincial."

14 It is finally going to be our job to
15 try to produce recommendations to the federal government,
16 which are not completely stupid recommendations in the
17 light of their Dominion-provincial relations, and I don't
18 think we can fairly ask you to help us in this area.
19 We can ask you to help us about the impact of taxation
20 on business, and I think you are fairly trying to do that,
21 it seems to me; but I still see Mr. Walls' point that
22 perhaps it might be better if all the time we kept clear
23 in our minds that this is federal and this is provincial;
24 but we have got ourselves in trouble through having added
25 together our income taxes in one amount.

26 Perhaps these deficiency agreements that
27 we have had for some years -- there have been a lot of
28 benefits with those agreements, and that is one of the
29 difficulties we have to keep in our minds in the matter
30 of the revenue between the two. But we will make



1 something out of it.

2 MR. BROWN: We were reminded by the
3 Prime Minister, when we met with him early last month,
4 that some of the provinces were proposing to take more
5 and more in the health and welfare field. This, as
6 we pointed out earlier this morning, is a very large
7 portion of the increase in government expenditures
8 that have been shown in this field. So that, as we
9 say, it is difficult for us to say just where this is
10 going to show. This is why we thought...

11 THE CHAIRMAN: I don't think we can
12 ask you to do this.

13 COMMISSIONER PERRY: And there is a
14 provincial Royal Commission also sitting.

15 MR. BROWN: Yes.

16 MR. COYNE: This brings me to the end
17 of the corporation tax section which is at page 70.
18 I don't know whether the Commissioners may want to ask
19 some questions.

20 THE CHAIRMAN: Yes. I note at the
21 bottom of page 70 you make reference to the administrative
22 difficulty of determining...

23 MR. COYNE: Excuse me; that is the
24 next section.

25 THE CHAIRMAN: Is it? What page does
26 the section end at?

27 MR. COYNE: At the top of that page
28 is the end of the corporation tax section which started
29 at page 52.

30 Perhaps the commissioners have asked



1 questions as we have gone along.

2 THE CHAIRMAN: Perhaps we have.

3 Well, then, I apologize for the interrup-
4 tion, and please carry on.

5 MR. COYNE: I just have one or two
6 questions on this section. The first arises out of
7 a statement you make on page 72, where you are expressing
8 your views on the discriminatory withholding tax
9 introduced in the last budget, and you say:

10 "Latest official figures indicate
11 that in a 3-months period inflow of U.S.
12 capital has fallen to about \$98 million.
13 It had been running earlier to a quarterly
14 rate of \$400 million..."



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3 Would it be fair to indicate that not
4 only was there a budget brought down in June, but
5 also that Mr. Kennedy proposed the interest
6 equalization tax in July, and that both of these
7 changes have contributed greatly to this result?

8 DR. PETRIE: That is right.

9 MR. COYNE: You are not suggesting this
10 is directly a result of the budget provisions alone?

11 DR. PETRIE: Not entirely.

12 MR. COYNE: My other question is
13 simply a general one, the answer to which I think
14 is necessarily inferred, but you criticize the
15 changes which were made in the withholding tax
16 provisions in the 1963 budget. Now I take it that
17 you are recommending that the changes be reversed
18 although nowhere do you in fact say that in
19 specific terms.

20 DR. PETRIE: I think the implication,
21 even if we did not spell it out, is clear, that
22 we do not like this discrimination which is based
23 upon the degree of ownership of the corporation.
24 I am not certain -- do you know if we have spelled
25 this out, Mr. McNally?

26 MR. McNALLY: No, I do not think so.

27 DR. PETRIE: I think the feeling of
28 the Chamber is that we should not have this
29 discrimination.
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3 THE CHAIRMAN: You make a very
4 strong statement in regard to it when you say:

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6 "In general, it is our view that
7 the use of the income tax as an
8 instrument of economic policy in
9 this fashion is basically wrong."

10
11 That is, in the fashion of trying to direct
12 ownership. Well, I suspect -- in fact, you
13 have already said it -- that one of the purposes
14 of the dividend tax credit was to encourage
15 Canadian ownership. That is, a tax to Canadians.
16
17 Would you not have the same reaction to that?
18

19 MR. LITTLE: Mr. Chairman, I
20 think you are quite right in saying that we
21 did not, in our summary of recommendations,
22 take a positive stand on this question, but
23 I think perhaps that that is just an inadvertence
24
25 I think, we were in fact taking a position.
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27 We did not like the changes in the withholding
28 tax, and our recommendations would be that those
29 should be reversed.
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3 MR. KENT: I might say, Mr. Chairman,
4 that the current policy of the Chamber of Commerce
5 as recommended by its Public Finance and Taxation
6 Committee is unequivocally opposed to any differentiation
7 in the percentage of withholding tax dependent
8 upon any degree of ownership of the corporation
as a whole.

9 THE CHAIRMAN: That is not going
10 anywhere near as far as you go in paragraph 130
11 where you say:

12 " In general, it is our view that
13 the use of the income tax as an
14 instrument of economic policy
15 in this fashion is basically wrong."
16 I think "in this fashion" means to encourage
17 Canadian ownership as opposed to other ownership
is basically wrong.

18 DR. PETRIE: I think that would be the
19 view of the Chamber.

20 THE CHAIRMAN: What about the dividend
21 tax credit? When brought in for this purpose, is
22 it wrong?

23 DR. PETRIE: The dividend tax credit?

24 COMMISSIONER PERRY: It is being limited
to Canadian shareholders.

25 DR. PETRIE: No, I do not think that
26 is wrong. I think this is a gimmick that was put
27 into the last budget ---

28 THE CHAIRMAN: I gather you do not
29 like the gimmick. That is clear from what you have
30 said.



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3 MR. KEEPING: Mr. Chairman, is not
4 the basic objective of the dividend tax credit the
5 partial elimination of double taxation?

6 THE CHAIRMAN: Yes, I recognize that.

7 MR. BROWN: We have recorded with the
8 government our position with respect to the changes
9 that were made. We recorded them in June, and
also before the Senate Committee.

10 MR. LITTLE: The question of dis-
11 crimination was raised because it was not available
12 to non-residents, but the non-resident does not have
13 a graduated rate of tax.

14 THE CHAIRMAN: He is subject to double
15 taxation as, in a sense, the Canadian is. You
16 say that he is charged with the tax on the
17 corporation's income, so he is just as subject
to the double taxation as is the Canadian.

18 MR. KENT: With great deference, Mr.
19 Chairman, that may or may not be so because he may
20 be a non-resident shareholder of a foreign company
21 where his tax is minimal, or even non-existent. In
22 that case his only taxation is the withholding tax.
23 I think it is far more a question of the elimination
24 of the double taxation applicable to Canadians, than
25 any question of impelling Canadian ownership. To
26 that extent, even if it has that effect, then
27 certainly a positive encouragement is far more
desirable than a negative one.

28 THE CHAIRMAN: Thank you.

29 MR. LEACH: Mr. Chairman, I think we
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3 might just conclude that our failure to arrive at
4 a definite recommendation here is perhaps not a
5 mistake but, rather, an accident in drafting. I
6 think we might apologize for not making our con-
7 clusion apparent here.

8 COMMISSIONER PERRY: The conclusion
9 is that we should revert to the pre-December 1960
10 position?

11 MR. LEACH: That is right.

12 COMMISSIONER GRANT: Before leaving
13 the withholding tax, I wonder if there is any
14 conflict or variance between your position at
15 page 72 where you point out:

16 "The balance of payments deficit
17 which has been offset by capital
18 inflows, could have most unfavourable
19 effects on Canada's official holdings
20 of gold and U.S. dollars, and the
21 rate of exchange on Canadian funds."
22 and your observation at page 23 where at the end
23 of paragraph 48 you say:

24 "In the longer term this must be
25 reflected in greater payments of
26 interest and dividends to non-
27 residents, thereby increasing the
28 current account deficit on non-
29 merchandise transactions."?

30 DR. PETRIE: Would you repeat that
question, please? I am afraid I lost you.

COMMISSIONER GRANT: I wonder if there



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3 is a variance in your reasoning, or a conflict in
4 your reasoning, in the statement that appears at
5 page 72. It may be that I have not a sufficient
6 understanding of it. You say in paragraph 129 (3)
7 on page 72 that the balance of payments deficit,
8 which has been offset by capital inflows -- and
9 I take it that the impact of that paragraph is
10 that this capital inflow is a good thing in order
11 to offset the balance of payments deficit -- but
12 then back at page 23 you point out that that balance
13 of payments deficit is exaggerated because of the
14 flow of interest and dividends and payments of
15 the very thing that create the balance of payments
16 deficit in the first place -- that is, a borrowing
17 of money abroad.

18 DR. PETRIE: I do not think there
19 is a conflict of statement here, sir. We know
20 that the greater our balance abroad the greater
21 will be our interest and dividend payments and,
22 therefore, the greater the impact on our balance
23 of payments position, but I think what we are
24 arguing is that we will have to import, and continue
25 to import, capital at a massive level in order
26 to permit our expansion, and that if we are getting
27 into discriminatory treatment of non-residents'
28 investments in this country, this, in the longer
29 term, will hurt us. In other words, if we
30 argue consistently, then we say that we still want
tax equality, and we want to treat everybody alike.
My own personal view is that we have to have foreign



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3 capital and, therefore, I argue: "Let us not
4 discriminate against foreign capital", realizing
5 full well that this item of capital inflow has
6 a balancing effect on our balance of payments.
7 It has to balance. I agree with the President
8 of the Royal Bank of Canada when he said: "This
9 is a normal thing for an expanding country like
10 Canada", so I do not think we are inconsistent
there.

11 COMMISSIONER GRANT: I see that
12 you do not rule out either. You say it is something
13 we must have even though it does cost us money.

14 DR. PETRIE: That is right.

15 COMMISSIONER GRANT: Because the outflow
16 of our interest and dividends can be offset by other
things that that foreign capital generates?

17 DR. PETRIE: In essence, that is right.
18 What we have to do in the longer term is to export
19 more goods and services in order to pay for our
20 indebtedness abroad. This, I think, is the objective
21 of the government, and of the past governments, and
22 this is a fundamental fact of life. Personally,
23 I am not excited at all about our foreign debits,
24 and I do not think we are inconsistent in these
two statements that you call to our attention.

25 COMMISSIONER GRANT: You do admit
26 that it is a two-way street in this respect, that
27 there are times when the foreign country does not
28 want its money exported. We have had clear
29 evidence of that. We are in a situation today where,
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3 to take the United States and Canada as examples,
4 we do not want their money -- that is, according
5 to government policy -- and they do not want us to
6 have it.

7 DR. PETRIE: I am not sure that we
8 do not want their money, or that they do not want
9 us to have their money.

10 COMMISSIONER GRANT: I am talking about
11 the present laws. I am not talking about the
12 attitude of the Canadian Chamber of Commerce. I
13 am talking about the fact that we are endeavouring
14 to keep that money out of Canada.

15 DR. PETRIE: This is our criticism of
16 the recent budget. We think this is wrong in
17 principle. This is the Chamber's statement.

18 MR. COYNE: Then, Mr. Chairman, the
19 next section is the one on personal income taxes
20 which commences on page 73. On page 74 in
21 paragraph 134 you make the point that the high upper
22 bracket rates produce relatively little revenue, and
23 they have undesirable economic consequences. Then,
24 over on the next page, in the middle of paragraph
25 136 you say:

26 "Rate progression has concentrated
27 the great bulk of the income tax
28 burden on taxpayers in the upper
29 income brackets."

30 Now, there is an apparent inconsistency here which,
perhaps, merits a comment or an explanation.

MR. KEEPING: I think it hinges on the



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3 word -- at page 74 we say "the higher upper bracket
4 rates", and at page 75 we refer to just "the upper
5 income brackets", and I think that is the fine
6 distinction.

7 MR. COYNE: Thank you, Mr. Keeping,
8 and this, perhaps, could be related to your
9 recommendation for a cut-off of the ---

10 MR. KEEPING: Yes. For instance,
11 I think you would consider incomes in the vicinity
12 of \$25,000 and \$30,000 as upper income brackets,
13 whereas in our recommendation we recommend a tax
14 not in excess of 60 per cent, and that falls some-
15 where around the \$90,000 a year income. I think
16 you have to use that figure when you are talking
17 about high upper bracket rates.

18 MR. COYNE: Thank you.

19 COMMISSIONER PERRY: I am going to
20 try out the approach we have had taken by some
21 people before us, and that is that the area
22 in which the rates are most progressive is that of
23 the lower limits of the rate. The Canadian
24 Congress of Labour, for example, pointed out that
25 the progression in the first \$5,000 or \$6,000 is
26 the same as it is on the last \$300,000. If you
27 are trying to reduce the sharpness of progression
28 you should start at the bottom and not at the top.
29 What really bothers me is the importance that people
30 attach to the 80 per cent rate which must be paid
only by one or two people in this country, if even
that. Do you have any views as to what the rate
should be for what Mr. Keeping has just referred to



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3 as not the high income group but the upper income
4 groups -- those earning, say, \$20,000 to \$40,000?
5 What should the rate structure be in that area?
6 It is about half now. This is a pretty strategic
7 section of the business community.

8 MR. KEEPING: We have recommended, as
9 you are aware, an overall 10 per cent reduction
10 across the board. In other words, we recommend
11 scaling each of the brackets down by approximately
12 10 per cent. I have prepared a rough indication
13 of what we had in mind, just to give you some idea.
14 I do not know whether you would be interested in
15 seeing this.

16 THE CHAIRMAN: Yes, indeed.

17 --- (Copies of document distributed.)

18 MR. COYNE: Mr. Keeping, I note that
19 you refer to the 60 per cent maximum which you
20 recommend as coming into effect at approximately
21 the \$90,000 level -- that is, after giving effect
22 to your 10 per cent reduction, all along the line.

23 MR. KEEPING: That is right.

24 MR. COYNE: Under the present structure
25 you reach 60 per cent marginal rate at \$60,000
26 of taxable income.

27 MR. KEEPING: Yes, if my arithmetic
28 is correct, that is the intention. I would like
29 to offer this only as a possible illustration of
30 what we had in mind. You will note, Mr. Chairman,



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3 if you look down the marginal rates, that they are
4 reduced by about 10 per cent, and also that the
5 quantum of tax at the top of the bracket which is
6 shown under the headings "Present Structure" and
7 "Revised Structure" represents a decrease in the
8 quantum of tax of approximately 10 per cent. You
9 will note also that we have put alongside that
10 comparison of the present structure with the
11 possible reduced structure the proposed United
12 States tax as proposed for 1965 in the House Ways
13 and Means Committee of the United States Congress.
14 We have also shown that in three categories for
15 the individual, for the joint return, and for
16 the head of the household.

17 One should, of course, be very careful
18 in trying to make any comparison between the effective
19 income tax in the United States and that of our
20 own case, because as is pointed out in the notes
21 there are many areas of difference in computing
22 the tax. There are differences in determination
23 of taxable income.

24 Another very important point is that
25 our rates as they are given there include the vast
26 majority of our provincial taxes, whereas the
27 United States rates do not include State taxes.
28 There is also the question of dividend credit which
29 is much larger in this country than it is in the
30 United States.

However, we thought it might be useful
as a rough guide to show what we had in mind. We



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3 do feel that although as we said earlier we do not
4 think that present rates of taxation as compared
5 with those in the United States have any really
6 material effect upon immigration, this is some-
7 thing that we feel should be watched; that they
8 should not become too far out of line, because
9 they could become a factor. The type of personnel
10 with which we are most concerned are those in
11 the managerial, supervisory and technical fields --
12 people who probably fall into the \$12,000 to \$40,000
13 bracket, or that vicinity.
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3 I think we have had that in mind, and I think
4 this is an area that needs to be watched. You
5 will see that our rates which we suggest parallel
6 perhaps more closely the head of the household
7 rates in the United States than the joint return,
8 which is generally lower. Am I taking up too
9 much of your time, Mr. Chairman?

10 THE CHAIRMAN: No, not at all.

11 MR. KEEPING: We also split down into
12 the \$2,000 bracket the area between \$12,000 and
13 \$14,000. I am just handing you up a sheet which
14 will illustrate this.

15 THE CHAIRMAN: The proposed top U.S.
16 rate is 75 per cent.

17 MR. KEEPING: I think 70 per cent,
18 speaking from memory. The original Kennedy
19 recommendation was a top rate of 65 per cent
20 in 1965, and I think the House raised it to 70
21 per cent.

22 If you would just look at this sheet,
23 I have selected this range because I feel that this
24 is the range where possibly there could be some
25 danger from the effect of tax on emigration.
26 Incidentally, I should make it quite clear that
27 I have only used the proposed U.S. joint return,
28 which is the most favourable one and the one
29 I would say was more generally applicable.

30 Now, take, for instance, a Canadian
with a taxable income of \$16,000. He presently
pays a tax of \$4,520. One can say that that is



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3 perhaps comparable, as I think you mentioned earlier,
4 to a taxable income or a salary range of \$20,000
5 in the United States. You will see that in the
6 United States his tax at \$20,000 on the basis of
7 the joint return would be \$4,380. In other words,
8 he could move from Canada with a taxable income of
9 \$16,000 to the United States with a taxable income
10 of \$20,000 and get the whole of that \$4,000 free
11 of tax. So we think it is important to ensure
12 that our tax rates do not get too far out of line
with the United States.

13 THE CHAIRMAN: That is a good point,
14 but as far as I know Canada is about the only
15 country which does not either aggregate or split.
16 However, you said that we could discuss that later
17 on. Perhaps this would be a good time to break,
Mr. Coyne?

18 MR. COYNE: I think it might be, but
19 I am not sure that this would not be a good time
20 to pick up the point to which you were referring
21 if you want to explore it further, Mr. Chairman.

22 THE CHAIRMAN: All I wanted was an
23 answer from them whether, first of all, they were
24 against it, or secondly, whether they were for
25 it, or thirdly, whether they were just not
recommending it.

26 MR. KEEPING: We are not recommending
27 it. That is really the position. I do not think
28 we felt that there was sufficient pressure from
29 our membership, or study made of it, to recommend it.
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THE CHAIRMAN: Are there any further questions on the tables? If not, I think this would be a very good time to break. We will stand over until 2.15.

--- Luncheon recess.



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3 --- Upon resuming at 2:15 p.m.

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5 THE CHAIRMAN: Proceed, Mr. Coyne.

6 MR. BROWN: Before we proceed may I offer
7 the sincere regrets of Mr. Little at his having to
8 return to Toronto. The communications system was
9 such that he found he could not delay his departure.
He has another engagement in Toronto.

10 THE CHAIRMAN: We regret it very much,
11 but we understand.

12 MR. COYNE: I think we have reached page
13 76. We were discussing personal income taxes. We
14 have dealt with the sections commenting on the economic
15 effects of the tax, and the tax in relation to distri-
16 bution of the income, and the next section deals with
17 the effect of the personal income tax upon capital
18 accumulation and investment. In paragraph 139 you
say:

19 "The impact of the tax on the amount of
20 personal saving is clear enough."

21 And you append in a footnote a summary of Appendix
22 XI, aggregating the figures for two different periods
23 of years. But, if I turn to Appendix XI I find some
24 difficulty in equating the statistics in it with
25 your statement that the impact of the tax and the
26 amount of personal saving is clear enough. In fact
27 I put it to you that some persons might look at
Appendix XI and think that the impact was singularly
unclear.

28 For example, if one looks at the trends
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3 in the percentage of personal gross income saved the
4 most remarkable change seems to have occurred between
5 the years 1926 and 1930 when this percentage rapidly
6 declined from 27.9 per cent of disposable personal
7 income to 14.8 per cent. I think it would be agreed
8 that that was a period during which personal income
9 taxes were relatively not a factor. Could you per-
10 haps comment a little further on the conclusions
11 which you seem to draw from the figures given in
Appendix XI?

12 DR. PETRIE: If you take the period from
13 1926 to 1930, Mr. Coyne, you will note that the per-
centage of gross personal income saved was 22.7.

14 MR. COYNE: That is, for the period as a
15 whole?

16 DR. PETRIE: Yes, for that period. Then,
17 you come down to the period from 1946 to 1951, and
18 that figure goes down to 7.2 per cent of gross per-
19 sonal income saved. Then take the period of from
20 1952 to 1962 and you see that 5.9 per cent of gross
21 national income was saved. In other words, all I
22 was trying to point out there is that there is a
23 diminishing part of the gross personal income that is
being saved.

24 MR. COYNE: On the other hand, I suppose
25 if one chose some different years one might come to
26 a somewhat modified conclusion. For example, if you
27 take the percentage of gross personal income saved
28 in each year from 1952 to 1962, although the over-all
29 trend is upward it did decline in one year, then went
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3 up, and then declined again, and then rose to a new
4 peak.

5 DR. PETRIE: Yes, but nevertheless the
6 over-all trend is down, and that is why I spelled out
7 each year. In those earlier years when income tax
8 was not a factor -- that is, from 1926 to 1930 -- it
9 never went below 14.8. Then, from 1946 to 1951, it
10 never recovered, and in the period from 1952 to 1962
it never got as high as it was in 1951.

11 Now, 1950 was an extraordinary year because
12 of the Korean war. If you eliminate 1950 from that
13 series 1951 to 1961 your average would be much higher
14 than 7.2. Now, it has swung back upwards a little
15 bit, but even so in 1962 when personal saving was at
16 its all-time high related to gross personal income,
17 it is still much smaller percentage-wise than it was
before, except for these extraordinary years.

18 THE CHAIRMAN: Mr. Coyne, might I inter-
19 ject a question at this point?

20 MR. COYNE: Yes.

21 THE CHAIRMAN: It would seem to me to be
22 very easy to understand the impact of income tax on
23 net disposable personal income. It has got a very
24 clear effect on that. But, as to savings it seems to
25 me that that is entirely different. Savings represent
26 choices made by people and by business as to whether
27 they spend money or put it aside. So, I would have
28 thought that fluctuations in net disposable personal
29 income caused by taxation could not be said to find
30 their way all into savings. Maybe the choices are



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3 distributed as between spending and saving, but I
4 would not have thought it fair to say that it all
5 was reflected in savings.

6 DR. PETRIE: I would not like to be on
7 record as saying that you can draw definitive con-
8 clusions from this series, but I do think that the
9 trend is pertinent to our argument that income tax
10 had an impact on savings. Whether or not people
11 have decided to spend more, or save more is not quite
12 the point. The point is that they have relatively
less to save or to spend than they had before.

13 THE CHAIRMAN: I see that net disposable
14 personal income is directly affected by it.

15 DR. PETRIE: Yes, that is right.

16 THE CHAIRMAN: And after that the choice
17 is the individual's.

18 DR. PETRIE: That is right.

19 MR. COYNE: Then turning over one or two
20 pages, and still in this same section, you comment
21 on the scarcity of equity capital in Canada. This
22 is something that was touched on this morning, and
it has been discussed, of course, by many others.
23 In the middle of paragraph 142 you say:

24 "In other words, the corporation tax
25 structure has caused a shortage in the
26 supply of equities and has created a
27 trend for other types of investment
28 such as bonds, mortgages and real
29 estate. Under the circumstances, it
30 was almost inevitable that such a large



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3 part ... of Canadian enterprise should
4 be foreign-owned or controlled. Canadian
5 taxation has encouraged foreign owner-
6 ship ..."

7 Just testing this for a moment, I put it to you that
8 there may be an inconsistency here. I would have
9 thought that it would be in circumstances where there
10 was an overabundance of equities beyond the capacity
11 or the willingness of Canadians to purchase that you
12 would have a tendency towards foreign ownership. If
13 there is a shortage of equities surely it means there
14 are not enough to go around for those Canadians who
15 want to buy them. I think this is the point that Mr.
16 Hamilton touched on this morning with respect to the
17 problems that pension and trust funds find in this
18 field. Would you comment on that?

19 DR. PETRIE: I think there is no doubt
20 that there is a shortage in terms of the demand for
21 pension funds and other investment groups -- there
22 is a shortage of equities.

23 MR. COYNE: But does that shortage have
24 any effect upon foreign ownership of Canadian stocks?

25 MR. KEEPING: May I interject? I think
26 possibly, Mr. Coyne, if you look at page 114, where
27 we summarize the conclusions on personal income tax
28 -- I think perhaps we are getting a little involved
29 in available supply. I think there we say the re-
30 sulting reduction in available investment funds from
private sources for equity securities has been a
factor in the large degree of foreign ownership of



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3 Canadian enterprise. I think that expresses better
4 what we are trying to say. It is at about the middle
5 of page 114 under the heading "C. Personal Income
6 Taxes", and it is the third sentence starting with
7 the words "The resulting reduction in available
8 investment funds..."

9 MR. COYNE: Thank you Mr. Keeping, but it
10 seems to me that you are dealing there with a shortage
11 of investment funds in Canada, and at page 79 --
12 perhaps I misread it -- you seem to be dealing with
13 a shortage of equity securities.

14 MR. KEEPING: That is right. I think
15 this is really a summary -- what you are looking at at
16 page 114 and the foregoing pages expresses better, I
17 think, what we really want to say.

18 COMMISSIONER GRANT: Would it be a correct
19 statement of your submission to say that if we had
20 a more favourable tax climate in Canada for common
21 stocks that more companies would be launched in
22 Canada buy Canadian capital and that therefore United
23 States subsidiaries would not get the foothold which
24 they have at the present time? Is that the conclusion
25 to be drawn?

26 MR. KEEPING: I do not think so.

27 DR. PETRIE: No, I do not think this is
28 really the conclusion that you reach. There are
29 two factors, the first of which is that we just have
30 not been able to accumulate the reserves for investing
in Canadian enterprise that we might have had because
of taxes; the second is that there is a predisposition,



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3 I am afraid, of Canadians to favour the more "secure"
4 securities. The Americans are more ready apparently
5 to put risk capital into a Canadian enterprise. This
6 is why so much of our resource development has been
7 American sponsored.

8 THE CHAIRMAN: Dr. Petrie, have you any
9 idea of the distribution of equities in Canada as
10 between the various kinds of holdings? It seems to
11 me that there is something between 20 billion and
12 30 billion of listed securities of the Canadian
exchanges.

13 DR. PETRIE: That is right.

14 THE CHAIRMAN: I think as far as I can
15 recollect that a pretty small proportion of that
16 is held by institutions. That has been tabulated
before us, and that figure is relatively small.

17 DR. PETRIE: That is right.

18 THE CHAIRMAN: And a good deal of that
19 is held outside the country, but I think we are left
20 with a very large proportion of it being held by
21 Canadian individuals. Am I not quite right?

22 DR. PETRIE: Yes, I would think that the
23 whole effect of this ---

24 THE CHAIRMAN: Have you a tabulation?

25 DR. PETRIE: No. I think we have made
26 a comment that there is no reliable estimate of the
27 distribution of equities, but holdings by Canadian
individuals must be relatively small.

28 COMMISSIONER PERRY: Dr. Petrie, I was
29 apprised of this about a week ago, but during the
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3 last week I read an article in the December, 1963
4 issue of the Journal of Finance written by a couple
5 of Canadian professors in which a very simple
6 mathematical calculation was made. They capitalized
7 the amount of dividends recorded for Canadian income
8 tax purposes by individuals, which is something of
9 the order of \$300 million plus. The factor that they
10 used was the average of Canadian yields determined
11 by authoritative sources, which was about 3.7 per
12 cent. They arrived at what to me was a rather
13 startling conclusion, namely, that Canadian individual
14 taxpayers held 8.3 billions of equity stock. This
15 is far more than all of the total of equities held
16 by institutions. It is considerably more than the
17 equities held by institutions ---

18 MR. KEEPING: Of course, this would in-
19 clude private companies as well as those listed ---

20 COMMISSIONER PERRY: It would include all
21 companies, including foreign companies. The thing
22 that is very indicative to me -- this, at least to
23 my thinking, indicates a greater willingness on the
24 part of Canadians to hold equities than as of a
25 week ago I would not have thought possible.

26 DR. PETRIE: I have not seen the article,
27 but what you say surprises me.

28 COMMISSIONER PERRY: The arithmetic is
29 simple. In other words, you multiply \$300 million
30 of dividends by 25 or 26 and you get the 8 billions.
You would take no account of equities on which no
dividends had been paid, or equities with respect to



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3 which taxpayers were not properly reporting their
4 dividends. I admit quite frankly that this came
5 as quite a revelation to me. I think I would sub-
6 scribe to your statement, but I must say I have
7 changed my views somewhat as a result of this figure.
8 There is not much argument about the arithmetic. If
9 anything it probably indicates a conservative figure.

10 DR. PETRIE: Well, I agree with you. You
11 state that a week ago you would not have quarrelled
12 with my statement, and up until now I would not have
13 quarrelled with it either.

14 COMMISSIONER PERRY: I think we have
15 missed some device for making some sort of an esti-
16 mate of Canadian holdings.

17 DR. PETRIE: Of course, this ignores
18 direct United States investment, does it not,
19 Commissioner Perry?

20 COMMISSIONER PERRY: These would be bits
21 of paper held by Canadian individuals -- that is
22 true -- but it still means that Canadian individual
23 taxpayers must be holding something of the order of
24 eight billions of equities on which they are receiving
25 dividends. I do not know that this changes anything
26 in your argument at all. I am bringing it forward
27 mainly as an interesting exhibit for economists.

28 DR. PETRIE: I am glad that you have this
29 information because, as I say, I have not seen the
30 article.

COMMISSIONER PERRY: The mathematics
involved are so simple that it is rather astonishing



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3 that it has taken so long to work them out.

4 THE CHAIRMAN: It shows that Canadians
5 as opposed to institutions are holding a quite a lot
6 of equities.

7 MR. COYNE: The figure, Mr. Chairman, is
8 exactly equal to the total of all personal savings
9 deposits in the chartered banks, taking this figure
10 given at the top of page 79.

11 MR. BROWN: May I ask Commissioner Perry
12 whether those are figures for Canadian dividends, or
13 are they from some other source?

14 COMMISSIONER PERRY: No, they would be
15 dividends from all sources.

16 MR. BROWN: It could still mean that there
17 is a paucity of equity capital for investment in
18 Canada.

19 COMMISSIONER PERRY: I do not think it
20 affects that argument, but it bears on the other side
21 of the argument as to willingness of Canadians to
22 invest in equities.

23 MR. BROWN: Yes.

24 THE CHAIRMAN: I think it makes the point
25 that there is a lot of personal investment in
26 equities whereas I think we have been inclined to
27 think it was all institutional investment. It is
28 very far from that.

29 COMMISSIONER GRANT: The crux of this,
30 Mr. Coyne, would seem to me to be in the statement
that under the circumstances it was almost inevitable
that such a large part of the Canadian enterprise



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3 should be foreign-owned or foreign-controlled. Now,
4 I have satisfied myself of one or two things here.
5 One is that this is not aimed at starting industries.
6 The lack of response to Canadian equities is not in
7 getting industries started; it is after industries
8 have been well launched. I think we have clarified
9 that, have we not, Dr. Petrie?

10 DR. PETRIE: That is right.

11 COMMISSIONER GRANT: Secondly, I think
12 you have said that you would not personally point
13 that dividends should be accorded the same tax
14 treatment in so far as expenses concerned as is
15 accorded to bonds.

16 DR. PETRIE: That is right.

17 COMMISSIONER GRANT: Therefore, I am
18 wondering where that leads us. If it is a serious
19 problem which has to be met, how are we to meet it?

20 DR. PETRIE: My point, Mr. Chairman, is
21 simply stated as follows, that if it were not for
22 the very high rates of personal income tax there
23 would then be more savings available for investment
24 in Canada.

25 THE CHAIRMAN: Yes. I do not think that
26 there is much the matter with that statement. It has
27 been repeated many, many times to us.

28 COMMISSIONER PERRY: There would be more
29 money for savings and for investment. There is no
30 a priori reason why people would save it rather than
spend it.

DR. PETRIE: That is right. They still



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3 have the choice of either spending it or saving it,
4 but if we have a lower rate of personal income tax
5 we would have a choice whereas now we have very
6 little choice.

7 COMMISSIONER PERRY: I think this is
8 obvious. I do not know why we are arguing about it.

9 THE CHAIRMAN: I agree.

10 MR. COYNE: Mr. Chairman, I have nothing
11 further on the personal income tax section, which
12 closes at page 80.

13 THE CHAIRMAN: Well, I have, and I guess
14 we all have. Certainly when it comes to incentives
15 I am not always impressed by the idea that if you
16 impose taxes people will work less. I have the idea
17 that if you put taxes up people will work harder to
18 maintain their living standard. I think there is as
19 much to that argument as there is to the diminishing
20 returns argument that we hear so much about. When I
21 started these hearings I thought, as you did, that
22 initiative is diminished, but I have an idea that
23 they are ingrained living habits that necessitate
24 our working two hours to get what we need if we find
25 that we cannot get it with an hour's work. Is there
26 not as good a case to be made for that side as for
27 the other side?

28 DR. PETRIE: Your colleague, Commissioner
29 Perry, and I used to argue about this in the old
30 days.

THE CHAIRMAN: This is not an original
thought of mine.



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3 DR. PETRIE: All I can say is that there
4 is a good argument for both sides, but I think when
5 I last appeared before you I said something to this
6 effect, that for me personally when I figure that
7 I work on Saturdays and Sundays the government will
8 get 55 or 60 per cent of what I make then I will not
9 work on Saturdays and Sundays.

10 THE CHAIRMAN: But if you had to get along
11 without something that you could not get without
12 working on Saturdays and Sundays it would be a
13 different matter.

14 COMMISSIONER WALLS: I would like to deal
15 with something of a different matter which is on page
16 80. You say:

17 "... for some there is a preference for
18 leisure or tax-free work at home rather
19 than to more 'on-the-job' work at a
20 higher marginal rate of taxation. The
21 economic importance of the disincentive
22 to produce one's full potential output
23 may not be great. But every man-hour
24 lost because of taxation is lost to
25 the national product for all the time."
26 Surely this is not so if it results in reducing
27 unemployment? In other words, if these people do
28 not expend the time that is necessary for jobs then
29 it is naturally going to increase employment, is
30 it not? Is that not one of the things we are
striving for at the present time?

DR. PETRIE: It does not necessarily



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3 follow, Mr. Walls.

4 COMMISSIONER WALLS: Nothing necessarily
5 follows, but is not that as logical a supposition
6 as you have made in this ---

7 DR. PETRIE: In this whole area, frankly
8 I have my tongue in my cheek,, but I do think that
9 a great many people in this country, and not the
10 salaried people, have no choice really. They are
11 going to work regardless of taxes. But, you have
12 an area of people who can choose to work or not to
13 work, such as married women. When the tax bite gets
14 to the point -- I know this from my own experience
15 because I have had Office Overload people working
16 for me. -- when it gets to the point of removing the
17 married status exemption then a woman will stop
18 working for the rest of the year. I think this is
19 wrong.

20 COMMISSIONER WALLS: You said you had
21 Office Overload coming in to work for you. Does not
22 that mean that you have created more employment for
23 somebody else? The fact that they decide not to work
24 as much as they could has created further employment
25 for somebody else.

26 DR. PETRIE: I do not think it follows.

27 THE CHAIRMAN: Surely, it is arguable,
28 Mr. Walls, that when a woman carries on work it may
29 be either good or bad. After all, what are we
30 working for? We are working for consumption and
leisure. Is not that the result of our efforts --
to achieve leisure at some time, or to obtain a



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3 greater consumption? If we can achieve leisure
4 somewhat earlier than so much the better.

5 DR. PETRIE: Might I make a humble sug-
6 gestion? Some people work for pleasure.

7 THE CHAIRMAN: We are in that field of
8 economics.

9 DR. PETRIE: Pleasure is an economically
10 measurable quantity.

11 THE CHAIRMAN: I think I call that leisure.
12 I see what you are saying. You are saying that des-
13 pite getting paid for it you like to work.

14 DR. PETRIE: That is right. There are
15 certain people who cannot be idle.

16 THE CHAIRMAN: You are taking me into a
17 philisophical area that is beyond me.

18 DR. PETRIE: Please forgive me.

19 THE CHAIRMAN: I think all we can conclude
20 is that the case is not clear one way or the other.

21 DR. PETRIE: To clarify the record, if I
22 might just for one moment, I say that the disincentives
23 to work resulting from high income taxation are not
24 of primarily importance across the country on the
25 broad front. In certain sectors of the economy they
26 may be. That is all.

27 THE CHAIRMAN: Is there anything further
28 with respect to this area of income tax? If not
29 we will go on to capital gains which is something
30 we are all anxious to talk about. Mr. Coyne?

MR. COYNE: Thank you, Mr. Chairman. This
section commences at the bottom of page 80, and you



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3 commence at paragraph 145 with the statement:

4 "In principle 'capital gains' are
5 supposedly tax-free in Canada. The
6 problem turns on the determination
7 of what constitutes a capital gain
8 as opposed to taxable income."

9 Then, several pages further on you discuss what you
10 consider is the uncertainty in the present legislation,
11 and I would like to return to that a little later.
12 But, just dealing with the inference that you make
13 here, which suggests that they are not as tax-free
14 as we think they are, I would like to ask you to
15 expand, perhaps, a little on your meaning of "capital
16 gains" in this context, bearing in mind this propo-
17 sition that surely all that we are doing in Canada at
18 the moment is taxing speculative gains. In economic
19 and social terms why should such specualitive gains
20 be exempt? I put it to you that the only difference
21 that has developed in recent years is that what has
22 always been the law has been somewhat more vigously
23 enforced. Is it fair to draw a distinction, or would
24 you agree that there is a distinction between a capital
25 gain and a speculative gain?

26 MR. LEACH: Yes.

27 THE CHAIRMAN: To spark this I might say
28 that in my recent travels around Europe I found no-
29 body, as well as I can recall, except perhaps in
30 Germany, who said they were taxing capital gains.
Virtually all said they were not taxing capital
gains, and I am including the United Kingdom in that.



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3 They all said that they were taxing speculations.

4 MR. LEACH: I do not think we would dis-
5 agree with that. I think we have said we want to
6 leave capital gains free of tax, but the problem of
7 defining capital gains is one that we must solve. I
8 do not object to taxing specualitive profits. The
9 trouble is that a lot of people feel that a specuali-
10 tive profit is a capital gain, and you get into this
11 whole area of terrible uncertainty. That is the thing
I complain about.

12 MR. COYNE: You say that that is what you
13 complain about, but I take it, Mr. Leach, that the
14 Chamber is not in that position. Let me put it to
15 you this way; leaving aside the details for the word
16 definition which obviously give rise to difficulties
17 when you are at the borderline between one or the
18 other, is it proper, as we do now, to draw a
19 distinction between capital gains which at the moment
20 are not taxed at all and what are frequently referred
21 to as specualitive gains from trading activity which
are taxed as being income under our present law. Is
this a sensible division?

22 MR. LEACH: I do not know if I have got
23 your question correctly. Capital gains are tax-free,
24 and specualitive gains are taxable?

25 MR. COYNE: Yes.

26 MR. LEACH: Yes, I think there is that
27 distinction.

28 THE CHAIRMAN: Does our law make the right
29 distinction?
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3 MR. LEACH: Our law is a little bit
4 vague in terms of understanding by the average person.
5 In fact, the average person does not know it exists.
6 Consequently, they think that any transactions con-
7 cerning land, or anything else, is automatically a
8 capital gain.

9 MR. COYNE: Is that an uncertainty that the
10 law has to pay any attention to? It is certainly a
11 matter of misunderstanding or ignorance on the part
12 of the taxpayer. Mr. Chairman, since this topic
13 comes up later may we turn to it now? It is referred
14 to at page 93 and subsequent pages. I put it to you,
15 Mr. Leach, that in the case of at least 99 per cent
16 of gains the law is perfectly clear as to whether a
17 particular gain is of an income or a capital nature.
18 There is a borderline area which is not clear, and
19 which is the cause of all the recent litigations.
20 But, as compared, for example, with the uncertainty --
21 and you deal with this subject under the title of
22 "Uncertainty" -- of many of the other provisions of
23 the Income Tax Act -- whether or not a benefit is
24 taxable under Section 8, for example, the question of
25 whether a gain is of an income or a capital nature
26 I might also say is crystal clear and the model of
27 simplicity.

28 MR. LEACH: I would not want to agree with
29 you 99 per cent, really.

30 MR. COYNE: That is very arbitrary.

MR. LEACH: I think the feeling of the
community is that some way or other there ought to be



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3 some clarification, and the only solution we can
4 arrive at is something like the system in the United
5 Kingdom where there is some rule laid down, and where
6 a lot of these cases can be settled on the basis of
7 what the law says.

8 THE CHAIRMAN: Do you recommend a time
9 test?

10 MR. LEACH: We have not put this into our
11 brief, but I know that Dr. Petrie has had dealings
12 with this subject, and he has almost persuaded us
13 that some kind of a time rule would be the best
14 solution. Officially, we are against a capital gain
15 tax for the many reasons that are mentioned here,
16 but the great difficulty -- and I come back to this
17 fact -- is to agree on what a capital gain is, so
18 you are led to the position of having to make some
19 definition in terms of time.

20 THE CHAIRMAN: The only choice that we
21 have that I know of -- and I say this from having
22 listened to what has been said during these hearings
23 -- is to say with what we have, or something close
24 to it. This is a woolly area. Mr. Coyne says it
25 is not a big woolly area, but there is a woolly area
26 there. Or, we can move to a time test, and certainly
27 every country that I know anything about outside of
28 Canada has a time test.

29 Sweden has a variable time test, and the
30 others have fairly positive time tests. But, they
have all got that and they determine this question on
that. People who are opposed to that are inclined



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3 to say that that is so arbitrary that you will bring
4 in things that ought not to be there, and you will
5 leave out other things. But, your view is that you
6 would favour a time test as opposed to what we have
7 now?

8 COMMISSIONER WALLS: I think Mr. Leach
9 said Dr. Petrie said that. I think we should explore
10 ---

11 THE CHAIRMAN: I would rather explore what
12 the Chamber has first. I want to know if the Chamber
13 has a view. If they have not, then that is fine.

14 MR. McNALLY: We have no view.

15 MR. KEEPING: That is, with respect to
16 capital gains tax.

17 THE CHAIRMAN: That is fair enough. Now,
18 Dr. Petrie, would you like to explain your position?

19 DR. PETRIE: I think I did this two months
20 or more ago when I did set up a time test of real
21 estate transactions. I think you will recall that.

22 THE CHAIRMAN: That is right, I do.

23 DR. PETRIE: The Chamber does not concur
24 in my views, naturally. I still think that a time
25 test is preferable to the situation with which we
26 are now confronted.

27 THE CHAIRMAN: You have expressed your
28 views. I wonder if anybody else would like to express
29 a personal view, keeping it outside the views of the
30 Chamber, now that you have been good enough to express
yours.

MR. LEACH: My personal view has been,



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3 certainly so far, that the present situation is not
4 bad in terms of the law and the jurisprudence, but I
5 find myself continually under attack from people like
6 our friends here who say it is not good enough. I
7 say that if a man is speculating he should be taxed,
8 but this is a darned hard thing to administer.

9 DR. PETRIE: I think, Mr. Chairman, a good
10 deal of this problem hinges upon the taxpayer's con-
11 clusions. I gave my colleagues in the Chamber an
12 example the other day of a farmer who, in his
13 ignorance sold the wood from his woodlot to a lumber-
14 man, who moved in a portable mill and cut all the
15 wood off it for "x" thousands of dollars. Through
16 misadventure somebody from National Revenue happened
17 to see the cheque cleared through a bank, and the
18 farmer was assessed. He then came to me in trouble,
19 and I said "If you had been smart or sophisticated
20 you would have sold the land including the wood, and
21 then had a gentleman's agreement to buy the land back
22 for a nominal sum". But, how is a farmer going to
23 know of these intricacies of the Act. Here is an
24 innocent man who acted in good faith assessed an amount
25 which almost ruined him because he had already spent
26 the money that he got from his alleged capital gain,
27 in his outview, on building a barn, so that he did
28 not have any capital left -- any free capital, any
29 working capital, left.

30 THE CHAIRMAN: The law should be corrected
so that he could do that?

DR. PETRIE: Yes, certainly. My basic



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3 complaint is that if you and I as businessmen pro-
4 pose to go to a venture we really do not know whether
5 the profits from this is income or whether it is
6 capital, and we are in the laps of the gods. I do
7 not like this as a taxpayer. I would like, if it is
8 humanly possible, to have more clarification so that
9 I know before I go into an adventure in the nature of
10 trade, as the Act says, whether I am going to be taxed
11 or whether I am not going to be taxed. This is my
major complaint.

12 THE CHAIRMAN: You have almost 'convinced'
13 me, and I wish you had managed to persuade your
14 associates to speak with one voice. Thank you very
15 much.

16 MR. COYNE: Perhaps I might pick up one
17 point at page 94 where you are dealing with this
18 subject, and where you say in paragraph 166:

19 "We have referred already to the un-
20 predictability of tax treatment in
21 many transactions, the increasing
22 possibility of their being treated
23 as taxable income at very high rates,
the lack of any allowance for capital
losses..."

24 Is that strictly speaking correct, that one is not
25 entitled to deduct business losses from business
26 income if they happen to arise out of a speculative
27 venture?

28 DR. PETRIE: Let us take the case of the
29 real estate transaction which is so often now being
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3 brought into taxable income. If you buy a piece of
4 land and sell it at a profit it is deemed to be in-
5 come, and you pay income tax on it.

6 MR. COYNE: Suppose you sell it at a loss?

7 DR. PETRIE: But you are not in the real
8 estate business, so you do not get a deduction of the
9 loss.

10 MR. COYNE: If you run a grocery store and
11 you have a loss you can deduct the business loss from
12 the business income. I suppose it is a question of
13 interpretation.

14 MR. LEACH: I think it is a problem of
15 magnitude. If you make a loss on a capital trans-
16 action and the loss is so great that you have not
17 the income to offset it -- to me, that is the problem;
18 these things tend to come in great peaks and valleys,
19 so that in the result you do not have anything to
20 off-set.

21 THE CHAIRMAN: You have another four years
22 in which to pick it up, though.

23 DR. PETRIE: Yes, but you have also the
24 Department of National Revenue saying that it is not
25 a business or trading loss. You have that additional
26 thing to overcome.

27 THE CHAIRMAN: I am sorry; I thought you
28 were putting this on the basis of its being a trading
29 loss, but you are putting it on a basis of it being
30 a contentious trading loss.

DR. PETRIE: Yes, different hazards are
involved.



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3 MR. COYNE: Yes, that is a hazard, I
4 suppose, but it would be fair, I take it, to say
5 that a business loss would be deductible from a
6 business income even if the business loss happened
7 to have arisen out of an adventure in the nature
8 of trade.

9 Could we turn back then to an earlier
10 part of your comments on the capital gains tax,
11 to page 81 where in paragraph 146 you say:

12 "The problem is serious in that
13 there is no way of knowing in
14 advance whether the results of a
15 transaction will be considered
16 a capital gain or taxable income.
17 It may be really costly to a tax-
18 payer who mistakes the difference
19 between income and capital gains.
20 The gain from a single transaction
21 may be taxed at rates of 60 or 70
22 per cent or more. In view of the
23 breadth of the statutory definition
24 of income, the trend of its judicial
25 interpretation and the increasing
26 effort in assessment practice to
27 follow the statutory concept of
28 income, what is a tax-free capital
29 gain today may well be taxable
30 income tomorrow. This, briefly,
is the heart of the problem, apart
from theoretical considerations of



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3 tax equity."

4 I wonder if it would be fair to say in this paragraph,
5 and also in other paragraphs which follow, that your
6 reasoning is directed primarily to the question of
7 capital gains realized by individuals? Do the same
8 considerations necessarily apply to capital gains
9 realized by businesses? In other words, what are the
10 principles which, in your view, argue against a capital
11 gains tax to be imposed, say, on capital gains made
12 by business as distinct from individuals?

13 MR. KEEPING: By corporations?

14 MR. COYNE: No, I would think it would have
15 to be -- well, I put it to you simply on the general
16 ground of business.

17 MR. LEACH: We think the same principles
18 should apply, while admitting it is more difficult in
19 that it is getting into the more contentious area.
20 Profits or losses suffered by a business or a corpo-
21 ration are more likely to be related to the operation
22 of the business. We stick to the fundamental principles
23 that if you can define what is a true capital gain
24 then it should still be free of tax for a business
25 corporation as well as for an individual.

26 MR. COYNE: Let me put this to you, then;
27 whereas in the case of an individual a capital gain
28 may be purely fortuitous, in the case of a business
29 frequently the costs of building up a capital asset
30 are, in fact, deducted for tax purposes as operating
costs during the year in which they are incurred,
and yet if the asset, the value of which is built up



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3 in this way, is ultimately sold there is no tax on
4 the gain. Is not that inconsistent with notions of
5 equity and neutrality? This is a field with which I
6 am not very familiar. There is, for instance, the
7 development of good will through advertising and
8 research expenditures, and, I suppose, the costs of
9 developing a mining property, which is a special
10 situation where capital costs are deductible for
11 tax purposes.

12 MR. LEACH: Certainly you are introducing
13 an area which is very difficult to comment upon. I
14 certainly agree. On the other hand, what about a
15 long term investment in land by a company as plant
16 facilities, which land is eventually sold. That seems
17 to me to be a true capital gain. Whether current
18 expenditures are used in the development of a capital
19 asset is a very difficult question. I would doubt
20 that anybody could analyse that to a conclusion.

21 THE CHAIRMAN: We find some difficulty in
22 this area. It has been argued in this area that all
23 expenses of a business are deductible, and that you
24 should have companies paying tax on a net worth basis.
25 Is it rational really in Canada to say that we wanted
26 to deduct all expenses of every kind, say only those
27 with respect to land or securities, because the value
28 continues there? Can we say that everything else
29 ought to be deducted, and yet when we make a gain on
30 the sale of our assets we are to apply the normal
capital gains test as we do for individuals?

MR. LEACH: We would like to think that



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3 more items be deducted -- that everything should be
4 deducted unless they can be clearly indicated to a
5 capital asset. I think our troubles have arisen
6 because expenditures have been made which have been
7 determined to be of an enduring benefit to the trade
8 without developing any capital asset, or without any
9 clear evidence that they were of an enduring benefit.
What is "enduring"?

10 COMMISSIONER PERRY: There is one aspect
11 of this that I do not recall whether you have touched
12 on or not, and that is assuming that you do leave the
13 situation just as it is do you think there are any
14 grounds for alleviation of tax on a gain that is
15 brought into income? I have in mind the fact that
16 quite often these gains represent accruals over a
17 considerable period of years, and in fact in any
18 ordinary sense of income represent quite an unusual
19 item of receipt. I do not know whether you have
20 argued for any alleviation simply because of the
unusual character of the income.

21 MR. LEACH: It is very nice to hear these
22 questions raised because I have a note here on a
23 piece of paper about them. Mr. Brown is also very
24 interested in this, because we think the average
25 spread of income of this type should be extended to
26 this type of transaction, as is applied to individuals.
27 In short, if a man is taxed on a real estate trans-
28 action he should at least have the benefit of averaging
29 because the difficulty that he finds himself in is
30 that of having to pay tax in one year on a progressive



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3 rate. If he could be given a break like an author
4 or maybe a hockey player, and so spread this or
5 average it in some way then it would be of great help.

6 MR. COYNE: Does not that remove one of
7 the principal objections that are expressed with
8 respect to a capital gains tax as such? In other
9 words, the fact that the capital gain may be realized
10 in one year results in a very dramatic increase in
11 income which would be taxed in that one year, and
12 that could be made the subject of similar types of
13 alleviating conditions to reduce or spread the impact.

14 MR. LEACH: What concerns us is the enormous
15 administrative costs for the Crown and the taxpayer
16 to say nothing about all the arguments of the changing
17 value of the dollar, and also when this profit was
18 really realized, and so on. As you say, it would
19 certainly help if we could have some averaging.

20 COMMISSIONER PERRY: I think if you are
21 applying our present concept of income it is immaterial
22 whether it is a capital gain or not. It is income
23 within a definition established by the jurisprudence.
24 One has been guilty of carrying on a trade, in other
25 words. But, it still emerges as a rather unusual
26 kind of income, and income which may be sharply
27 different from one's ordinary income.

28 MR. BROWN: That is why we think the
29 individual should perhaps be given the same opportunity
30 of averaging that as he is with other types of income.

THE CHAIRMAN: We have had several repre-
sentations with regard to averaging for the individuals.



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3 It has been proposed that it should be applicable
4 on those occasions when an individual's income ex-
5 ceeds his average by more than a certain amount,
6 which seems to be very equitable if it can be worked
7 out.

8 In this area of capital gains, Mr. Leach,
9 have you considered any alternatives such as a net
10 worth tax? I do not know whether it is an alternative,
11 but it is a tax which one might call a tax on capital.
12 I know that a lot of countries which do not have a
13 capital gains tax do tax on net worth. One economic
14 benefit to be derived from it is, of course, that it
15 is inclined to cause resources to seek out the most
16 profitable uses so as to be able to get the return
17 in order to be able to pay the tax.

18 MR. LEACH: We have not considered it
19 seriously, Mr. Chairman.

20 THE CHAIRMAN: Quite a number of the
21 large European countries have that.

22 COMMISSIONER PERRY: I think we should say,
23 Mr. Coyne, it is certainly the best balanced presen-
24 tation on the pros and cons for a capital gains tax
25 that we have had in any brief.

26 MR. COYNE: It is very helpful indeed,
27 Mr. Chairman. I have not many points into which I
28 can probe. I have one other question in this
29 section. It is really a small point, and it arises
30 out of paragraph 162 which commences at the bottom
of page 91. You are dealing here with the case for
taxing capital gains, -- the various arguments that



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3 are put forward in this connection -- and specifically
4 under the heading of "Tax equity" you say:

5 "Another point connected with tax
6 equity is that a preferential tax
7 treatment of capital gains concen-
8 trates the benefits in the hands of
9 upper income bracket taxpayers with
10 the greatest tax-paying ability.
11 Yet when the alleged (and perhaps
12 real) inequity of preferential tax
13 treatment of capital gains is laid
14 beside the inequity of taxing them
15 as ordinary income at steeply pro-
16 gressive rates (not to mention the
17 economic consequences of such
policy), the policy makers are faced
with a Hobson's choice. "

18 That is, a Hobson's choice as between the two degrees
19 of inequity.

20 Could it be suggested that the greatest
21 inequity of all is not to tax them at all, which
22 is what we do if we are thinking strictly in terms
of tax equity?

23 DR. PETRIE: Well, I think we have tried
24 to cover it, Mr. Coyne?

25 MR. COYNE: We are talking here of equity,
26 though. I think your ultimate conclusion against
27 a capital gains tax, when you have boiled down all
28 these arguments which you have considered pro and
29 con, is that there appears to be very little revenue
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3 to be derived from an exceedingly complex and expen-
4 sive administration.

5 MR. BROWN: And that there is very little
6 of that capital gain which is not caught through the
7 established taxes eventually.

8 MR. COYNE: Yes, I take that point as well.
9 Of course, these arguments are put before us by others
10 and they have to be considered, and in particular
11 there is this question of tax equity. I am dealing
12 purely with that aspect of it. Is there any answer
13 to the suggestion that the greatest inequity of all
14 between these choices, whether they are to be made
15 by Hobson or someone else, is not to tax capital
16 gains at all?

17 MR. LEACH: The changing value of the
18 dollar would be a perfect answer. If there was,
19 in fact, no real gain, and the gain expressed in
20 terms of dollars arose only in terms of the
21 changing value of the dollar, then it is not proper
22 to tax it.

23 THE CHAIRMAN: I do not think that is
24 the answer Mr. Coyne is reaching for. May I, Mr.
25 Coyne?

26 MR. COYNE: Certainly, Mr. Chairman.

27 THE CHAIRMAN: One inequity -- perhaps
28 you will persuade me that it is not an inequity at
29 all -- is the fact that shareholders of a public
30 company can sell their shares after a number of years
at a gain without tax. There are two streams of
income for them. One is the distribution of dividends



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3 upon which they pay tax, and the other is cumulative.
4 The part that is cumulative bears only a corporation
5 tax, whereas that which is distributed pays two
6 taxes; it bears the corporation tax as well as the
7 shareholders value of the stock upon which he can
8 realize without paying further tax. You have, I think,
9 made reference to that in your submission by saying
10 that there is an imbalance there, but I would have
11 thought that that is also an inequity in the capital
gains tax.

12 MR. LEACH: If I could argue for a little
13 bit on a technical point, I do not think it is the
14 accumulation of earnings which reflects itself in the
15 price of the stock.

16 THE CHAIRMAN: Mr. Leach, taken over a
17 ten-year period ---

18 MR. LEACH: I suggest that the price of the
19 stock is determined by the growth of the annual return
20 -- the return on the market price, if you like. I
21 think we all agree that the book value of a company's
22 stock, or a shareholder's equity in the company, is
23 not the true value of it on the market. Things such
24 as present earnings and the prospects of future
25 earnings affect its price, and I do not think you can
26 reflect the increase in market price in the ---

27 THE CHAIRMAN: Neither can I analyze it
28 over a long period of time. I do not think there
29 is much doubt but that over a period of time during
30 which I might hold a share -- let us make it ten
years -- it certainly appreciates, and that the value



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3 of the share is not entirely unrelated to the accumu-
4 lation of income there. The income has swollen the
5 capital, and the capital has gone to work and earned
6 more money. The earnings have increased because the
7 capital has been put to work. As long as that occurs
8 there is an appreciation in the value of the shares --
9 that is, as a result of this plowing back.

10 MR. LEACH: I will certainly agree that it
11 is not entirely unrelated.

12 THE CHAIRMAN: If you wanted to stop at
13 that point then that is fair enough.

14 COMMISSIONER PERRY: I wonder if Dr. Petrie
15 would tell us what the accepted creed is amongst the
16 security analysts.

17 DR. PETRIE: Creed in which way, Mr.
18 Perry?

19 COMMISSIONER PERRY: As to what factors
20 affect the value of a stock, the earnings distributed
21 or the earnings undistributed?

22 DR. PETRIE: This may sound almost facetious,
23 but I do not mean it at all in that way. I think it
24 is basically in terms of how many people want to sell
25 in relation to how many people want to buy. I can
26 give you a classic example of what happened in the
27 last six or seven months to one security, namely,
28 U.S. Smelters. This had nothing to do with earnings
29 and nothing to do with net worth, book value, or
30 anything else. A group of Americans decided to take
over the company. They decided to acquire control,
and they bid the shares up from \$50 odd to over \$100.



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3 The stock was trading yesterday, I think, at \$97 or
4 something like that. That had nothing to do with
5 anything except how many people wanted to buy in
6 relation to how many people wanted to sell. I think
7 it is as simple as that.

8 COMMISSIONER PERRY: The securities market
9 is no more predictable than any other market.

10 DR. PETRIE: This is true. It is less
11 predictable than the market for base metals because
12 at least in base metals or other commodities you
13 have some clue as to the industrial demand for such
14 commodities, but you have no clue as to the stock
15 market demand for a particular stock in a particular
16 company. You just do not know, and it is the sort of
17 thing that goes on all the time.

18 MR. LEACH: I would like to disagree mildly
19 with my colleague on this issue. I have seen shares
20 underwritten -- we all know what happens when a
21 company comes on to the market for the first time. The
22 underwriters set out the pattern of comparable secu-
23 rities. They find that these securities are selling
24 for "X" times the earnings, and that there is a
25 certain dividend pay-out according to the custom of
26 that particular industry and the market in general,
27 so the underwriter says: "This stock will sell at
28 17, and you should put it on at 75". There is an
29 interrelationship between these factors, and it is
30 on this basis that the underwriters take the issue
and sell it at 17.



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1 THE CHAIRMAN: I am in the happy
2 position of agreeing with both of you. I can quite
3 agree with what Dr. Petrie says and I can quite agree
4 with what you say; but there are certain things having
5 to do with higher income -- the price ratios of earnings
6 seem to follow a pattern. Good companies seem to
7 be different from poor companies over a period of time;
8 they move up and down and so the market moves up and
9 down, but you have generally got some idea of the worth
10 of most of these things.

11 We have had the investment dealers
12 before us and they believe that it gives average yield.
13 It seems to make sense. But I quite agree that from
14 day to day all those things can happen. I am talking
15 about accumulation of earnings. I am thinking of the
16 long range effect; and if it is an even better company
17 ten years from now than it is today the company's
18 earnings will go up and they will have some reference
19 to...

20 DR. PETRIE: At the same time the
21 market may pay no heed to it.

22 Several years ago I worked out some
23 rather amusing figures; but let us go back about five
24 or six years. Take International Nickel at the peak
25 of the 1929 bull market. If you had held it through
26 from 1929 at what you bought it for at the peak you
27 would have been out of pocket. If you had bought
28 Aluminum Limited you would have made 25 or 30 times
29 your original investment. In other words, over the
30



1 long pull the market just didn't pay any attention
2 to International Nickel as compared with Aluminum, for
3 one reason or another.

4 This is all I am saying, that I don't
5 pay any attention to the stock market at all in terms
6 of evaluating a company.

7 MR. COYNE: That brings me to the end
8 of the Capital Gains section which is at page 96.

9 You, Mr. Chairman, or your colleagues
10 may want to ask some questions on some of the intervening
11 pages.

12 THE CHAIRMAN: You have more on sales
13 tax, Mr. Coyne?

14 MR. COYNE: Yes, Mr. Chairman.

15 THE CHAIRMAN: Then, let us get on
16 with the sales tax, Mr. Coyne.

17 MR. COYNE: Well, then, I would like
18 to turn over a number of pages to page 105. You
19 are dealing here with the general subject of "approaches
20 to sales tax in Canada," and the number 2 you caption
21 "Designated Sale Price," which is the approach that was
22 put forward by the Canadian Tax Foundation some years
23 ago to the Sales Tax Committee. You say:

24 "If it is impossible to find an
25 equitable national sales price..." -- should that
26 be "notional"?

27 DR. PETRIE: "Notional" is right.

28 MR. COYNE: "If it is impossible
29 to find an equitable notional sales price,
30 another alternative exists, the principle of



1 adjusting selling prices to remove the extra
2 costs incurred by a manufacturer in performing
3 distributors' operations..."

4 Now, I note that you simply are describing an alternative
5 system of tax and not taking any position or making any
6 specific recommendations, and perhaps the proper answer
7 to the question I asked is to go out and look at the
8 Canadian Tax Foundation representations; but I wonder
9 if you would explain a little of what is in mind here
10 and how such a procedure could be administered from a
11 practical point of view?

12 DR. PETRIE: Well, as we have
13 spelled it out the problem is tricky. I don't
14 profess to be sophisticated, but I realize the nature
15 of the problem and the fact that the manufacturers'
16 tax, as now imposed, has certain major difficulties
17 which have been point out to the Commissioners.

18 Beyond that I am afraid I haven't any
19 constructive comments, Mr. Coyne.

20 MR. COYNE: Right. Well, then, you
21 deal rather briefly with the sales tax and express
22 some general recommendations as to what should be done
23 with it. Your principal recommendation -- and I am
24 referring to page 13 of the preface, although I think
25 it also is cited later on when you come to your
26 conclusions -- you recommend that "...a broadening
27 of the sales tax base be effected and possibly in the
28 'services performed' area."

29 DR. PETRIE: Right.

30 MR. COYNE: And in paragraph 184 on



1 page 106 you say:

2 "There are many refinements of
3 the basic problem of any sales tax, the
4 tax base..."

5 I wonder if you could elaborate a little on what you
6 feel are the possibilities of broadening the tax base
7 in the sales tax area?

8 DR. PETRIE: Well, I think this can be
9 rather briefly and simply expressed, Mr. Coyne.

10 We have in mind including certain areas
11 of service in the sales tax which are now exempt, which
12 could be substantial producers of revenue.

13 For example, we all remember, I think,
14 that during the war, for instance, the triple sales tax
15 was applicable to electric energy, which we in our
16 submission consider only one area. Our thought was,
17 without being specific, that you could take in a great
18 number of different types of service which pay no tax,
19 which are not commodities and which are exempt -- bring
20 them into the fundamental base of the whole tax structure
21 -- to compensate for the lowering of personal income
22 tax and corporation tax. We have suggested this to
23 pick up the loss in revenue from our proposals, and we
24 feel that with this proposal you would pick up the
25 revenue lost assuming that the best you can hope for is
26 at least a retention of something like the present
27 revenue level.

28 Therefore, we are arguing only that
29 there is a broad area of service performed which could
30 be brought into the tax base.



1 MR. COYNE: It is sometimes put to us,
2 Dr. Petrie, -- and of course many people have made the
3 same general recommendation that you do -- it is
4 sometimes put to us that the only practical way in which
5 service could be taxed over a sufficiently broad base
6 would be to convert the federal tax to the retail level
7 and in effect deal with the provincial and federal taxes
8 in the same way.

9 It has even been suggested that it would
10 be only at the retail level that sales tax on service
11 would be an effective source of revenue -- would cover
12 a sufficiently broad field. Do you agree with that?

13 DR. PETRIE: No, I don't think that
14 it is the simple fact that it has to be at the retail
15 level. There are pros and cons, and among the cons
16 are the administrative problems.

17 THE CHAIRMAN: No; it was service
18 that Mr. Coyne referred to. Would you tax services at
19 any other level than retail?

20 DR. PETRIE: Yes, I think so.

21 THE CHAIRMAN: You have cut off, I
22 would say, half a billion dollars at the moment.

23 DR. PETRIE: Roughly.

24 THE CHAIRMAN: And to catch up with
25 this half billion dollars it looks like about four and
26 a half billion in a broadened base on sales and service?

27 DR. PETRIE: Not that much. If
28 you take the incentive -- the cost incentives -- and
29 I am referring to the June 13 budget -- we see one
30 hundred million there, and we see many of those



1 exemptions; and we say tax cooperatives as all other
2 companies are taxed.

3 THE CHAIRMAN: Have you got a rough
4 idea of how much it would produce?

5 DR. PETRIE: There are the credit
6 unions. This will get you 20 or 25 million; we are
7 not quite certain. Maybe it would be smaller than
8 what you suggested -- in the neighbourhood of half a
9 billion -- for service.

10 THE CHAIRMAN: Knock it down -- 350
11 million.

12 DR. PETRIE: I have made a rough
13 calculation. Say 350 million.

14 THE CHAIRMAN: With a 4 billion base
15 to get to; and, of course, we go to the retail...

16 DR. PETRIE: 3 billion¹2.

17 THE CHAIRMAN: You are quite right;
18 and if we went to the retail level, because we can't
19 tax haircuts and laundry and so on, you would have
20 to bring the rate down.

21 DR. PETRIE: There is another way of
22 doing it and that is to have excise taxes at this level;
23 and this is the Chamber's view.

24 THE CHAIRMAN: It doesn't broaden the
25 base.

26 DR. PETRIE: It does broaden the base
27 in this way, that you are not going to bring it into
28 taxable income but you are going to bring into the tax
29 structure certain things tax free at the moment at the
30 consumers' level, not at the producers' level.



1 If you don't like the idea of trying
2 to apply manufacturers' sales tax to barber shop service
3 and laundry service and services in general then there
4 is another alternative and that is that you could have
5 a special excise tax.

6 COMMISSIONER WALLS: You would have
7 to have a remarkable amount of it; and without going
8 into the full broad concept of services you are not
9 prepared to recommend -- or we may have had some figures
10 for some things that you mentioned, such as barber shops,
11 laundries, dry cleaing, photo studios, and if we did
12 tax them the tax ratio would be in the neighbourhood
13 of 39 or 40 million.

14 DR. PETRIE: I don't think you
15 mentioned the really important one.

16 COMMISSIONER WALLS: That is what I
17 am anxious to hear.

18 DR. PETRIE: Supposing you take fuel --
19 consumers' expenditure on fuel. This is not industrial;
20 according to the national accounts, 440 million dollars;
21 and consumers' expenditures on electricity, 345 million;
22 on gas 137 million; on telephones 353 million; on
23 transportation -- this is not on company accounts --
24 434 million. You can go through the national accounts
25 and you can add up all the many billions you want on
26 these services. We are not recommending what services
27 should be singled out for taxation.

28 THE CHAIRMAN: What would these you
29 have given add up to?

30 DR. PETRIE: A billion nine.



1 THE CHAIRMAN: And you would not
2 suggest that this would be subject to the 11% tax,
3 because this tax would be at the retail level? The
4 present sales tax probably affects consumers at 6 or
5 7%?

6 DR. PETRIE: About that -- perhaps 8%.

7 THE CHAIRMAN: So that the tax would
8 have to come down to some such level as that, would it
9 not?

10 DR. PETRIE: Well, again, Mr. Chairman,
11 we are as a group not advocating a retail sales tax.
12 This is not the Chamber's policy. We are merely
13 expressing the view that to broaden the tax base you
14 can tax certain services that are not now taxed.



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3 THE CHAIRMAN: I think we are puzzled
4 as to how to go at those services except at the re-
5 tail level.

6 COMMISSIONER PERRY: I think the pro-
7 blem is that these are all services rendered for the
8 final consumer; they are not services rendered by
the manufacturer.

9 DR. PETRIE: That is right.

10 COMMISSIONER PERRY: Therefore by
11 definition you are at the retail level?

12 DR. PETRIE: Except that there is pre-
13 cedent, remember, because the sales tax during the
14 War was eight per cent and it was on our Hydro bills
in the city in which I live.

15 COMMISSIONER WALLS: You realize that
16 there are a number of utilities which are already
17 taxing the power and including sales tax in their
18 bills. Also telephone bills include sales tax. The
19 amount charged is five per cent. So if you add an-
20 other eight per cent, you would be taxing these
21 power bills by 13 per cent. Do you think there would
22 be much of an uproar from the consumers. Of course,
23 you would be giving them the benefit of seeing this
24 tax visually, which they are all so anxious to do.
25 They would see what is being done by the government.
26 But how happy would the taxpayer be if there were a
13 per cent tax?

27 DR. PETRIE: It might not be a bad
28 idea to let the taxpayer know what is the cost of
29 government.
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3 COMMISSIONER PERRY: I think we get
4 the point that you are trying to keep at the level
5 of this type of consumer service and not get back
6 into industrial transportation and things which enter
7 into industrial costs.

8 DR. PETRIE: That is the point. We
9 do not want it at the retail level if it can be
10 avoided.

11 THE CHAIRMAN: You are not suggesting
12 this as a good subject for taxation, are you? I
13 do not mean on the producer, but on the consumer.

14 DR. PETRIE: Frankly, Mr. Chairman,
15 I had not thought about it.

16 THE CHAIRMAN: It is a good sized base
17 and it is taxed in other countries.

18 DR. PETRIE: That is right.

19 THE CHAIRMAN: Your general recommend-
20 ation here does not refer to the level at which the
21 tax is to be applied, which leads us to believe that
22 you are recommending no change in the manufacturers'
23 level.

24 DR. PETRIE: That is correct.

25 THE CHAIRMAN: So I deduce from that
26 that you concluded there is not a better level on
27 which to assess the tax than the manufacturers' level?

28 DR. PETRIE: This is our view.

29 COMMISSIONER WALLS: With regard to
30 that, did you compare it with the other possible
levels of taxation, or was this just the majority op-
inion of your membership already, that they liked the



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3 manufacturers' tax?

4 DR. PETRIE: This is the opinion of
5 our membership, sir.

6 COMMISSIONER WALLS: Thank you.

7 THE CHAIRMAN: I do not think we have
8 any more questions on sales tax, Mr. Coyne. Do we
9 need to get into Provincial and Municipal taxes?

10 MR. COYNE: I was not proposing to do
11 so, Mr. Chairman.

12 THE CHAIRMAN: We could move to estate
13 taxes, then, which is on page 109.

14 MR. COYNE: Yes. I would like to turn
15 to the following page, 110, where you make the state-
16 ment, in the middle of paragraph 194:

17 "Federal death duties in Canada are
18 basically an adjunct, along with the gift
19 tax, to personal income tax as a measure to
20 protect the revenue from tax evasion".

21 This is a rather startling statement,
22 to me, not because it suggests that one of the pur-
23 poses served by death duties is, in a sense, to
24 police the income tax returns the man has filed dur-
25 ing his lifetime, but I would have thought that the
26 tax is supported in principle on the view that it is
27 desirable to prevent undue and permanent accumulations
28 of wealth that can be passed on from one generation
29 to another; and the estate tax, certainly the Federal
30 estate tax, is deliberately designed to cut down on
accumulations at the time of death. That was indeed
the principal purpose of the tax. Do you have a



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3 different view?

4 DR. PETRIE: I do. I took the trouble
5 to look at the Budget Speech of the Minister of
6 Finance when he introduced this measure during the
7 War.

8 MR. COYNE: You are speaking now of
9 1941?

10 DR. PETRIE: That is right. This was
11 the expressed view of the Minister.--

12 MR. COYNE: I suppose that when the
13 tax was introduced in 1941, as indeed when the
14 Provincial succession duties were first introduced
15 in the 1890's, they were essentially revenue measures?

16 DR. PETRIE: That is right. But the
17 Federal tax was not introduced as a revenue measure.

18 MR. COYNE: It was not?

19 DR. PETRIE: No.

20 MR. COYNE: Perhaps you would des-
21 cribe what your research into the Budget Speech of
22 1941 indicated.

23 DR. PETRIE: The Minister said very
24 little by way of rationalization. He gave warning in
25 advance that this might not be considered as a tem-
26 porary, wartime measure but might be a continuing
27 measure.

28 I think most of us in this room have
29 been around long enough to know some of the arguments,
30 in private at least -- not in public in the House
of Commons -- that were given to support the measure.
It is a policing measure. This is my firm conviction,



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3 Mr. Coyne:

4 MR. COYNE: Is this how it should be
5 regarded? In other words, is that the only basis
6 in the Chamber's view as to how an estate tax can be
7 justified?

8 Whatever may have been said concerning
9 the original purpose, can it now be said that death
10 duties are justified in terms of the social purpose,
11 if you like, as I suggested a moment ago?

12 DR. PETRIE: I cannot speak for the
13 Chamber. I would prefer to have Mr. Brown or Mr.
14 Leach speak on this, because my views are not en-
15 tirely four-square with Chamber policy on this matter.

16 MR. BROWN: We know that the purpose
17 of the estate tax was as Dr. Petrie said it was. We
18 know that there have been some difficulties in its
19 application, and we have taken the stand, as a
20 Chamber that we have not asked for its repeal as
21 such; but we have asked for the amelioration of its
22 application to avoid the double taxation that occurs
23 between it and income tax and to provide for a
24 clearer situation in respect to instalment payments,
25 assets, and so on.

26 These are areas in the administration
27 of the estate tax that we have had a long-standing
28 policy on, that we have taken up time after time,
29 looking towards a better, a fairer application of the
30 estate tax as such.

MR. COYNE: Within the confines of
the present legislation, by and large?



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3 MR. BROWN: That is right. As we say
4 in this brief, it has not an important yield as far
5 as the income of the Federal Government is concerned;
6 it is something like 1.3 per cent, I think we mention
7 here in paragraph 194.

8 There has been a question as to whether
9 it should be here in the hands of the provinces, and
10 we come back again to what you raised this morning,
11 Mr. Walls, about where things fit.

12 However, our attitude is that as it
13 stands we are not asking for its repeal, but we are
14 asking for amelioration in some areas with regard to
15 its application.

16 MR. COYNE: Thank you very much.

17 MR. KENT: In elaboration, Mr. Coyne,
18 of what the President of the Executive Council has
19 said, particularly the Chamber seeks the removal of
20 inequity which capitalizes pension payable to widows
21 without even taking into cognizance the income tax
22 features of those pensions, and the redress of certain
23 grievances concerning the recognition of charitable
24 trusts and the rate of encroachment. But these are
25 all administrative matters.

26 The fundamental view as expressed here
27 is that it does play a useful part in a rounded tax
28 structure, and as such we do not seek its repeal.

29 MR. LEACH: I do not think Mr. Coyne's
30 original question has yet been answered.

MR. COYNE: I will revert to Dr. Petrie,
if I may, for a moment.



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3 COMMISSIONER PERRY: I want to go back
4 to this business of the origin of the tax. Is that
5 what you are going on with, Mr. Coyne?

6 MR. COYNE: Yes. I was going to sug-
7 gest to Dr. Petrie that there would be no justification
8 at all for charging the tax purely for policing pur-
9 poses. In other words, surely if the only purpose of
10 the tax was a policing one, then the feature which in-
11 volves the policing is the filing of returns and the
12 disclosure of information, and this could be called
13 for by appropriate legislation without imposing any
tax.

14 MR. LEACH: My comment would follow that
15 I think we must, as individuals, admit that this has
16 had some success in perhaps preventing the undue
17 accumulation of inherited wealth. Whether that is a
good thing or not is another question.

18 COMMISSIONER PERRY: The actual situation
19 was that the 1940 budget was delivered following the
20 collapse of several conferences to consider the
21 recommendations of the Rowell-Sirois Report, and it
22 made an effort to salvage as much as could be salvaged
23 from those recommendations.

24 One of the recommendations was that the
25 Federal Government not only impose a death duty tax,
26 but take over the field entirely. There were other
27 things in the budget which were in the same vein. So
28 I do not think it is entirely true to say that it was
just an administrative device.

29 MR. KENT: I do not think we rest it
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3 entirely on that; but, as I said before, it does form
4 part of a well rounded tax structure. I do not think
5 Chamber policy really goes much beyond that.

6 THE CHAIRMAN: Time is marching on, and
7 we said we would finish by 4 o'clock. Is there any-
8 thing more on this section, Mr. Coyne?

9 Perhaps the most significant matter that
10 is left is the recommendation with regard to incent-
11 ives.

12 MR. COYNE: Yes, Mr. Chairman. I must
13 say that I just have one or two questions to ask on
14 this question, which starts at page 119. I think per-
15 haps it is true to say that the Chamber's position on
16 the question of incentives is a rather general one
17 which perhaps was expressed quite clearly this morn-
18 ing; the general preference for tax neutrality as
19 against discriminatory incentives.

20 With regard to the various incentives
21 which you have described as being now factors in our
22 tax structure, you refer to depreciation at the bottom
23 of page 120 and then over onto page 121, where you
24 describe the capital cost allowance system. You say:

25 "This is the principle at present op-
26 erative under the Income Tax Act. No particu-
27 lar incentive is attached to the plan".

28 Would it not be fair to say that the
29 capital cost allowance system in practice indeed
30 represents a system of accelerated depreciation, and
to that extent is an incentive system?

DR. PETRIE: To the extent that it is



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3 accelerated over and above normal accounting practice
4 I suppose there is this incentive.

5 THE CHAIRMAN: That is to a very large
6 extent, if one looks at a couple of balance sheets
7 and adds up the reserves on them. I have the addition
8 here of some company balance sheets and I was quite
9 struck with the amount. It is in hundreds of millions
of dollars.

10 MR. COYNE: I think there is information
11 on hand before the Commission about that.

12 THE CHAIRMAN: I cannot find it at the
13 moment. It is a very large figure.

14 MR. COYNE: In fact, I suppose in gen-
15 eral principle one could argue that as far as tax
16 neutrality is concerned one might have to have serious
17 doubts about the capital cost allowance system as
compared with an accounting system, if you like?

18 MR. HAMILTON: Except that it applies
19 to all companies. It is not selective of one company
20 or one area; it applies to all companies subject to
21 the corporation income tax.
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3 MR. COYNE: I suppose that is true, but
4 surely it assists the capital-intensive industries
5 to a far greater degree than it does labour-intensive
6 industries which derive no benefit at all?

7 MR. HAMILTON: It is a short term
8 benefit.

9 MR. LEACH: The industries which have
10 large capital investments have laid their money out.

11 THE CHAIRMAN: Mr. Leach, we are looking
12 at an approximation of about \$1 billion. That
13 is an approximation of the amount which the govern-
14 ment would have received if taxes had been levied
15 based on depreciation which appears in the company's
16 books, which is obviously the fairest measurement of
17 income and which the managers report to the owners.
18 Taxation has permitted a higher charge than the
19 fairest measure of income, and to that extent there
20 has been \$1 billion approximately -- subject to
21 the accuracy of this figure which I am not prepared
22 to stand behind -- less paid into the government
23 than otherwise would have been the case, and no
24 interest would be paid on the \$1 billion. So
25 that to the extent the government is out, there is
26 an annual cost to the government of the interest
27 on \$1 billion, whatever that is, and an annual
28 benefit to the company of the amount of that interest.

29 MR. LEACH: Mr. Hamilton said that
30 we preferred not to think of that as a kind of
incentive but as something available to every busi-
ness entity, incorporated or otherwise. It may well



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3 be a stimulus to business activity, and we certainly
4 think it is in the interests of the country. But
5 it is not discriminatory. It is available to
6 everyone who puts out their money to buy capital
7 assets.

8 THE CHAIRMAN: It is available to
9 anyone who invests in capital assets. Some people
10 in business do not.

11 MR. KENT: With respect to your point
12 that it is costing the country whatever is the
13 interest on \$1 billion, Mr. Chairman, I think that
14 is a highly notional amount because it merely means
15 that the government has deferred whatever collection
16 may fall on that amount. It is a government measure
17 which has equally assisted all persons and
18 corporations who are required to find the capital
19 to carry on their business.

20 THE CHAIRMAN: I think we are together
21 on that but not on the point where it is a notional
22 amount. The government would have had \$1 billion
23 which it still has not got were it not for this
24 system.

25 MR. KENT: It is hard to translate that
26 because it has been forgone at this time as a cost.
27 It is merely a matter of timing of the write-off,
28 as we know.

29 MR. LEACH: On the theory you expressed
30 earlier in connection with the accumulation of
earnings, that money has been reinvested to produce
more income, which in turn is taxed. So perhaps
this is where Mr. Kent considers that it is notional.



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3 COMMISSIONER GRANT: It is reinvested
4 all the time. It is designed to take care of
5 what is the lifetime of a given asset.

6 THE CHAIRMAN: That means that it
7 is better invested by industry than by the govern-
8 ment. It is better invested in profit-making
9 investments. I think the government expenditure
10 is excellent expenditure, and I think that you
gentlemen must agree with that.

11 MR. LEACH: I did not say better
12 invested. What I said was invested in such a way
13 as to produce taxable income.

14 THE CHAIRMAN: If the government
15 invests it, I suggest that that also increases
16 the income of the people and reduces their taxable
17 income. I think you must agree with that. Am
I right, doctor?

18 DR. PETRIE: Yes, Mr. Chairman, I
19 agree except for one point. I am not satisfied
20 that the government choice of investment is as
21 good as, or better than, that of ---

22 THE CHAIRMAN: No, I did not say it
was better.

23 MR. BROWN: Even with the operation
24 of this system, such things as tools in the type
25 of Canadian industry referred to have an average
26 age of 7.7 years. Obsolescence is approaching.
27 Obsolescence is approaching, and we also have to
28 find new jobs for 150,000 people, increasing the
29 work force each year. If we are to do that, we
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3 will have to have a great deal of support for the
4 industrial fabric of the country in order to
5 compete in world markets, which requires the use
6 of capital to perform or secure adequate up-to-date
7 effective equipment.

8 THE CHAIRMAN: I have no quarrel with
9 that at all. Could you, Mr. Brown, give us some
10 information with regard to the average age of
11 equipment? I have asked our staff to find where
12 there is a suitable survey so as to secure this
13 information. As far as I have discovered there
14 are no current Canadian surveys. There is an
15 American organization which, I think, takes a
16 census of equipment every so often.

17 MR. BROWN: If my memory serves me
18 aright, I think the figure which I quoted was given
19 during a conference of a group of economists which
20 met under the aegis of the National Investors
21 Conference in Montreal late last month. However,
22 I will be glad to check that, and if I can substantiate
23 that information I will be glad to send it on.

24 THE CHAIRMAN: I should like to know
25 whether our notional equipment is getting older
26 or younger.

27 MR. BROWN: The information that I have
28 is that it is getting older, and that it is a really
29 serious problem.

30 THE CHAIRMAN: We would very much like
to know all about it.

MR. BROWN: I suggested that that might
indicate whether this is being really effective.



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3 THE CHAIRMAN: I agree.

4 MR. COYNE: I was not proposing any
5 further questions on the incentive section, Mr.
6 Chairman. However, I do have a place marked at
7 the very end of the conclusions, on pages 136
8 and 137.

9 MR. BROWN: Before we reach that, I
10 should like to draw to your attention what we say
11 on page 127, at the end of paragraph 232. This
12 is in connection with the question of the tax-free
13 status of provincially-owned power companies, and
14 so on. We believe that that has led to certain
15 actions in this country which have not been viewed
16 with complete calm, shall I say, within our circles.

17 THE CHAIRMAN: Well, have you an answer
18 for that? I did not see one in here.

19 MR. BROWN: We suggested that we do
20 not like a special category in this regard. We
21 say:

22 " Special forms of corporate
23 enterprise have been accorded
24 either total exemption from tax
25 or special tax status."

26 This is a general section and it is included in there.

27 MR. COYNE: In effect, you indicate
28 the view that there is no reason why provincially-
29 owned power companies should not pay taxes in the
30 same way as many other Federal Crown corporations
pay taxes.

MR. BROWN: That is correct.



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3 COMMISSIONER WALLS: You mean that
4 each type of government should charge the other
5 the taxes which they normally charge to other
6 individuals?

7 MR. BROWN: If the Federal Crown
8 corporations are considered as taxable entities
9 within the realm of Canada, then presumably
10 provincial charter companies or provincially-owned
11 companies should too. At least, this is our
12 thinking.

13 COMMISSIONER WALLS: And the municipali-
14 ties should charge the provincial government property
15 taxes, and so on?

16 MR. BROWN: This is tax neutrality.

17 THE CHAIRMAN: I have no trouble with
18 that at all. It seems that proper accounting would
19 require that that should be done. But I do have
20 the greatest difficulty in seeing how in practice
21 it could be achieved under our law.

22 MR. BROWN: There are two attitudes
23 to this. One is to remove Federal tax from the
24 privately owned if you cannot tax the other. In
25 other words, put them in the same bracket.

26 COMMISSIONER WALLS: Then you create
27 inequity between that branch of industry and other
28 branches. That is the trouble with that kind of
29 action.

30 MR. BROWN: I grant that, but we have
a different course, Mr. Walls. It is a question
again of Hobson's choice.

MR. LEACH: Let us not overlook that the



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3 private utility is subject to rate income.

4 THE CHAIRMAN: The privately owned
5 utilities, as you know, have recommended to us
6 that corporation tax be replaced by some kind
7 of sales tax on their products.

8 MR. BROWN: Presumably that would
9 apply to publicly owned utilities as well.

10 MR. COYNE: There is just one small
11 question that I overlooked on another subject,
12 and I wonder if I could take it up very briefly.
13 It has to do with personal income taxes, and I
14 am looking at page xi of the Introduction, where
15 you have a summary. You say immediately about
16 the paragraph containing the recommendation:

17 "A lower tax applied to a broader
18 tax base would produce as much
19 revenue with fewer adverse economic
20 consequences."

21 I am just not clear on that. You are not suggesting
22 that the personal income tax base can be broadened
23 and a lower rate applied to produce the same kind
24 of revenue from personal income tax?

25 DR. PETRIE: No. What we are suggesting
26 here is a profit tax base including lower service
27 tax under sales tax.

28 COMMISSIONER PERRY: Well, we are now
29 at our deadline, but I do want to make one general
30 comment on the proposition of more indirect taxes
and less direct taxes.

It has been pointed out by serious
minded economists -- and I certainly do not except



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3 any of those present under that classification --
4 that the Canadian corporate price structure is
5 fairly rigid; that it could very well happen that
6 if corporation profits taxes were reduced, that
7 would have very little effect on corporate prices.
8 It would have very little effect on the price of
9 goods sold by corporations.

10 Then if one added to the price of goods
11 sold an indirect tax, one could easily end up with
12 a generally higher priced structure than now pre-
13 vails, with resulting problems of international
14 competition, higher wage demands, and all the rest
15 of it. In other words, if you are thinking of
16 transfers of aggregate amounts of tax burden from
17 one area to another, unless you get compensating
18 price changes in those areas you could easily
19 distort your prices and your competitive export
20 position, of which we are all very conscious, to
21 the extent that your changes do not exactly offset
22 the other difficulties. Perhaps the order of change
23 suggested here might not be significant, but people
24 have been suggesting more drastic changes and
25 removing corporation profits tax, unloading it all
26 on to indirect taxation. I think some of the
27 danger is inherent in your proposals.

28 DR. PETRIE: I think that all we can say
29 to that is that this is a calculated gamble, Mr.
30 Perry.

COMMISSIONER PERRY: I am afraid that
nearly everything which we have heard indicates that



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3 it is not so much of a gamble. We have had
4 manufacturers telling us that it would be very
5 unlikely that there would be any immediate change
6 in their prices, even if this manufacturers' sales
7 tax was taken off. When you get manufacturers
8 making statements of that sort, you really begin
9 to wonder what it is which would change our price
structure.

10 MR. LEACH: I do not know whether it
11 is clear in the brief, but in private conversations
12 which we have had we have emphasized to each other
13 that we do not want an extra tax burden on production,
14 which is our responsibility.

15 COMMISSIONER PERRY: In the eyes of
16 an economist it is very hard to have taxes which
17 will not be on production. Make these things as
18 remote from the productive process as you will; all
19 you have to do is to affect the cost of living index
20 and this will affect wage demands and costs. There-
fore it is hard to escape.

21 This has been a little sermon, I know,
22 so I will leave it now. But I do think this idea
23 has been a little too glibly accepted that you
can short circuit some of the factors involved.

24 MR. LEACH: I should like to ask Mr.
25 Kent to say a word or two on the subject of the pre-
26 budget submission.

27 MR. KENT: Mr. Chairman, we have
28 filed with you the submission made last year to
29 the responsible ministers. It has been the policy
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3 of the Chamber year after year to repeat various
4 areas of the taxing statutes on which it recommends
5 that action be taken. This year the Chamber
6 revised its policy and took cognizance of the fact
7 that your Commission was sitting, and that there
8 was very little chance that the government would
9 attack any of the major areas until such time as
10 they had had the advantage of your deliberations.
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1 Very shortly the Chamber will again be
2 publishing its pre-budget brief to the responsible minister,
3 and they have limited their recommendations this time to
4 the various matters that there is some possibility that
5 there could be immediate action on, and did not dwell
6 upon the field of far-reaching policy about such things
7 as service distribution or the benefits of capital cost
8 allowances and other matters of that kind; and we have
9 done our best to use the pre-budget brief of 1964 as a
10 hinge between those matters of Chamber policy that
11 previously have been expressed and the basic matters of
12 policy that we have put before you; so that even although
13 you might examine last year's brief and the brief
14 submitted to you and came to the conclusion that there
15 were certain anomalies and contradictions in the
16 comparison we would ask you to withhold judgment on us
17 until you have seen our pre-budget submission for this
18 year.

19 That is all I have to say on that point.

20 THE CHAIRMAN: Please send it to us.

21 Is there anything further you would like
22 to say?

23 MR. BROWN: I would like to thank the
24 members of the Commission, on behalf of the Canadian
25 Chamber of Commerce, for being with us today. We
26 appreciate your courtesy and the way you have joined
27 with us in the discussion of these problems, and
28 particularly we appreciate your devoting your Saturday
29 and perhaps foregoing a visit home for some of you for
30 the week end.



1 I might point out in passing that it
2 is, in fact, those of your own profession who have
3 afforded the time to come before you, as you will perhaps
4 recognize that our delegates have been made up of your
5 own chosen profession; but we thought that in order to
6 give you a well-versed presentation and to discuss this
7 question of taxes we either had to go to the legal
8 profession or to our chartered accountants, and since
9 you spent last Saturday with the legal profession we
10 thought it would be desirable that you should spend this
11 Saturday with us.

12 Seriously, our tax structure is complex
13 and change creates problems, and we propose to use much
14 of the material we have included in the brief we
15 submitted to you as an aid to the better understanding
16 by Canadians, and, more particularly, by our own
17 members, of the whole tax picture in Canada. I think
18 you will agree that such a program of educational effort
19 by us might be in the long term interest of all Canadians.

20 THE CHAIRMAN: Thank you so much,
21 Mr. Brown. We recognize that certainly this is not
22 an easy subject at all, as we go on; the complexities are
23 immense; but what you have given us today is a
24 tremendously good submission which will not only be
25 helpful to the commissioners but will assist our staff.
26 It is a profound document.

27 I am particularly grateful for your use
28 of the questionnaire to your members, and I read the
29 answers with a great deal of interest. I see that you
30 have used them in the document and if we had a little



1 more time we might have commented on these replies and
2 examined them more carefully. But, as I say, it will
3 not only be useful to us but it will be useful to our
4 staff.

5 Thank you very much indeed for giving
6 your time and your effort to the preparation of this
7 and for coming to see us today. It was quite an
8 imposition on you. What you have done has been
9 of immense value to us in this job we have undertaken.

10 Thank you very much, gentlemen.

11 We will stand over till 9.30 a.m.

12 Monday.

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14 --- Adjournment.
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ROYAL COMMISSION

ON

TAXATION

HEARINGS

HELD AT

Ottawa

ON

VOLUME No.: DATE:

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3 ROYAL COMMISSION ON TAXATION
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5 Proceedings of hearing held before
6 the Royal Commission on Taxation in
7 Supreme Court of Canada Building,
8 Ottawa, Ontario, commencing at 9.30 a.m.
9 on Monday, January 20, 1964.

10 THE COMMISSION

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12 Mr. J. Harvey Perry
13 Mr. A. Emile Beauvais
14 Mr. Donald G. Grant
15 Mrs. S. M. Milne
16 Mr. Charles E.S. Walls

17 LEGAL ADVISERS: Mr. J. L. Stewart, Q.C.

18 Mr. J. Coyne
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21 RESEARCH DIRECTOR:

22 Prof. D. G. Hartle
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24 SECRETARY:

25 Mr. G. L. Bennett
26
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28
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329	Brief of La Societe des Decorateurs Ensemblieres du Quebec.	8786

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SUBMISSION OF
THE CANADIAN BANKERS' ASSOCIATION

APPEARANCES

Mr. W. M. Currie	Chief General Manager, Canadian Imperial Bank of Commerce
Mr. Leo Lavoie	General Manager, The Provincial Bank of Canada
Mr. H. L. Robson	(Secretary)
Mr. D. G. Keaveney C.A.	Controller Canadian Imperial Bank of Commerce
Mr. M. H. Maltby	Assistant Chief Accountant, Canadian Imperial Bank of Commerce
Mr. T. A. Boyles	General Manager, The Bank of Nova Scotia
Mr. M. G. Clennett	Supervisor of Organization, The Royal Bank of Canada
Mr. M. A. Crowe	Economic Adviser, Canadian Imperial Bank of Commerce
Mr. L. P. Deschenes	Superintendent, Banque Canadienne Nationale
Mr. J. Machabee, C.A.	Assistant General Manager, The Provincial Bank of Canada
Mr. R. E. Saunders, F.C.A.	Chief Accountant, The Toronto-Dominion Bank

THE CHAIRMAN: Mr. Secretary, are you
ready?

THE SECRETARY: Yes, Mr. Chairman.

Mr. Chairman and Commissioners, the
first submission on this, our last week of public
hearings, is to be presented by the Canadian Bankers'
Association. Mr. W. M. Currie, President of the
Association and Chief General Manager of the Canadian
Imperial Bank of Commerce is here together with a
number of his associates. Mr. Currie would like
to make a few introductory remarks and introduce
his colleagues.



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3 I would like to enter this brief into
4 the record as Exhibit 326.

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6 --- EXHIBIT NO. 326: Brief of the Canadian
7 Bankers' Association.

8 THE CHAIRMAN: Thank you. Good morning
9 Mr. Currie and gentlemen. We are very glad to see
10 you. It is nice of you to come and assist us today.
11 We appreciate what you have already submitted
12 before us which we have read with considerable
13 interest. I am sure as we go on we will have a
14 few questions to put to you. We have asked our
15 counsel, Mr. Coyne, to lead the questions. It
16 may be more sensible, of course, to ask Mr. Perry
17 to do that. He said he would not. Mr. Currie,
I believe you wish to make some remarks?

18 MR. CURRIE: Very briefly, Mr. Carter.

19 I should perhaps say how glad we are
20 to be here and how interested our Association is
21 at the importance of the work of this Royal Commission
22 and what effects it will have on the economy. You
23 have read our brief and you are familiar with the
24 features we have there tried to develop. These
25 are the concern of the Chartered Banks, and I
26 may say Mr. Keaveney and his group have prepared
the brief very carefully.

27 The Association hopes that it will
add to the work of your Commission in its deliberations.

28 I would like to introduce the members
29 of our party. Mr. L. Lavoie, Vice-President of the
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3 Association and General Manager of the Provincial
4 Bank of Canada. Mr. H. L. Robson, Canadian Bankers'
5 Association, who I am sure is known to all of you.
6 On my right Mr. D. G. Keaveney, Comptroller of
7 the Canadian Imperial Bank of Commerce and Chairman
8 of the Canadian Bankers' Association Committee.
9 Mr. M. H. Maltby , at the end of the table,
10 Assistant Chief Accountant, Canadian Imperial
11 Bank of Commerce and who acts as Secretary of our
12 Committee. Mr. T. A. Boyles, General Manager
13 of the Bank of Nova Scotia. Mr. M. G. Clemmett,
14 Supervisor of Organization of the Royal Bank of
15 Canada. Mr. M. A. Crowe, Economic Adviser, Canadian
16 Imperial Bank of Commerce. Mr. L. P. Deschenes,
17 Superintendent, Banque Canadienne Nationale. Mr.
18 J. Machabee, Assistant General Manager, The Provincial
19 Bank of Canada, and Mr. R. F. Saunders, Chief
20 Accountant of the Toronto Dominion Bank.

21 In responding to the questions which
22 the Commission will wish to direct to us, we pro-
23 pose that Mr. Keaveney and members of his group will
24 deal with those questions which call for exact and
25 detailed answers and perhaps Mr. Lavoie, Mr. Boyles
26 and I may give responses to the questions having
27 to do with matters of chartered bank policy in a
28 general way.

29 That concludes my remarks, Mr. Chairman.
30 I would like Mr. Lavoie, if he would, to make one
or two opening remarks in the French language.

MR. LEO LAVOIE makes introductory remarks



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3 in the French language.

4 THE CHAIRMAN: (French) I will ask
5 Mr. Beauvais to respond to your remarks.

6 COMMISSIONER BEAUVAIS: (French).

7 THE CHAIRMAN: Mr. Coyne, I think you
8 might take over throughout.

9 MR. COYNE: Thank you, Mr. Chairman.

10 Mr. Currie, I wonder if we could start
11 out by discussing some general thoughts which you
12 have put forward in your brief. May I ask you
13 to turn to page 3, which, of course, is the
14 beginning of the summary of conclusions and
15 recommendations. I have several questions which
16 arise out of this section although, of course, most
17 of the points are dealt with in the more detailed
18 subsequent sections of the brief, and some of the
19 obvious questions I would prefer to have when we
20 come to those sections.

21 Commencing with paragraph 7 on this
22 page you are commenting on the very heavy reliance
23 that is placed by the Federal government on income
24 tax, both from persons and from corporations and
25 you say that there can be no question but that the
26 heavy rate of corporation taxation together with a
27 steeply graduated personal income tax must have
28 a very substantial effect on costs of production in
29 Canada, on our competitive position in world markets,
30 and also on the incentives to work and produce,
which are the basic driving force of a free enterprise
economy.



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3 I would like to take these effects in
4 turn and first of all ask you or your associates
5 to comment on the effects which you feel these
6 taxes have on cost of production. This is not
7 the notion which is regularly brought to us.
8 The theory, in any event, being that corporation
9 income tax take their effect upon income which
10 has been earned after costs have been met.

11 I wonder if you or one of your colleagues
12 would expand upon the idea you have in mind as
13 to the effect of high income tax in relation to
14 costs of production?

15 MR. CURRIE: Mr. Coyne, Mr. Keaveney
16 is very well suited to answer that question having
17 had very wide experience in industry as a comptroller.
18 I would like to ask him to answer.

19 MR. KEAVENEY: Mr. Coyne, I feel that
20 although one would say that income taxes are levied
21 on profits after they have been earned, they are
22 nevertheless still a charge against the overall
23 income of a corporation at any year and merely
24 because they are levied below the line after
25 the profits for the year, before taxes have been
26 arrived at, does not exclude them from a consider-
27 ation as a cost factor.

28 I feel in Canada the rate of the
29 levies at the corporate level are such as to
30 increase the cost inasmuch as the net margin after
tax left to the corporation is, I feel, lower
than maybe the case if Canadian manufacturers
are going to be placed into a position to compete



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3 particularly overseas.

4 Would you care to add to that?

5 MR. CROWE: I don't think there is
6 much can be added to it. I think that was the
7 main point we had in mind. As a practical matter,
8 these taxes are taken into account as a cost in
9 decisions made by industry in deciding upon their
10 operations and I do not think I would need
11 anything to add to that.

12 MR. COYNE: Are we thinking here to
13 some extent of attempts to shift the incidence of
14 the corporation tax, that is, specifically, on to
15 customers, so that in that sense it might be built
16 into the cost say of a customer from a manufacturer.
17 The manufacturer might endeavour to recover some
18 part of his corporation tax by charging a higher
19 price to the customer, if he could succeed in
20 doing so. Is that any part of the thinking here?

21 MR. CROWE: Well, I think that may be
22 another factor, yes.

23 MR. COYNE: In any event I suppose you
24 will agree that your concept of costs in this sense,
25 Mr. Keaveney, are in a somewhat different sense
26 from the ordinary day-to-day fixed costs that big
27 business, particularly manufacturers, have to defray
28 in order to carry on.

29 MR. KEAVENEY: I think there is a
30 distinction which can be drawn, quite so. I think
that the level of taxation can affect a decision,
for instance, of a manufacturing company in deciding



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3 whether or not it is going to set up perhaps a
4 new facility, expand its facilities because the
5 guide post used to arrive at such decisions is
6 the net return after taxes on the investment that
7 is required, so I feel that the tax burden is a
8 cost factor in that sense.

9 MR. COYNE: In the sense that he
10 is considering the impact of taxation in the same
11 way he is considering other costs.

12 MR. KEAVENEY: Quite so.

13 MR. COYNE: That would be involved in
14 the operation.

15 MR. KEAVENEY: Quite so.

16 MR. COYNE: I wonder if we could turn
17 to the section of general effect that you speak of
18 in this paragraph and that is on our competitive
19 position in world markets. As you may well know, the
20 Canadian Trade Committee recently commissioned a
21 study which was carried out by the Canadian Tax
22 Foundation, I think actually by Mr. Robertson,
23 as to the effects of the Canadian tax structure
24 upon our competitive position in world markets.
25 I have before me an excerpt simply from the intro-
26 ductory statement which the Canadian Trade Committee
27 appended to this study when they issued it in which
28 they sketch out very briefly the conclusions which
29 appear to be justified from this study.

30 I will just read very briefly from this
and ask you to comment, if you would, in the
light of your own experience and the experience of



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3 the members of the Association. The introductory
4 statement says:

5 " The general statistical comparisons
6 indicate that taxes in Canada, as
7 a share of GNP, are no greater than
8 in most industrial advanced nations.
9 Although Canadian governments appear
10 to rely more upon direct taxes than
11 those of many of our trading partners,
12 this would not appear to place Canadian
13 producers at a disadvantage with respect
14 to the principal sources of Canada's
15 manufactured imports, notably the
16 United States."

17 And then I am just quoting the general statement that
18 they make here. They say:

19 "On the basis of the evidence contained
20 in this report, it would appear diffi-
21 cult to support the proposition that
22 differences in tax systems constitute
23 a major factor adverse the affect in
24 the over-all international competitive
25 position of Canadian industry."

26 I wonder if you would care to comment
27 on that in relation to the general position you
28 take here?

29 MR. KEAVENEY: Well, I don't feel
30 that this subject can be considered by merely
comparing the average tax burden in Canada and



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3 the average tax burden in other countries. I
4 think alone it has to take a proper view recognizing
5 that the Canadian secondary industry in particular
6 has got such a limited domestic market that it
7 requires additional incentive if it is going to
8 have the courage to venture into expanded plant
9 facilities in order to generate extra production
10 to sell abroad, and I feel that this extra filip
11 is necessary for incentive in this country
particularly.

12 I do not think it is merely fair to
13 say that the tax rate in such and such a country
14 is higher or the same as Canada. I don't think
15 it is fair to merely limit it to that statement.
16 I think in this country it has become more evident
17 in recent years, and this is well recognized and
18 more and more so at all levels of business and
19 government, that if we are going to cure the
20 problems we have particularly as regards to un-
21 employment and greater utilization of existing
22 facilities and the opportunity of increasing these
23 facilities, it will be necessary for these industries
24 to compete in every way possible, and I feel that
25 the tax burden should be reduced notwithstanding
26 the fact that there may be examples quoted which
27 show that in foreign countries, or in some foreign
countries, the overall may be just as high as in
Canada. I think this is a very important fact.

28 MR. COYNE: Thank you. Well then,
29 still in this paragraph you say: "In order to achieve
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3 the maximum incentives for the expansion of business
4 and individual enterprise, strong inducements
5 through tax relief should be introduced".

6 This, of course, is a general statement
7 but again speaking generally two different views --
8 well, perhaps a variety of different views -- I
9 would like to refer to two different views which
10 have been urged on the Commission with regard to
11 the type of incentives which are called for. This
12 is strictly an economists argument, therefore
13 I have no views on this subject. Some people
14 state that what is needed is a tax system which
15 will offer incentive to the building up of
16 production facilities, additional investment
17 in plant, and therefore a relief from corporation
18 tax and other tax, the burden of which falls upon
19 business.

20 Others say that what is needed -- the
21 problem that has arisen in the last five or ten
22 years has been a failure of demand. What is needed
23 therefore from the tax structure is an encouragement
24 to greater consumption, greater development of
25 demand; and it is further cited to us, for
26 example, the experience of 1955-57 when we had
27 a tremendous investment boom at a time when tax
28 rates are as high as they are now. They say this
29 demonstrates that high tax rates do not inhibit
30 investment if demand for products is sufficiently
high and vigorous as at the present time. Would
you have any comment to make on that general
proposition?



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3 MR. CURRIE: May I just add that the
4 intention of the Association Committee was to divide
5 this into two parts. There was this aspect with
6 which you are dealing now. There is another
7 aspect and its effect upon incentive in individual
8 cases.

9 MR. COYNE: I was really thinking
10 about the very general terms here.

11 MR. CURRIE: I believe that Mr.
12 Keaveney can perhaps answer the first half of
13 your question. If the second half is the
14 effect on the individual, I can deal with that.

15 MR. COYNE: I was really thinking in
16 the general terms. I was not thinking of specific
17 fixed incentives along either of these lines.

18 THE CHAIRMAN: We have had producers,
19 Mr. Currie, tell us that the way relief is needed
20 is to encourage greater investment in plant and
21 equipment. We have had consumers tell us what
22 is required is relief to encourage consumption.
23 There is no sense having equipment if you haven't
24 got a market. The market comes first, the plant
25 comes after. Of course, we are very interested
26 in what you feel the Canadian Bankers' Association
27 might wish.

28 MR. KEAVENEY: I would like to speak
29 to one particular phase of your remarks, Mr. Coyne.
30 The statement was made that during the period 1955-57
when taxes were as high as they are now, there was
a significantly high demand. It was during this



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3 period that there was an extraordinary acceleration
4 in the rate of capital investment in Canada, brought
5 about by some very special circumstances, two or
6 three of which I shall mention. There was first
7 the uranium industry. There was second the major
8 power projects of which the St. Lawrence Power Work
9 and Seaway were the main and thirdly, during that
10 period, for example, amongst the primary producers
11 the paper-making industry installed a very
12 considerable amount of plant and after that plant
13 had been installed, it took care of the capacity
14 required and the demand for a considerable period
15 to come. So that subsequent to that time there
16 was a falling off in capital investment, parti-
17 cularly in those areas, and there was no substitution
18 by way of other special projects.

17 I just want to register the point that
18 that period in addition was supplemented by still
19 some carry-over of the postwar demand for various
20 products. That was an additional factor. I
21 feel I consider that the period 1955-57 was unusual
22 in the economic cycle we have just gone through.

23 MR. CROWE: There was another factor
24 in the same economy. We are heavy importers and
25 if you look at this in terms of the two alternatives,
26 no reduction to the producer and give additional
27 income to the consumer, the additional income in
28 the hands of the consumer can, to a substantial
29 proportion reinforce imports so you do not necessarily
30 get the same impact on the Canadian production that



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3 is commensurate with the increase in income. I
4 think that our approach is that basically production
5 must be economic and effective, that if you do not
6 have a sound and profitable base on the production
7 side then it is not really possible in the long
8 run to cure that by simply inflating the consumer's
9 income, and that is part of the economic equation.

10 We certainly do not dispute that
11 consumption is a vital part of the economic process.

12 I think the point Mr. Keaveney is
13 making when we take into account the import factor
14 that we feel that it is almost equally as important
15 to ensure that on the production side it is profitable
16 and efficient.

17 MR. COYNE: Thank you. Well then,
18 I wonder if you go down the page a little ways where
19 you are getting into a general term the question of
20 government expenditures. Again you deal with it
21 later on in your brief in the section that commences
22 on page 11. You say towards the bottom of the page:
23 it is recommended that serious study should
24 be given to the question of whether any portion of
25 the welfare programs, which already accounts for almost
26 one-fifth of the total Federal budgetary expenditures,
27 might be placed on a self-sustaining basis to be
28 financed by premiums paid by those who would normally
29 expect to be beneficiaries.

30 I wonder if we could examine that in a
little more detail in relation to the principle
welfare programs that in fact exist and contribute



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3 to these costs of which you speak.

4 May I put this proposition to you that,
5 for example, the cost of old age security is already on
6 a contributory basis in the sense that used to be
7 2-2-2 and then 3-3-3 and now it is 3-3-4 rule --
8 a definite segment of the personal income tax
9 and corporation income tax and sales tax relative
10 to the old age security fund.

11 I suppose it is fair to say that the
12 new pension benefits, which are being contemplated,
13 are intended to be basically contributory.
14 Unemployment insurance is now conducted on a
15 contributory basis. I suppose the Veterans Pensions
16 and assistance to the Blind and to the Indigent
17 are the sort of things that cannot be put on a
18 contributory basis; which only leaves among the
19 large programs Family Allowances, which, of course,
20 are very large, and which in a very rough manner,
21 some attention is paid to the benefits in that
22 there are differences in the exemptions that are
23 allowed for children who are drawing family allowances.

24 Then, I suppose, hospital insurance
25 which produces considerable evidence, you may well
26 say, as far as Federal contributions to provincial
27 hospital plans is concerned it is a straight charge
28 on general revenues, but in relation to these
29 existing plans, can you really say there is anything
30 that might be done about them in the light of
what I put to you as being the case that many of
these plans today bear a strong if not complete



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3 contributory feature.

4 MR. CROWE: I think, Mr. Coyne, you
5 have pointed out some of the problems that we had
6 in mind. We realize that there is this element
7 already in some of the welfare programs and I think
8 what we really had in mind was that we hope the
9 Commission would be able to examine the whole
10 range of the welfare programs and see whether there
11 was any possibility of any expansion of this principle.

12 We certainly recognize that there
13 are areas where welfare assistance is definitely
14 needed. There is no suggestion we are going
15 to eliminate welfare assistance in cases where
16 it is needed. We wonder whether by careful
17 examination of all these schemes there might not
18 emerge some possibility of expanding this principle
19 of putting it on the basis of related to contributions
20 in order to try to make the whole thing more
21 effective and to have last in the way of what
22 we feel are undesirable impacts on the economy,
23 but I don't think we are in a position or prepared
24 to try to apply this in detail to specific welfare
25 programs. We really hope that this question may
26 encourage the Commission to pursue this point of
27 view, looking at the welfare schemes.

28 MR. COYNE: Thank you very much,
29 Mr. Crowe. This is really a general feature that
30 you are putting forward.

MR. CROWE: That is right.

MR. COYNE: In suggesting consideration



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3 of this aspect of the matter. Well then, I turn
4 to page 4 and you discuss in paragraph 9 one of
5 the issues repeatedly raised in Canada, the matter
6 of investment by Canadians in equity stock of
7 Canadian corporations which in turn is related
8 to the high degree of foreign ownership of Canadian
9 industry, and again you deal with this in more
10 detail in the section of the brief commencing
11 at page 13 where you say -- I am looking now at
12 paragraph 32 on page 13 --

13 "It would seem clear that the steeply
14 rising rates of taxation of personal
15 incomes must have some impact on this
16 matter. The present taxation system
17 which consists essentially in imposing
18 taxes where they are easiest to collect,
19 impedes creation of capital in Canada.
20 Some changes in the marginal rates of
21 personal taxation could make a
22 significant difference to the amounts
23 of income available for investment.

24 Then you state the suggestion has
25 been made about the levelling off of income tax
26 rates.

27 " Some such modification of the
28 steeply graduated income tax structure
29 would be the most important and
30 immediate steps which could be taken
to make possible increase in investment
by Canadians in Canadian equity securities."



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3 I wonder if you could comment on an
4 aspect of this problem which came up the other day
5 in a hearing before the Commission. The normal
6 or perhaps naive inference that seems to be drawn
7 from statements about Canadian equities in this
8 context is that there is an enormous amount of
9 Canadian equities floating around and a very
10 serious lack of demand by Canadians for these
11 Canadian equities which would normally result,
12 one would expect, in prices being driven down, and
13 it becomes more attractive to other than Canadians
14 and this, of course, could lead to heavy purchases
15 by foreigners.

16 On the other hand, the facts of the
17 situation seem to be, according to someone who
18 appeared the other day, that characteristically
19 at the moment there is a shortage of Canadian
20 equities. Institutions, so we are told, cer-
21 tainly found this to be the case. Some of them,
22 of course, are limited by virtue of eligibility
23 requirements, but pension funds certainly and
24 perhaps to a lesser extent insurance companies
25 tell us there just are not enough Canadian equities
26 to go around. If that is the case, how could you
27 develop Canadian ownership of these equities simply
28 by reducing the taxation impact upon Canadians?
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3 MR. CURRIE: That is a fairly wide
4 ranged plan, Mr. Coyne.

5 MR. COYNE: Yes.

6 MR. CURRIE: I think what we are
7 talking about here is the individual rather than the
8 large purchase, or large institutional purchaser.
9 It is very difficult and dangerous to take these
10 things out of context. I think this thought is
11 bound by the thought of incentives which we think
12 comes very high in the progressive context as against
13 individuals. What we are saying is that a high
14 rate of taxation -- progressive taxation, an
15 individual beginning to earn an important annual
16 amount, is thought of as having lost this increase
17 by the high rate of taxation. Now, when you are
18 talking about individual purchasers of Canadian
19 equities, we are not talking about purchasers of
20 some bulk, as you are when you are talking about an
21 insurance company with a pension fund or something
22 like that. I think we could go on to say with some
23 safety that one of the things that distinguishes
24 the Canadian scene is a look at what we might call
25 the middle fortune. There are not a great many
26 large fortunes in Canada, as they are sometimes
27 known to the rest of the world. There are not so
28 many middle ranking forces as you see in the United
29 States.
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I would say that this country could be
described as a country of wage earners, and those
who are affluent are those who earn high wages.



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3 In this regard the thought in the back
4 of our minds was, so long as taxation goes on at
5 the present rate there is very little opportunity
6 to form this nuclear of capital, is certainly less
7 than it would otherwise be. This is the plain
8 object of the case. We are talking here in context
9 with the criticism which might be made that not
10 enough individual Canadians own equity stock.

11 MR. COYNE: This, of course, Mr. Currie,
12 is a very widely held theory and a very valid one
13 on theoretical grounds. It is very difficult, I
14 suggest, to prove or to demonstrate that lower taxes
15 in the middle range would result in those less
16 heavily taxed persons buying Canadian equities. About
17 all I could suggest to you is that they would have
18 a greater net disposable income to save or spend
19 than they have now.

20 MR. CURRIE: Whether they buy bonds
21 or equity is, of course, a matter of individual
22 decision.

23 MR. COYNE: Or whether they buy an
24 extra motorcar.

25 MR. CURRIE: Yes.

26 THE CHAIRMAN: It is rather interesting
27 in that connection to look at Appendix 6 which
28 we have had submitted to us, of course, in respect
29 of estates. That shows what people hold when they
30 die. Table 2 on that page shows in the fourth last
column stocks and shares. The next column shows
bonds and debentures and the next one is real estate.



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3 When estates are small, \$50,000 or \$75,000, I notice
4 they are pretty secure estates. There is a lot of
5 real estate, and bonds are in about the same amount
6 as equities. Life insurance seems to rank fairly
7 high. But, as estates get bigger, and I suppose
8 it is obvious this would occur, although I found it
9 interesting to look at the confirmation here in the
10 figures, the proportion of equities goes up as
11 against everything else. When one gets to estates
12 of \$200,000 or \$300,000 the stocks and shares are
13 close to equaling real estate, bonds and debentures,
14 and of course it is a good deal more than one of
15 the other two. Even in respect of small estates
16 the average holdings of stocks and shares is not bad.
17 There are 1,142 estates of \$50,000 to \$75,000 and
18 the total of stocks and shares held is \$13½ million.
19 I think that is about \$12,000 each, which I thought
20 was a little surprising because these are rather pretty
21 small estates. So that there are fair holdings of
22 stocks and shares by individuals in all ranges.
23 Of course, as it goes up they become larger.

24 Am I interpreting the figures correctly?

25 MR. CURRIE: This was our interpretation.

26 MR. COYNE: Following along this
27 paragraph, still dealing with the same problem, you
28 say that consideration should be given to providing
29 a greater degree of incentive either by increasing
30 substantially the rate of dividend tax credit or
by the adoption of a flat rate of taxes on all dividend



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3 income. You speak of increasing substantially the
4 rate on dividend tax credit as an incentive in this
5 context. It has usually been, or frequently been
6 justified not so much in terms of an incentive but
7 in terms of equity on the basis that, of course,
8 the income is taxed in the hands of the corporation
9 and then is taxed again in the hands of the
10 individual shareholder, and that the dividend tax
11 credit to a substantial extent among the small
12 corporations and to a much less extent in the case
13 of the large corporations, is conceived to offset
14 this, or eliminate some of this double taxation.
15 One difficulty that is put to us in respect of
16 increasing the rate of credit is that it is not a
17 matter of double taxation because there is considered
18 to be a great deal although an undetermined amount
19 of shifting by the corporation to its customers,
20 and perhaps to a lesser extent to its employees.
21 In other words, the impact of the corporation tax
22 is not borne solely by the shareholders. Would you
23 have any comment upon that aspect of the situation
24 or upon the limits to which one might properly be
25 able to raise the rate of dividend tax credit?

26 MR. KEAVENEY: This ties in, in our
27 feeling, with what Mr. Currie has just said; that
28 is, to encourage the middle group to participate
29 to a greater extent in ownership of equities in
30 Canadian companies. We do feel that if some
additional relief be provided through a modification
of the personal tax structure which enabled them to



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3 have even some modest amount of extra available
4 each year to put into these equities, that combined
5 with the knowledge that they secure additional tax
6 relief on the income therefrom would, we feel, be an
7 additional incentive toward Canadians getting a
8 greater share of ownership in Canadian companies
9 and would encourage a greater awareness of the benefits
10 of share ownership.

11 MR. COYNE: Thank you very much. You
12 are really thinking of it in terms of an incentive,
13 as I understand your reply. If you could reduce the
14 impact of these rates that would leave these people
15 with a larger amount of disposable personal income,
16 and if you were able to provide them with an incentive
17 of this nature that might persuade them to put more
18 of this additional income into common stock investment?

19 MR. CURRIE: Perhaps I could add to
20 these remarks, Mr. Coyne.

21 MR. COYNE: Yes.

22 MR. CURRIE: This is a rather difficult
23 thing, and although this rather deserts the terms of
24 reference, it seems to us, and this is my observation,
25 that we are talking about a relatively small class
26 of people here, but they are sensible people,
27 generally speaking, and it would follow that probably
28 they are the leaders of our industry. A country's
29 health, its progress and its strength depends upon
30 this, I suppose, elite , I don't know. They are
those who work harder and have more talent. It is
our feeling, and very strongly so, where you inhibit



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3 the formation of capital that these people earn by
4 their own efforts, until such time as they themselves
5 become more affluent they are by nature more cautious.
6 This is a reasonable thing. We see it happening all
7 around us. What we need in our industries are people
8 who are able to be aggressive. One of the ways in
9 which this can be encouraged is to make it possible
10 for them to get more of the fruits of their effort.
11 What we are talking about is not an answer in itself,
12 but it is part of the whole background picture,
13 and this is what we mean when we are talking about
14 incentive. If there are financial stringencies in
15 the background of business, almost inevitably they
16 project this into business decisions.

17 I do not know whether I am explaining
18 this very well to you, but this is not really what
19 we are talking about. We are talking about human
20 beings.

21 MR. COYNE: Thank you very much.

22 THE CHAIRMAN: I hope you bear in
23 mind, Mr. Currie, the fact that we do not pay a
24 capital gain tax in this country as opposed to our
25 neighbours. I am sure that to the class of people
26 to which you have referred that must be very
27 attractive.

28 MR. CURRIE: Yes, that is there and I
29 appreciate it.

30 THE CHAIRMAN: When you were speaking
of the risk, and the nerve to take risks I would have
thought if one were going to take a risk, it must be



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3 much more attractive to know that you can receive
4 100% of the benefit rather than something like 75%
5 of the benefit.

6 MR. CURRIE: I think capital gains
7 tax is probably less effective because it taxes on
8 the future and those who take the risk, because this
9 is part of the risk if you are in a country which
10 takes a capital gains tax. However, our association
11 is thinking about the beginning of the change.

12 MR. COYNE: Perhaps we could now turn
13 again to page 5 where you are dealing with a somewhat
14 different subject in respect of estate taxes.

15 In paragraph 10 you point out that
16 study is also required of the effect of estate taxes
17 and succession duties on ownership of Canadian
18 industry. It would appear that the level of such
19 duties has been such as to force the sale of Canadian
20 owned enterprises to foreign interests and relief
21 in this area should be given through a reduction in
22 the rates of these duties. This again is a statement
23 that is put to us very frequently, but we have had
24 some difficulty in finding any sort of specific
25 evidence that sales of this nature were to foreign
26 enterprises or to others and actually dictated
27 by death duties as such rather than other factors
28 which normally take place in a small privately owned
29 business upon the death of the principal owner-manager.
30 Does the bankers association have anything that might
be considered as evidence as to this sort of thing
indeed taking place which would represent very widely



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3 the idea of the sort of persons who have knowledge
4 of the circumstances?

5 MR. CURRIE: We had some serious second
6 thoughts about this, Mr. Coyne. I am quite certain
7 that most of the people who advance this thought
8 had something specific in their minds when they
9 did so. Bankers from time to time see examples of
10 this, but I think that we have possibly not expressed
11 this as well as we might have.

12 What we are really saying here is
13 that inevitably this makes the climate seem
14 salubrious. With this type of situation I think you
15 can go further and say that in the context in
16 which you have a much more affluent society to
17 the south of us, for example, looking for purchases
18 with the cash available, this is the type of
19 result. I think we agree with you that it is very
20 hard to document this and show by specifics how
21 this happens. This really was a series of individual
22 decisions.

23 MR. COYNE: It is very interesting
24 to hear you mention, of course, our proximity to
25 the affluent neighbour to the south. For example,
26 they have a very heavy death duty in the United
27 Kingdom; far heavier than we have, and no doubt
28 frequently small businesses are sold upon the death
29 of the owner, but I doubt whether it is of any
30 concern to them in the United Kingdom that some
of these private businesses are sold to persons abroad.



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3 I do not know that, of course.

4 Then going on to the very interesting
5 suggestion which you make in paragraph 11, and this
6 concerns exemptions under the estate tax act which
7 you deal with at page 29 and following, you make
8 several suggestions in respect of exemptions, and
9 at the bottom of page 29 you recommend that there be
10 a basic exemption of \$50,000 in all estates. I
11 understand that to mean an increase from the \$40,000,
12 and that the additional exemption of \$20,000 for
13 the estate of a deceased male person survived by a
14 spouse be increased to \$50,000, the other personal
15 exemptions remaining as they are. Then you make
16 the suggestion over in paragraph 80 at page 32,
17 which is repeated in the paragraphs of which we have
18 been speaking. A valuable incentive to Canadian
19 ownership of our industry could be provided at a
20 very nominal cost through providing exemptions from
21 estate tax for domiciled decedents for portions of
22 estates which consist of stocks of Canadian corporations
23 up to a value of, say \$50,000. You suggest that
24 the figure of \$50,000 is only a suggestion, but
25 it is the principle that you are principally
26 recommending.

27 Looking at the details of how an
28 exemption of this kind might work in practice, I am
29 wondering whether you have in mind that this
30 exemption for common stocks would be an additional
exemption over and above the existing personal
exemptions, or how would it work in practice in your



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3 mind?

4 MR. KEAVENEY: It would be a
5 supplementary exemption.

6 MR. COYNE: It would be really an
7 additional exemption. If there were an estate in
8 which the decedent was a married man, leaving a
9 widow which had \$50,000 in common Canadian stocks,
10 would it follow that that estate would then have
11 first of all the basic exemption of \$50,000, the
12 widow's exemption of \$50,000 and, as is your
13 recommendation, an additional exemption for common
14 stock, being a total exemption of \$150,000?

15 MR. KEAVENEY: Yes.

16 MR. COYNE: Whereas if the same estate
17 was completed real estate or bonds it would be
18 \$100,000?

19 MR. KEAVENEY: Yes.

20 MR. COYNE: Thank you.

21 THE CHAIRMAN: One would then omit,
22 I suppose, totalling up the estate in respect of
23 the common stocks up to the amount of \$50,000 in
24 arriving at the total evaluation?

25 MR. KEAVENEY: Yes.

26 THE CHAIRMAN: So it would be the first
27 exemption, really? It would not really go into
28 the amount?

29 MR. KEAVENEY: It would be excluded.

30 COMMISSIONER WALLS: Would that not
leave small businesses and farmers incorporating,
issuing shares to themselves and almost completely



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3 escaping estate taxes?

4 MR. KEAVENEY: This raises an
5 interesting point, of course. The main purpose of
6 our suggestion is that it be explored. Certainly
7 this, Mr. Walls, would have to be studied. I quite
8 agree with you in that regard.

9 THE CHAIRMAN: You are not laying down
10 how much should be done, but Mr. Walls has brought
11 forth a point. Even if you restrict it to listed
12 companies they probably would find a way to have
13 a large firm get some kind of a listing, and
14 administrative difficulties might be such as to
15 rule it out.

16 MR. COYNE: Then the next point that
17 you deal with in the summary at page 5 is the
18 question of credit unions and the tax status which
19 they enjoy. You also, of course, develop this
20 thought at greater length at pages 15 to 17. I
21 have just one question that I want to ask you here
22 and it arises out of the second sentence in
23 paragraph 12 at page 5 where you say:

24 "It is recommended that the present
25 tax advantages conferred on credit
26 unions should be closely reviewed,
27 especially as they relate to those
28 which have attained a large size
29 and whose activities have become
30 increasingly indistinguishable from
other financial enterprises."



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3 My question is, are you suggesting here that something
4 different should be done in respect of the tax
5 status of credit unions based upon size, which
6 seems inferred here, and is an interesting thought?

7 MR. CURRIE: Perhaps Mr. Crowe will
8 respond to that observation.

9 MR. CROWE: We certainly do not want
10 to single out size as the sole criterion. We have
11 said: " -- especially as they relate to those
12 which have attained a large size and whose activities
13 have become increasingly indistinguishable from
14 other financial enterprises." I do not think we
15 put the weight on the word "especially". We are
16 not excluding others. We are putting the emphasis
17 particularly on the kind of activities they are
18 engaged in, to the extent they are engaged in
19 activities that seem to include commercial loans
20 and that sort of thing which are indistinguishable
21 from other financial enterprises. We feel it
22 probably becomes more serious in this regard but we
23 are not really trying to set out any detailed
24 proposal, nor suggesting any specific area where
25 this could be applied, or the tax could be applied
26 which might exclude some and include others. Size
27 seemed to us to be a factor but we certainly do
28 not regard it by itself as the only criterion.

29 THE CHAIRMAN: Are you coming back to
30 this summary, then moving to the main part of the brief?

MR. COYNE: Yes, I was going to take



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3 that now, Mr. Chairman. I was going to move down
4 to the summary and then move into the specific matters
5 which are dealt with in part 3. Which one did you
6 want to come back to, Mr. Chairman?

7 THE CHAIRMAN: The one you are on now
8 I think we ought to explore fairly carefully before
9 we go through it. I raised the question to establish
10 whether or not this was the time to do this.

11 MR. COYNE: For my own part, Mr.
12 Chairman, this would be quite a convenient time to
13 deal with this.

14 Arising out of your answer, Mr. Crowe,
15 is it fair to say that what you are speaking of here
16 following the word "especially" is your thought
17 that merely this is the reason why perhaps credit
18 unions are now subject to a different tax status
19 than heretofore? You are not suggesting there are
20 any reasons for classifying credit unions, some
21 which should be tax exempt and some which should be
22 taxable?

23 MR. CROWE: I think that is right, yes.
24 We feel that because of the size question things
25 should be reconsidered in respect of size and other
26 factors including the kind of activities, but we
27 do not suggest, as you point out, that size itself
28 should be a determination in respect of the kind
29 of tax treatment.

30 MR. COYNE: That was the only question
I intended to ask in respect of credit unions, but



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3 since this has been raised, if the Commissioners have
4 any questions on pages 15 to 17 where this subject is
5 dealt with it might be a convenient time now to
6 ask those questions.

7 THE CHAIRMAN: I am not sure you
8 have not already got the answer I was looking for.
9 All I wished really to inquire into was whether
10 these gentlemen believe there are any credit unions
11 in existence which merit a tax exemption status.
12 The McDougall Commission I think recommended they
13 be not taxed because they were rendering a very
14 favourable service, and it felt that the service
15 might be impaired through a tax position. However,
16 we are beyond that position now. That was a long
17 time ago. They have developed immensely since then.
18 I was wondering if there is a case for any of them
19 to escape taxes.

20 MR. CURRIE: Perhaps to answer that
21 in another way, Mr. Chairman, I should state that
22 I think what we are talking about here is credit
23 unions or co-operatives which have far outstripped
24 the original concept of the community interest with
25 benefit to a distinguishable group. It seems to us
26 that where circumstances are such that the organization
27 now competes in the broad market but at the same
28 time supported by a tax advantage, this is something
29 the Commission may wish to look at.

30 THE CHAIRMAN: Of course that is obvious.
The Commission is already looking at this. We have



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3 already received representations on this score and
4 we are certainly looking at it.

5 MR. CURRIE: As bankers we run into
6 this particularly in the credit union field because
7 in communities, of which we are well aware, the
8 competitive force of the credit union is a public
9 service and grows and grows, and has moved far out of
10 its original field for the mutual benefit of its
11 members, and now competes for commercial loans and
12 for municipal loans. They are now looking to more
13 and more fields in which they can invest their funds
14 yet they still retain the tax advantages which were
15 there in what you might refer to as a rather more
16 modest beginning. Which type of credit union would
17 be the most objectionable competitively? There are
18 all kinds of industrial ones, I presume, collecting
19 their deposits by payroll deductions, which seems
20 to be the convenient and sensible way?

21 MR. CURRIE: Certainly I was not speaking
22 about this. I am thinking in my mind more of a
23 credit union which has now set up a premises for
24 itself and does general business with the general
25 public. Saskatchewan is one of the places where
26 you see this, and British Columbia is another province
27 where this has taken place. You speak of an
28 industrial commercial union. This is really and
29 usually made up of people engaged in the same
30 locality, the same plant and in the same premises.

THE CHAIRMAN: Was that the reason for



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3 the tax exemption for an industrial credit union?

4 MR. CURRIE: That is a question I do
5 not really think I can answer, Mr. Chairman. I am
6 not familiar with the history and the beginning of
7 the reasons, although I can appreciate the situation.

8 THE CHAIRMAN: I am trying to find out
9 how generally your suggestion as to taxation of
10 credit unions would apply, and particularly whether
11 this suggestion applies to all of them, or the ones
12 you say you are thinking of, those which are like small
banks.

13 MR. CURRIE: That is right. I think
14 we have not gone this far. I think any development
15 along this route would need a great deal of
16 discernment as to which credit unions are taxable;
17 at what point do they become taxable and under what
18 conditions. It was not our intention to lay out a
plan or proposal as to when this should be done.

19 COMMISSIONER WALLS: We have had the
20 reverse inference placed before this Commission
21 as to which came first, the chicken or the egg in
22 respect of two items; first of all, credit unions
23 that have organized themselves industrially, and
24 went into that business when the banks showed no
25 sign of going into that business, and that criticism
26 laid to the banks going into the small personal loan
27 business, which they had not entered before. I would
28 be interested in knowing what your reaction is
29 to these two statements.
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MR. CURRIE: If I may commence at the



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3 moment by saying that my employer certainly does
4 not fall within that category because it introduced
5 a personal loan plan in the 1930's. It was alone
6 in this regard for a great many years until the
7 other banks examined some doubts they had about
8 this type of a scheme, and eventually we saw that
9 the consumer type of loan became available through
10 all banks. All of the plant type credit unions are
11 customers of the banks. I do not say this is
12 something which the banks complain about. There are
13 areas in which it is profitable and in which there
14 is a need for the bank to enter. If 20 people in
15 a plant bind together and can service the require-
16 ments of small loans, which is in my mind at any
17 rate a matter of individual decision, this is not
18 necessarily something in respect of which the banks
19 should enter, because it is a very small field.
20 Banks are rather more concerned with their services
21 in the over-all field.

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Am I going the way of your argument,
or have I deserted it?



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3 COMMISSIONER WALLS: Have you finished
4 with your answer?

5 MR. CRAIG: Yes, if I have understood
6 the question.

7 COMMISSIONER WALLS: Well, on page 16
8 you say compared with chartered banks and Provincial
9 Government savings offices credit unions have grown
10 at a much faster rate in the past 14 years and one
11 of the principal reasons underlying credit union
12 growth has been the higher rate of interest that they
13 are able to pay depositors. Contributing substantially
14 to this has been their exemption from income taxation.

15 Now, is it not a fact that growth of
16 savings services by trust companies has grown just as
17 fast, if not faster than credit unions and certainly
18 that cannot be in any way credited to taxation be-
19 cause if anything, their tax is even more strict than
20 the bank.

21 MR. CURRIE: The reason for that, of
22 course, is they can invest their funds in heavy yield
23 equities paying six per cent. I am speaking of the
24 trust companies. I suppose it might well have been
25 added that in section 42 that credit unions have grown
26 at a much faster rate in the last 14 years and one
27 of the reasons is that they are able to pay a higher
28 return on their deposit because they are not so
29 heavily taxed. Another reason would be that they also
30 charge more for their -- they are getting a bigger
yield on high earning assets such as loans. Another
reason is that the expenses of a small -- the expenses



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3 of a small virtually voluntary group as to the es-
4 tablishment are very small. A great many of their
5 people work without pay which, for example, is well
6 known so that there are a great many reasons for this
7 tax advantage they enjoy; but they can pay higher
8 rate to their depositors --

9 MR. BOYLES: They are not subjected to
10 the same reserve requirements.

11 MR. CURRIE: This, of course, really
12 spills over into the Bank Act.

13 COMMISSIONER WALLS: Would the banks
14 accept all of the type of loans that are today trans-
15 acted by credit unions or their members? In other
16 words, are they not contributing a service that you
17 are not compared to compete with.

18 MR. CURRIE: This is very dangerous
19 ground on which to generalize, Mr. Walls, but to the
20 extent that credit can be given, those who enter
21 the doors of banks today for this type of loan very
22 rarely go out without their needs being satisfied.

23 There is an added propinquity here be-
24 cause it is a great deal easier for a man in a plant
25 to arrange for a loan in his lunch hour or something
26 like that rather than walk four or five blocks to the
27 bank. Our Association is not addressing its remarks
28 to that type of organization.

29 THE CHAIRMAN: I find it hard to dis-
30 tinguish between the ones that you do and the ones
that you don't: The ones that you don't address your-
self to are in-plant credit unions, I take it? Are
there others in that category of which you are think-
ing?



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3 MR. CRAIG: Well, another type would
4 be in those towns in which no branch bank has es-
5 tablished itself. There are a great many towns which
6 are served by credit unions. It is the only fin-
7 ancial service in the town. These are cases, what-
8 ever the reasons might be, that no branch bank has
9 ever seen fit to enter that particular area to es-
10 tablish a branch. This is another type.

11 THE CHAIRMAN: You are simply saying
12 this: You are not concerned about whether these are
13 taxed or not taxed. You are not suggesting they
14 should not be taxed.

15 MR. CURRIE: No, we have not said that.
16 We have not dealt with that. We were only dealing
17 with those we think ought to be taxed. Those are the
18 ones that compete directly in the services which we
19 offer and which obviously compete at an advantage
20 but compete on the same scale. We need not attempt
21 to split up which one becomes taxable and which are
22 still allowed this advantage.

23 THE CHAIRMAN: That is our problem. It
24 is a very real problem as to whether it is a business
25 or whether it is a business that exists for financial
26 gain or whether its just a business. I don't know.
27 These things will have to be decided upon. That is
28 our work.

29 MR. COYNE: Well then, I wonder if we
30 can turn from other parts of this section, which we
will pick up in the body of the brief to section B
which deals with government revenues and expenditures



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3 and taxation policies.

4 I would like to turn to page 14. Mr.
5 Chairman, perhaps some of the Commissioners might
6 want to go back when we finish with this section.

7 I am looking at paragraph 36 where we
8 are dealing with questions that we have discussed
9 earlier, namely investment by Canadians in Canadian
10 equities. In paragraph 36 you deal with another
11 point. You say:

12 "Another related factor is that the
13 present tax system tends, in general, to
14 discourage equity financing in favour of
15 either debt financing (where the interest
16 cost is a deductible expense) or the use of
17 internal funds."

18 Picking up this part in parenthesis
19 there, where the interest cost is a deductible ex-
20 pense, do you think that the fact that interest is
21 deductible and of course dividends are not is really
22 an important factor in causing businesses to prefer
23 debt financing or internal financing to finance their
24 equities?

25 MR. KEAVENEY: I think it is difficult
26 to answer that question in a general way. The de-
27 cision of the corporation in issuing new capital is
28 predicated on various factors. Certainly one would
29 be the tax aspect and deductibility of interest in
30 the event of a bond issue but in addition corporations
in issuing capital do have to keep an appropriate
balance. Generally speaking there is an attempt to



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3 keep an appropriate balance between funded debt and
4 shareholders' equity.

5 MR. COYNE: This is the balance not
6 affected by tax factors.

7 MR. KEAVENEY: No. There are general
8 principles. There are no set principles. There are
9 general principles followed in keeping a reasonable
10 balance which does vary, of course, from industry to
11 industry but as we have said here and I repeat that
12 the fact that interest balance is deductible no doubt
13 is an important factor in reaching such a decision.

14 As bankers, we certainly feel it is
15 proper that there should be appropriate encouragement
16 to finance internally. Further the corporation is in
17 a position to build up a strong working capital pos-
18 ition and maintain its general financial position on
19 an improving basis. As we say, we certainly do not
20 suggest for one moment that anything should be done
21 to discourage that aspect.

22 MR. COYNE: Whatever may be the effect
23 of the problems of interest as compared with the
24 problems of dividends, you are not making a specific
25 recommendation to put them on an even basis. Some-
26 times it is suggested that dividends be deductible
27 in effect from corporation income tax by moving them
28 from distributed earnings. You are not making any
29 suggestion of that kind. As I interpret this part
30 of your general recommendation, it is that some re-
duction of the impact of income tax would likely con-
tribute to some development to equity financing.



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3 MR. KEAVENEY: Yes.

4 THE CHAIRMAN: Mr. Coyne, I wonder
5 whether you would agree with the investment dealers
6 upon this point that there is an advantage in a
7 fixed interest on financing. They also point out
8 that of course while a company may prefer this by
9 way of financing, the investors themselves think of
10 a dividend credit and the interest in securing a divi-
11 dend credit in respect of dividends which are not
12 available to him by way of interest. They implied
13 there was a force moving in opposite directions and
14 in fact I rather gathered the impression they felt
15 the influence of the one was not far different from
16 the influence of the other. Do you think that would
17 be true?

18 MR. CROWE: I don't really think I have
19 any --

20 MR. SAUNDERS: I couldn't follow your
21 reasoning on that.

22 THE CHAIRMAN: A company when they
23 issue bonds gets an advantage from the deduction of
24 interest. A shareholder, when they issue stocks,
25 gets the advantage of the dividend credits. There-
26 fore, one prefers interest and the other prefers
27 dividends. I suggest to you that that may cause a
28 neutrality with regard to taxation if one would feel
29 the benefit of the other. Therefore, taxation is not
30 an influence in choosing interest as against divi-
dends. Is that clearly stated?

MR. SAUNDERS: I don't know how we could



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3 comment on that. There would have to be quite a
4 study required.

5 THE CHAIRMAN: Your suggestion is that
6 the deduction of interest provides an imbalance in
7 favour of the issue of bonds and causes more fin-
8 ancing for bonds than would otherwise be the case if
9 there was no tax. I suggest to you because of the
10 dividend tax credit the influence about cancels one
11 another and the distinction as between bonds and
12 stocks remains pretty much the same as if there was
13 no tax. Would you agree or would you not agree with
14 that statement?

15 MR. KEAVENEY: I think on balance I
16 would be inclined to feel that the fact that interest
17 is deductible would be an important factor.

18 THE CHAIRMAN: The dividend credit would
19 not be an important factor?

20 MR. KEAVENEY: I feel it would outweigh
21 or equal the other.

22 MR. CURRIE: Quite frankly, I don't
23 think that this is a question which has been dis-
24 cussed by this Committee, Mr. Carter and I think most
25 of the things I have read about these matters or the
26 arguments I have heard, on reflection, I think this
27 is something we should not go into simply because we
28 have not prepared ourselves along that particular
29 line.

30 THE CHAIRMAN: In any event the effects
of these two taxes would be reflected in the market
price as to what of the two kinds of services would
be issued.



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3 MR. CURRIE: Yes, and the dividend would
4 be higher. The appreciation would therefore be high-
5 er on stocks.

6 THE CHAIRMAN: One other thing you said
7 in this connection was that there should be nothing
8 done to in any way discourage the accumulation of
9 earnings, the plowing back of the earnings and fin-
10 ancing from that source. We have had people say that
11 when that is done that it escapes the market test.
12 Lots of people have said to us that reserves are
13 better distributed and better used if earnings are
14 paid out in dividends and then the company goes to
15 the market to secure its money. I gather that you
16 do not really share that view, a view which usually
17 starts the idea that there may be some kind of higher
18 tax on undistributed earnings. Some European coun-
19 tries, you probably know, tax undistributed earnings
20 a good deal higher so as to force them out and, they
21 say, improve the market. Whether it does or not, I
22 think is questionable. But you do not believe any
23 treatment like that is required in Canada?

24 MR. CURRIE: I would think this is not a
25 question that bankers would answer objectively be-
26 cause they are concerned very frequently you see that
27 companies accumulate working capital and it is very
28 hard for us to desert the narrow view in this. I
29 think the reasons are perfectly plain.

30 MR. KEAVENEY: Yes, I think so.

THE CHAIRMAN: I think that brings us
then to section C, Income Tax, commencing on page 18.



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3 I don't know whether you would consider this may be
4 a good time for a break.

5 THE CHAIRMAN: Yes, I think it is a
6 good time to break. We will stand over for 10 min-
7 utes.

8 ---Short Recess.

9 ---Upon Resuming.

10 MR. COYNE: Well, first I would like to
11 turn to page 19 where you discuss this very interest-
12 ing suggestion about consultation. I think it is
13 quite clear. You say in paragraph 50:

14 "He should, instead, be able to refer
15 to the competent tax authorities of Canada and
16 the foreign country, jointly, matters relating
17 to his foreign operations, including, where this
18 is feasible, plans which he has in mind with re-
19 gard to his foreign business, and get from them
20 a ruling on the tax aspects."

21 In other words, you are really suggest-
22 ing there should be facilities for obtaining advance
23 rulings in the international field which has fre-
24 quently be referred to us in the domestic field an
25 advance ruling of a kind should be available. Do you
26 foresee that there might be any administrative or
practical difficulties in this field?

27 MR. CLENNETT: Well, I don't think so.
28 Really, the sort of problem we encounter is that most
29 of the banks engaged in international banking, we have
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3 transactions in many countries and many currencies
4 both for Canadian and nationals and for residents
5 of other countries. The problem from our point of
6 view is largely one of allocation of income. We
7 want to know before we go into a transaction, if
8 possible, certainly before we file our returns be-
9 cause there are problems arising there which I will
10 mention later, which country is going to tax a given
11 transaction.

12 In nearly all the countries where we
13 have major problems of this nature, the more import-
14 ant ones, we have tax treaties with those countries;
15 if the treaties contain a reference for consultation
16 and so on and this tax applies after you have had an
17 assessment, after you have had a different inter-
18 pretation and so on. Some people come to you and say
19 "can you do this" and "what will the rate be" or some
20 such thing. We want to be in a position -- in fact
21 we have to to say what we can do. Somebody cannot
22 wait until you get rulings at the present rate. That
23 is the sort of thing we are looking at now.

24 MR. MALTBY: I think this is probably
25 true as a matter of fact for any Canadian taxpayer.
26 He has foreign operations. He would like to know as
27 early in the day and preferably in advance, as poss-
28 ible what the decisions of the two tax bodies are or
29 are likely to be.

30 MR. COYNE: I suppose there are, as you
have pointed out, two aspects to the problem. One is
to know before you embark on a particular transaction
how it is treated and even after you have embarked on



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3 it it is useful for you to know how it is going to
4 be treated before you file your tax returns for the
5 period by reason of the foreign tax credit implications
6 to which you refer later on in the brief.

7 THE CHAIRMAN: I would think that an
8 appointment of somebody in the Department of Finance
9 to take care of that would not be its proper cure.
10 It seems to me he would not be in a position to say
11 much more than you can do yourself; that is to know
12 the law and interpret the law.

13 One would have to make sure that in
14 a country where we think perhaps there should be
15 someone to whom he could turn for an interpretation,
16 which is a pretty wide recommendation. It might be
17 quite a reasonable one, but I am quite sure as to
18 the frequency of such queries or the need for such
19 information. Is it a sort of day to day matter that
20 a man sitting in the Department of Finance would be
21 kept reasonably busy providing information for these
22 things and spending his time communicating with other
23 countries and so on or is it something that arises
24 once every three weeks?

25 MR. CLENNETT: I would think in this,
26 Mr. Carter, it would not be a permanent full-
27 time occupation for somebody in the Canadian Govern-
28 ment or the Civil Service and a counter-part in other
29 major countries in the world, but we feel that --
30 you are perfectly right when you suggested that what
we had in mind was a facility or similar service in
the other country involved. We feel that the present



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3 processes, while certainly operating in the spirit
4 we are looking for, but the timing is not good enough
5 and within the present system of framework that some-
6 thing could and would be desirable to expedite the
7 process, which would mean a part-time job for some-
8 body here. It would not be a frequent reference.

9 THE CHAIRMAN: It is very easy to
10 understand the difficulties which arise and the need
11 for this. It is hard to comprehend really the ser-
12 iousness of the impact. I know it causes trouble
13 and difficulty but does it actually prevent trans-
14 actions? Are there transactions which are not
15 undertaken at all because of such difficulties?

16 MR. CLENNETT: Well, it has a double
17 impact. In the first place with regard to whether
18 one would say you do something or whether you don't
19 do it, I would think that would not be true. It is
20 hard to generalize because we are aware of the broad
21 provisions of the treaty. I find it pretty hard to
22 visualize a situation where we would say we would not
23 do something because we may have to pay tax where you
24 have trouble with a treaty.

25 Our greater problem lies in the area
26 where we will go ahead and enter into a transaction
27 and have the problem of determining to which country
28 we should pay the tax. It is not a question of
29 whether the transaction should be taxed or even a
30 question of how much profit is involved, but who is
going to get it and if we do not get it the way the
countries ultimately agree it becomes a matter in
dispute and then we are penalized by virtue of



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3 interest payments as we have explained in the brief.

4 THE CHAIRMAN: Supposing now you have
5 a difficulty of this kind and you put it to the
6 Finance Department and they say, "of course, it de-
7 pends on the other country" so you suggest to them
8 that they go and communicate with the other country
9 and try to resolve it between themselves before you
10 proceed or before you file your returns. What hap-
pens then? Do they say it is impossible?

11 MR. CLENNETT: I am given to understand
12 that -- perhaps Mr. Maltby would know more about
13 this -- I understand that in fact it is the under-
14 stood procedure by and large they only deal with the
problem when it arises.

15 THE CHAIRMAN: Could you not push them
16 into dealing with it before because that is what
17 you are really asking for here.

18 MR. MALTBY: Perhaps I may say in my
19 experience when we have put something of that nature
20 before the Finance and Revenue they have told us we
21 should come back when it was -- they are very pleas-
22 ant-- I mean we should come back when the other
23 country has passed judgment on it and not before and
24 we are anxious that there should be joint consider-
25 ation and in fact other countries should not have been
26 forced into a decision from which they might be later
27 moved by Canada and if there were more review and
28 joint consultation that they would not have to be
29 dislodged from the position they had taken earlier.
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3 At the present time we have not succeeded in having
4 National Revenue take it up on our behalf -- until
5 there is an assessment, I suppose.

6 MR. COYNE: Mr. Chairman, just arising out
7 of that discussion, would it be fair to say that to
8 some extent or in some sense this suggestion is alter-
9 native to the other suggestions that you are making,
10 to which we will come in a moment, in the sense that
11 if the other suggestions were adopted most of the
12 difficulties which now flow from this lack of liaison
13 between the countries would at least be ameliorated.

14 MR. MALTBY: They would be ameliorated.
15 Decisions would be helped by knowing early, preferably
16 in advance, as to what the course of the two govern-
17 ments would be.

18 MR. COYNE: Then the following pages set
19 forth the sort of difficulties which you in fact face
20 in this field, particularly with respect to interest
21 penalties as a result of the general provisions
22 relating to the assessment of interest on under-
23 payments and, in paragraph 58, on page 23, you speak
24 of possible cures for this difficulty and you say:

25 "If this interest on underpayments and
26 overpayments of tax in Canada were,
27 like the United States, calculated
28 at 6 per cent and accountable in the
29 tax return as both income and expense,
30 this anomaly would not arise. If it
is felt that there are good reasons
which make such general provisions



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3 undesirable, then the penalty
4 should at least be eliminated
5 when it arises from mutually
6 agreed reallocation of taxable
7 income among jurisdictions."

8 I think you are pointing out there that there could
9 be a simple general amendment to put us in the same
10 position as the United States, which is what you are
11 suggesting in the first sentence that I read, but that
12 even if, for whatever reasons, it was not felt that
13 a general amendment was called for there could in
14 your view be a specific amendment that could deal
15 with this particular situation affecting reallocations
16 of income between countries.

17 Is that what, in effect, you are suggesting?

18 MR. MALBY: Yes, Mr. Coyne, we feel there
19 should be.

20 MR. CLENNETT: I think on that it is only
21 on the 6 per cent that a complete penalty or cost
22 is avoided; that any other treatment, unless you are
23 going to pay a definite rate of interest, would leave
24 you still subject to variation in rates.

25 There are two factors involved. There is
26 one factor that we have a different rate for under-
27 payments, for example, from overpayments, which is
28 not the case in some other countries such as the
29 United States. That is one factor in itself, and
30 that particular feature can only be corrected by an
 equalization of the rates and equalization up to the
 level of a foreign country.



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3 Then there is the separate factor that if
4 that were not corrected then at least the penalty, if
5 you want to call it that, or advantage which the tax
6 department gets from the interplay with these sections
7 of the Act could be eliminated by a simple amendment.

8 MR. COYNE: In other words, to completely
9 eliminate any effect at all would require amendments
10 along both the lines of which you speak?

11 MR. CLENNETT: That is right.

12 MR. COYNE: And these could, I suppose, be
13 induced -- certainly if you were changing the interest
14 rate to equalize it on underpayments and overpayments
15 -- by general amendments applicable to all taxpayers
16 or presumably by way of some special arrangement re-
17 lated to the carrying on of business in foreign coun-
18 tries and the effect of the foreign tax credits under
19 Section 41.

20 MR. CLENNETT: That is right.

21 MR. COYNE: Is that correct?

22 MR. CLENNETT: That is correct, yes.

23 THE CHAIRMAN: I would have thought that
24 your proposal might be considered by Canadian banks
25 to be rather unfair. If I were to get 6 per cent
26 interest by overpayment of taxes it would certainly
27 be much in my interest to take all my money out of the
28 bank to overpay taxes. Likewise, if I am going to be
29 allowed a tax deduction for short payments, it is a
30 nice way of borrowing money without having to meet the
test of solvency -- and pretty bad banking I would have
thought.



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3 While it seems rather unfair that the
4 interest charge should not be permitted as a deduction
5 and the three per cent should be included in income,
6 that could to some extent I suppose be straightened
7 out by leaving the three per cent out of taxable in-
8 come, but it does not meet the point that you raise,
9 though it goes part of the distance. I really
10 cannot see a very good precedent for the interest rate
11 being the same both ways. Certainly it is not the
12 practice of the banking fraternity: When one borrows
money one expects to pay more ^{when} than one deposits money.

13 MR. CLENNETT: It was because of that
14 feature that first of all we set out an easy way of
15 solving the problem, or that particular problem, but
16 it is because of the practicable difficulties that
17 you have pointed out of equalizing the rates, that I
18 pointed out a minute ago, that if we find another cure
19 within the regulations, particularly for people in
20 this situation, it would still not correct the dispa-
21 rity in the rates when you are paying in two juris-
22 dictions.

23 The reason I mention that is because it
24 bears back on the previous discussion we had with
25 regard to rules prior to assessment. But as you can
26 see, it is important that we get an advance ruling
27 prior to assessment because if you end up with a rate
28 variation, even if you can remove the present problems
29 because of deductibility or otherwise, you still have
30 the rate variation between the two countries as you
are paying one rate to one country and one to another.



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3 We appreciate it would be difficult for
4 Canada to pay an extra three per cent because they
5 are paying to the United States. What we hope is that
6 we can solve this by having the allocation agreed upon
7 in the first case.

8 MR. COYNE: In other words, if there was no
9 reallocation after the event, this particular problem
10 would not arise?

11 MR. CLENNETT: That is right. Your re-
12 allocation can come from two things: One, it can come
13 from a particular problem or particular transaction
14 on which there is a question on which you would wish
15 to get a ruling before you filed a return; and beyond
16 that circumstances can change and perhaps imperceptibly,
17 and you can have an agreed upon formula for allocating
18 costs which, over a period of years deviates slightly
19 from reality and no one is too concerned and then
20 suddenly one government says, "Look here, this is all
21 wrong", and then they review the procedure completely.
22 In that way you can get a reassessment which is retro-
23 active and you can become involved in interest penalties.

24 MR. CURRIE: I feel bound to say that I
25 cannot conceive of a situation in the context of which
26 we are speaking in which there would be any advantages
27 deliberately taken of this sort of thing.

28 MR. CHAIRMAN: So far as international
29 transactions?

30 MR. CURRIE: Yes. I think the injustices
would be evident and the corrections would be matters
of judgment, or should be.



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3 MR. COYNE: Is it true that in the United
4 States they pay interest at the rate of six per cent
5 on overpayments and charge at six per cent on under-
6 payments?

7 MR. CLENNETT: That is correct. I believe
8 as the amounts become excessive then it is very
9 seriously examined, it is no longer a matter of form.
10 But for nominal amounts you get a refund with interest
11 more or less automatically. If it is a large sum of
12 money, they look at it quite seriously; they look at
13 it carefully to see you are not getting the six per
14 cent for nothing.

15 MR. COYNE: And all taxpayers are allowed
16 to treat interest paid as an expense or as a deduction?

17 MR. CLENNETT: I believe so.

18 MR. SAUNDERS: Yes, that is right.

19 MR. MALTBY: Yes.

20 MR. COYNE: Then the next subject you comment
21 upon is the treatment of charitable contributions,
22 again in this international context, and in paragraph
23 64, you point out that:

24 "By contributing \$200,000"
25 -- you are speaking of the example immediately pre-
26 ceding this paragraph --

27 "to Canadian charities the corporation
28 reduces its tax bill by \$50,000,
29 equivalent to only 25 per cent of
30 the donation -- not the 50 per cent
to be expected or by which the tax
bill would have been reduced if the



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3 outlay had been, say, for advertising
4 rather than welfare contributions.
5 This is an anomaly which should not
6 be allowed to persist and it is
7 recommended that for income tax pur-
8 poses charitable donations by a
9 corporation should be treated as
10 an expense in the computation of
11 income rather than as a deduction
12 in the computation of taxable income."

13 Does this type of anomaly only arise in
14 the case of foreign tax credits and the application of
15 Section 41?

16 MR. CLENNETT: That is right.

17 MR. COYNE: It does not arise, for example,
18 in the field of provincial tax credits?

19 MR. SAUNDERS: I do not think so, no.

20 MR. COYNE: Then if it only arises in this
21 field, would a more limited type of amendment than the
22 one that you are suggesting here -- which in language
23 is of a general application -- meet the difficulties
24 you have in mind?

25 MR. CLENNETT: I think it would really.
26 We have made certain suggestions, but they are only
27 intended as suggestions. Anything that would resolve
28 the problem and which would not reduce the tax credit
29 because you made a donation to a Canadian charity
30 would be equally desirable.

MR. COYNE: I suppose you might almost be
led -- and I am speaking generally of several of these



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3 recommendations -- into the position of producing a
4 separate code for the computation of the income of the
5 corporation where the corporation also had foreign
6 income?

7 MR. SAUNDERS: On that, I think it is
8 branch income that is causing the problem.

9 MR. COYNE: Yes, that is what I mean; I
10 mean branch income not dividend income, of course.

11 One further suggestion is that this type
12 of amendment would be necessary for a corporation.
13 My question is as to whether individuals would not be
14 affected in the same way -- I presume individuals in
15 business or individuals merely enjoying earned incomes.

16 MR. CLENNETT: I think so. That must be
17 loose phraseology.

18 MR. COYNE: You would agree that an amend-
19 ment of this kind would have to be made applicable to
20 appropriate circumstances, not necessarily limited to
21 businesses carried on in a corporate form?

22 MR. MALTBY: I would not say from Section
23 41(1)(a) that this is applicable to a corporation in
24 particular.

25 I might add that the brief is setting forth
26 donations by a corporation and not by an individual
27 because the corporation's role in making donations is
28 to further its business, and that they should be
29 deductible in the computation of income, that they
30 should be an expense perhaps under Section 11.

MR. COYNE: Then really, Mr. Maltby, you
make this point in the succeeding paragraph, paragraph



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MR. MALTBY: Yes.

MR. COYNE: And you point out that the Canada-United States Reciprocal Tax Convention deals with this matter as far as United States branch income is concerned but there are not similar provisions with regard to such expenditures in other countries.

MR. MALTBY: Yes.

MR. COYNE: Then you go on, and you are speaking now of donations to charities abroad where the company is carrying on business and you say:

"Such expenses should not be dis-
allowed per se as charitable
donations but should be granted
as deductions except to the extent
that they offend Section 12(2) as
not being an expense 'reasonable
in the circumstances'."

There may be some looseness of language, if I may say so, in respect to the use of the word "deductions".

You say:

"... but should be granted as
deductions except to the extent
that they offend Section 12(2)
as not being an expense reasonable
in the circumstances'".

That, of course, deals with expenses.

Perhaps you could elaborate your thought there. I take it that you suggest that they should be allowed as deductions?



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3 MR. MALTBY: Expense deductions.

4 MR. COYNE: I am sorry, deductible expenses.

5 MR. MALTBY: Not allowances.

6 MR. COYNE: Within the meaning of Section
7 12(2).

8 MR. MALTBY: To the extent they are not
9 excluded by Section 12(2).

10 MR. COYNE: Does your suggestion mean
11 really that with regard to this type of expense or
12 donation the general limitation in Section 12(2) rather
13 than the percentage limitation in Section 27 should
14 be applied, or would they both have application in
15 this context?

16 MR. MALTBY: Under this proposal the
17 corporation donations would no longer be an allowance
18 granted in the computation of taxable income but an
19 expense deductible from taxable income. That would
20 apply to all charitable donations.

21 MR. COYNE: Does it imply that any percen-
22 tage limitation would disappear generally as far as
23 corporations were concerned?

24 MR. MALTBY: Except to the extent that they
25 became unreasonable.

26 MR. CLENNETT: Mr. Coyne, I think the point
27 is that these are not permitted at all now abroad.
28 For example, if you were to give, say, \$1,500 to the
29 Red Cross in Venezuela under the present Act that is
30 not permitted in the expense deduction at all. That
is the purpose of this thought -- to have somewhere
in the regulations a provision that such donations be



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3 permitted as deductible expenses.

4 MR. COYNE: I follow that, Mr. Clennett,
5 but there are perhaps several ways in which this could
6 be dealt with. For example, you might be entitled
7 to make charitable donations in Venezuela up to ten
8 per cent of the income you derive from Venezuela, or
9 you might be permitted to deduct ten per cent of your
10 over-all world income for charitable purposes without
11 distinction of where the charitable donations were
made, whether abroad or not.

12 MR. CLENNETT: I do not think we have
13 pursued our thinking to the extent of the limitations
14 or the exact means by which it would be accomplished.
15 Virtually anything along the lines which now prevail
16 for Canadian donations would be equally satisfactory
17 a solution as long as we do not get into the tax
credit problem.

18 THE CHAIRMAN: Something equivalent to the
19 present allowance put into Section 11 would satisfy
20 you perfectly well, I would take it?

21 MR. CLENNETT: Yes.

22 THE CHAIRMAN: That is with a percentage
limit?

23 MR. COYNE: I take it you are really
24 making the general point that you are bound as a
25 matter of good business practice to make these donations
26 in various countries, but at the moment they are not
27 recognized in any respect for tax purposes other than
28 in the United States.

29 MR. CLENNETT: That is right.
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3 COMMISSIONER WALLS: In view of the records
4 of Canadian corporations and people in high income
5 brackets only using this ten per cent deduction to
6 a very limited extent, based on the taxation records,
7 how big an issue really is this in regard to donations
8 for foreign countries?

9 MR. CLENNETT: That is a difficult question
10 to answer, but your real problem is that we are in
11 business in these foreign countries to make money for
12 ourselves, and for our shareholders, and in doing so
13 we compete with other institutions which either are
14 local and are permitted these deductions under the
15 local laws or maybe other foreign interests domiciled
16 in a country which still permits these under the
17 existing laws of their country of origin or domicile.
18 The Canadian banks are at a disadvantage in this respect
19 and any other taxpayer is also; it is not restricted to
20 banks. Any Canadian competing abroad in such circum-
21 stances is at a disadvantage compared to his compe-
22 tition.

23 It seems to us that it is undesirable in
24 that our own country should place us at a disadvantage
25 in our efforts abroad when we should be helping the
26 Canadian economy.

27 COMMISSIONER WALLS: There are companies
28 which would be quite willing to expend the ten per
29 cent abroad which will not expend the ten per cent
30 to Canadian welfare.

MR. BOYLES: Mr. Walls, in respect to your
earlier question as to the extent of these contributions



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3 which can be made, they can be quite sizeable. You
4 can get into special circumstances such as disasters.
5 We saw this in Florida when the banks were asked and
6 did indeed contribute sizeable amounts to respective
7 relief funds. You get situations, as it were.

8 COMMISSIONER GRANT: Mr. Coyne, does not the
9 Canada-United States Convention recognize the chari-
10 table donations as between those two countries and
11 recognize each country's contribution?

12 MR. COYNE: As I understand it, yes, to
13 the extent that donations are made out of income arising
14 in the United States.

15 COMMISSIONER GRANT: What we are discussing
16 is those countries which have no reciprocal arrange-
17 ments?

18 MR. COYNE: Yes.

19 Then the next subject with which you deal
20 on page 25 is the question of a carry-over of foreign
21 tax credits. In paragraph 66 you say:

22 "Because methods of computing taxable
23 income differs from one tax juris-
24 diction to another, a Canadian
25 business with foreign operations
26 may frequently find that its
27 profits from those operations are
28 taxable in Canada and the
29 foreign country in different years.
30 In those circumstances the present
provisions of Section 41 of the
Income Tax Act will not prevent



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3 double taxation even though that
4 is the intent of the section."

5 What I would like to ask you is whether,
6 admitting that Section 41 does not prevent the double
7 taxation for reasons you indicate, there is any
8 possibility of finding relief in the general provisions
9 against double taxation in these conventions, for
10 example, Article 16 of the Canada-United States
Convention which you have quoted on an earlier page.

11 I think the intent of the Convention is
12 to avoid double taxation. If double taxation were to
13 arise because of the deficiencies in the foreign tax
14 section of the statute, would it be possible in your
15 view to claim any relief under the general provisions
in the conventions?

16 MR. MALTBY: It might be possible but I
17 understand that there have been cases where it has
18 failed.

19 MR. COYNE: It has been tried, in other
20 words, Mr. Maltby?

21 MR. MALTBY: So I understand.

22 MR. COYNE: But has it failed because the
23 Canadian authorities felt the Convention was not
24 applicable or because they, having initiated dis-
25 cussions with the other country, were not able to
resolve the difficulty?

26 MR. MALTBY: I understood it was because
27 there was no provision as things stood which would
28 permit them to vary their computation of taxable
29 income in the two years involved. That is the
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3 principle, as you know, of the whole objection.

4 MR. COYNE: This is the view of the
5 Department of National Revenue here?

6 MR. MALTBY: So I understand.

7 MR. COYNE: Then your suggestion in this
8 field -- turning the page to paragraph 68 -- is that:

9 "Section 41 provide that the unused
10 portion of a foreign tax credit may
11 be carried over to the same taxation
12 years as business losses, i.e.,
13 the immediately preceding year and
14 the five next succeeding years."

15 Can you explain how you envisage this carry-
16 forward or carry-back of these credits would work?

17 MR. MALTBY: To the extent that the taxable
18 income in the foreign country is greater this year
19 because of a difference in computation from the
20 Canadians, the tax in the foreign country is going to
21 be greater than the equivalent Canadian tax as it
22 involves income from that foreign country, and part
23 of the foreign tax is not going to be allowed as a
24 credit because Canada has not collected the equivalent
25 amount of tax. But in the succeeding year when it is
26 the Canadian base that is the greater, the foreign
27 tax is going to be less than the Canadian but, under
28 present circumstances, only that amount of foreign
29 tax is going to be allowed as credits. So in those
30 two successive years the largest amount of tax -- in
one case the foreign and in the next case the Canadian
-- has been paid instead of the mean of the two.



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3 Does that answer your question?

4 MR. COYNE: Yes, thank you, that is very
5 clear.

6 Do these differences of the computation
7 between countries resulting in certain elements of
8 income being brought into account one year in one
9 country and another year in another country -- are
10 these years ever back to back or do circumstances ever
11 arise when there might be a two or three or four year
12 gap?

13 MR. MALTBY: Yes. I am thinking parti-
14 cularly of depreciation circumstances. It may spread
15 over a number of years, but I would think that five
16 years would be a very helpful carry-forward and would
17 cover surely most instances.

18 MR. COYNE: This is your view? It is your
19 view that this type of relief, although admittedly
20 partial, would substantially resolve the difficulty?

21 MR. MALTBY: Yes.

22 MR. COYNE: Then in the following paragraph
23 there is still another aspect of the same problem. You
24 state at the bottom of the page:

25 "It is recommended that the taxpayer be
26 given the right to file an amended re-
27 turn and retain a refund in respect of
28 a foreign tax claim when the foreign
29 tax is paid after the time for filing
30 notice of objection for the original
amount has expired."

There again, I wonder if you would explain



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3 the way this difficulty arises under the existing
4 provisions.

5 MR. MALTBY: The Canadian taxpayer's
6 Canadian return has been assessed and -- I am
7 struggling for the word -- is outlawed by time when
8 the foreign is reassessed or when the foreign is ass-
9 essed in the first place, and the Canadian return can-
not be reopened.

10 MR. COYNE: The Canadian company in this
11 instance has filed its Canadian return, has named
12 a certain foreign tax credit, has been assessed and
13 presumably the tax credit has been allowed and the
14 90 days from the date of the assessment has been
15 passed, and therefore there is no appeal on the part
16 of the taxpayer. Then at a later date -- is this the
17 circumstance of which you are speaking? -- the foreign
tax is reassessed?

18 MR. MALTBY: Yes.

19 MR. CLENNETT: I think it is Section 57
20 with which we are concerned, the four years which are
21 permitted for a refund. You have no problem as long
22 as you are within that period, but I think Section 57,
23 speaking from memory, provides that you can get a
24 refund within four years from the year end not from
25 the date of assessment. So, for example, this is
26 1964, the end of the fiscal year in 1964, and anything
27 back from 1960 will have expired. If you get 1960
28 returns reassessed in some other country after that
29 and you are called upon for additional payments, then
30 you have no means of getting anything back for that.



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3 MR. COYNE: I see it is really the delay
4 in the assessment procedure, coupled with the four
5 years in Section 57, that is the problem.

6 MR. CLENNETT: That is right.

7 MR. COYNE: Then on page 27, paragraph 70,
8 you are speaking of taxes paid to local authorities
9 as distinct from the national authorities in the
10 countries in which Canadians are carrying on business.
11 You point out that some of these taxes if they are
12 levied on income can attract no relief as far as
13 Canadian federal income tax is concerned. I suppose
14 there are in these countries many local taxes of a
15 non-income nature which, in the ordinary course of
16 events, are allowed as a deductible expense. Is that
17 true?

18 MR. CLENNETT: Generally speaking actually
19 there is one particular case in point. It depends
20 from country to country and some countries or muni-
21 cipalities will choose to levy a tax on real estate,
22 business or volume of business, and in some juris-
23 dictions they will levy on profits -- and the same
24 tax for the same purpose, by and large. If they levy
25 on profits, then it is not eligible as a deduction
26 under the existing Act and regulations in Canada.

27 MR. COYNE: Your suggestion is that these
28 local income taxes be allowed as a deductible expense,
29 which I take it would only be partial relief from any
30 double taxation that one might attribute to them.

I am wondering why you suggest that they
be treated in this way rather than be eligible, say,



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for tax credit in the same way as income taxes paid
to the national authorities.



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3 MR. CLENNETT: Perhaps for two reasons,
4 one that our own thought is that they are comparable.
5 You are paying them to a lower echelon form of
6 government, and by and large they do not qualify
7 for tax credit regardless of their nature. If
8 you pay the municipality of Toronto a business
9 tax that is an expense item, but the same payments
10 to the municipality of Toronto which are going to
11 be used for substantially the same purposes are
12 treated differently, and it would seem to us
13 that it should be no more favourably or less
favourably treated.

14 THE CHAIRMAN: You do get a reduction
15 in respect of a municipal tax payment?

16 MR. CLENNETT: Not if it is a tax
17 on income.

18 MR. COYNE: I suppose the other
19 feature, Mr. Clennett, is that these local taxes
if levied on income are levied at modest rates?

20 MR. CLENNETT: That is right.

21 MR. COYNE: If they were heavy taxes
22 and simply treated as deductible expenses you
23 would have provided a proper relief?

24 MR. CLENNETT: It would depend on
25 the level of federal taxes. If it were the
26 high government, you would expect your committed
tax credit, and you would still get it.

27 COMMISSIONER WALLS: You have the
28 situation in some countries where the heaviest
29 tax is collected at the lower level, which then
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3 allots money to the national government, so the
4 main taxing authority in some countries is the
5 lower form of government, as we consider it?

6 MR. CLENNETT: This is possible. I
7 do not think we are represented in any of them. I think
8 it is that way in Switzerland.

9 THE CHAIRMAN: Yes, it is that way
10 in Switzerland and a Canadian bank opened a branch
11 in Switzerland when I happened to be there. I
12 do not know how it happened. I do not remember.

13 MR. COYNE: Perhaps we could go on
14 to two relatively small points that you raise
15 in the succeeding sections. One is the fact
16 that commissions paid on issue or selling of
17 capital stock, or borrowing money, are not allowed
18 as deductible expenses, although other expenses
19 are allowed. Do you know why the Commission
20 was not allowed in the first place when this was
21 first introduced in 1955?

22 MR. MACHABEE: I do not know personally,
23 but if I did so it would certainly place us in
24 the position of knowing the reasoning behind
25 it, and whether that reasoning was right or not.
26 All we see now is the fact that it is not allowed,
27 and the reasoning is therefore questioned.

28 MR. COYNE: Is it always the case,
29 Mr. Machabee, that the commission when received
30 by a salesman or a commission agent is income to
him?

MR. MACHABEE: To my knowledge, yes,



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3 because you are talking about brokers which make
4 it their usual business, and because of this fact
5 it is always taxable.

6 MR. COYNE: You see no problem of
7 loopholes that might arise here where they might
8 not be taxed either in the hands of the company
9 issuing or of the salesman?

10 MR. MACHABEE: No, because they have
11 to make a business of it.

12 MR. COYNE: Yes.

13 Then you have suggested with regard
14 to capital cost allowances, and I think this is
15 quite clear, because I want to raise one question
16 with you in respect of the detail, although perhaps
17 it is just a drafting detail -- looking at the
18 top of page 28, you have recommended that Schedule B
19 of the Capital Cost Allowance Regulations be
20 amended so as to include in Clause 12 any property
21 that is a tangible capital asset costing less than
22 \$100 and which is not included in any other class.
23 I just put it to you, if you include the words
24 "which is not included in any other class", you
25 might in effect defeat the objective that you are
26 seeking. Would you agree with me in that regard?
27 This may involve purely a matter of legal drafts-
28 manship and, if so, there is no need to pursue it.
29 Surely what you are suggesting there is that anything
30 which is a capital asset costing less than \$100
should be in this special class and the mere fact
that it is a piece of electrical equipment, otherwise



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3 falling in class 4, should not disturb it?

4 MR. MACHABEE: That is right. The
5 suggestion is that the class should be broad
6 enough to apply whether they are existing or not.

7 MR. COYNE: Any tangible asset of this
8 nominal value?

9 MR. MACHABEE: That is right.

10 MR. COYNE: Thank you.

11 Then we get to estate taxes, Mr. Chairman.
12 I have one or two questions in this regard.

13 THE CHAIRMAN: I think we are ready
14 to proceed.

15 MR. COYNE: In paragraph 75 you express
16 a philosophy which has been stated to us before in
17 connection with the imposition of death duties. In
18 the second sentence you say:

19 "It seems unjust that so little
20 cognizance is taken of the part
21 that the wife plays in making
22 possible the accumulation of what
23 is, in fact, a family estate."

24 I presume you are thinking of what is, I suppose,
25 the typical example of a man who enjoys a happy married
26 life and then predeceases his widow after 35 married
27 life, and the suggestion is that the widow has played
28 her part in the accumulation of the family wealth.
29 I wonder whether this is, in fact, a proper test
30 in the field of death duties any more than in the
field of income tax as, for example, there are
inevitable exceptions where the man's wife has pre-



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3 deceased him and he marries again and then dies
4 within two years. It is hard to say that the
5 widow in that particular case had anything to do
6 with the building up of the estate, or the case
7 where an individual is separated from his wife.
8 I think the same circumstances would apply. I
9 simply put it to you that the real justification
10 for these exemptions is, perhaps, a question of
11 need on the part of the surviving spouse. If
12 she has no other source of support than what is
13 left to her by her husband, this would apply, in
14 the same way I suggest we justify the married
15 exemption for income tax purposes. Would you
16 care to comment on this little exercise in philosophy?

17 MR. CLENNETT: I think you have covered
18 the situation. I admit there is the fact there
19 that the widow has possibly and probably in most
20 cases contributed in part, yet it is certainly
21 an immeasurable factor of degree. The real problem
22 involves a matter of need and a matter of degree.
23 Our thought preceding our suggestion was that we
24 think the exemption should be and could be more
25 generous without materially affecting the revenue
26 to the Treasury.

27 MR. COYNE: You are making a specific
28 recommendation with regard to the surviving widow's
29 exemption?

30 MR. CLENNETT: Yes.

MR. CURRIE: If we removed the words
"in making possible the accumulation of what is, in



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3 fact, a family estate", is there any less virtue
4 in the suggestion?

5 MR. COYNE: There is no substantial
6 difference, Mr. Currie. I made no suggestion
7 at all.

8 I have no other questions in respect
9 of estate taxes.

10 THE CHAIRMAN: I have, and I take
11 it some of the other Commissioners will have
12 questions.

13 I am quite intrigued by this thought
14 of providing exemptions for equity. I am wondering
15 how hard you want to push that suggestion. Cer-
16 tainly it would be most effective if one provided
17 an exemption up to \$100,000 for equities and no
18 exemption for real estate and everything else from
19 the first dollar. This involves a nice question
20 as to where the right balance is. If, as you
21 suggest, there was another \$50,000 exemption by
22 way of equities, I am not sure that is going to
23 affect the kind of people that you wish to encourage
24 to buy equities because they may have enough
25 exemption without coming to equities at all.
26 If you want to get the lower income people into
27 equities and, as you point out here by your schedules,
28 are already in to some extent, it may be that the
29 exemptions should be of a total of something like
30 you suggest apart from equities, and then that
should be broken down as between equities and
other securities. If you simply put it on top, I



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3 am not sure it will provide the right incentive
4 to the people of whom you have spoken. Am I
5 right in that regard?

6 MR. KEAVENEY: The impact of this,
7 of course, would have to be studied and researched
8 by reviewing the various estates that are left
9 by Canadians to see where the balancing point should
10 be. Of course, our suggestion is that this would
11 be an incentive to Canadians to own a greater share
12 of Canadian equities, and I think also would
13 contribute to a greater awareness and sophistication
14 on the part of Canadians toward this kind of
15 investment. It may be that the mechanics,
16 and I am quite sure this is true, will have
17 to be looked at carefully in order to achieve
18 the objective that is sponsored here.

19 THE CHAIRMAN: This is a most intriguing
20 thought. You have not got any equally intriguing
21 thoughts which can be applied to institutions?
22 I notice their relative holdings of equities
23 is pretty low. I do not think we have received
24 many good suggestions to encourage them to increase
25 their proportion of equities. Perhaps it would
26 not work by taxation anyhow because there certainly
27 are limits as to how far taxes will go.

28 COMMISSIONER WALLS: Do you think it
29 would be equitable as between someone who invests
30 \$15,000 in property which might be of equal ad-
vantage in the development of Canada, and individuals
who invest \$50,000 in Canadian equities? Would
it not be better to have a straight \$100,000 exemption?



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3 As far as the amount of revenue is concerned that
4 we are collecting between \$50,000 and \$100,000, it
5 is very nominal, and it seems to me it would
6 create an advantage to one type of investment
7 but work in quite a different way in respect
8 of other types.

9 MR. KEAVENEY: We have attempted to
10 place our emphasis on positive measures aimed
11 generally in the direction of greater participation
12 of Canadians in Canadian equities which we feel
13 is a very important sphere which requires encourage-
14 ment in Canada. I recognize the point you make,
15 Mr. Walls, that there could be individuals who had
16 made investments in real estate, for instance,
17 which would be quite commendable, and I suggest
18 that this certainly would be an aspect of the subject
19 that requires study. I make the point again that
20 the objective we had in making this proposal was
21 directed toward the greater awareness by Canadians
22 of the advantages of owning a share of Canadian
23 corporations; and equity share of Canadian corpora-
24 tions.

25 COMMISSIONER WALLS: I was thinking
26 particularly of the farmers, being a farmer myself,
27 who really have sufficient investment in equities
28 but invest considerably in the improvement of land
29 which provides food, and it seems to me they are
30 entitled to just as much consideration as anyone
else.

MR. KEAVENEY: I quite agree with you,



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3 Mr. Walls.

4 THE CHAIRMAN: I suppose I might say
5 that a professional man investing his money in
6 professional practice is entitled to a pretty fair
7 consideration.

8 COMMISSIONER WALLS: He is also in
9 the position of being able to buy equity that the
10 farmer is not. However, we will not debate that.

11 COMMISSIONER GRANT: I feel like
12 entering this discussion myself. I do not know
13 just how much emphasis the Association places
14 upon this particular suggestion. I take it
15 that it is really putting it forward more as a
16 means of encouraging participation by the public
17 generally in common stocks. If that can be
18 achieved in some way it would be all right with
19 the Association, but this is a suggestion which
20 might be explored. The dangers have already
21 been mentioned. The one that has occurred to
22 me is that you would have a state of incorporations.
23 Every person who is carrying on business today
24 as an individual or a partnership would certainly
25 wish to be incorporated and issue shares to them-
26 selves, or himself, if the shares were to be
27 exempt. Now, if it were a case of listing and
28 that was a qualification, a listing, of course,
29 would have to pass the requirements of the Stock
30 Exchange, in which case you might find that a
person did not list his stock; he was in a very
favourable position and would not, whereas the
person who missed out on that qualification and



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3 could not list his stock because he could not meet
4 the requirements would lose. Therefore you would
5 have discrimination within that class, which could
6 create a good deal of dissatisfaction, I should think.
7 You might make the requirement that a company would
8 have to have at least ten shareholders, or something
9 of that sort, so that a private individual could
10 not incorporate for the purpose of getting this
11 exemption. There again it becomes a question as
12 to who these shareholders would be; whether they
13 would have to be at arm's length or whether they
14 could be within the family, and there again there
15 would be more problems and more litigation if
16 increased exemptions are to be given under the
17 Estate Tax Act. We have to recognize, of course,
18 that it is not by any means a major source of revenue
19 at the present time, and to increase exemptions to
20 the extent that have been suggested in the submission
21 could very well result in the revenue disappearing
22 to the extent where administrative costs would far
23 exceed the benefits to be derived. These, of course,
24 are matters which we possibly should consider in
25 connection with the suggestion.

26 MR. KEAVENEY: I recognize the problems
27 that would arise in developing some appropriate
28 program to achieve the objective of the proposal
29 which we have suggested. To us it is really
30 part of the over-all package, if I might call it
that, of ideas that we have come forward with
in stimulating interest by Canadians in owning
a greater share of Canadian equities. It is a



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3 part of a program which calls for a reduction in
4 the present tax structure and an increase in the
5 dividend credit and, in addition, this possibly
6 should have been examined in the light of the
7 various estate taxes. This is really part of
8 the whole idea that we are developing and proposing
9 here.

10 MR. COYNE: Mr. Keaveney, I suppose
11 you would point out in relation to any incentives
12 to incorporate, such as has been mentioned, or
13 in respect of even the question of discrimination
14 against other types of property, that this would
15 not arise in the case of small businesses, or a
16 small estate, because below the level of the
17 basic exemptions it would not matter whether a
18 fellow had invested in real property or common
19 stocks. These exemptions, as I understand it,
20 would only take effect above the level of the basic
21 exemptions which you are recommending?

22 MR. KEAVENEY: Yes.

23 COMMISSIONER GRANT: The problem there,
24 Mr. Coyne, is that the estate is taxed as of the
25 date of death. An individual always has great
26 hopes as to what he may accomplish in his lifetime.
27 He does not at the age of 50 know what his estate
28 is going to be when he is 70. He cannot take
29 a chance of not incorporating because he may find
30 that at age 70 he has made a great mistake by fore-
going that. That is, his estate may find that,
because he is no longer there.



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3 THE CHAIRMAN: There are obvious
4 difficulties, but there are difficulties in
5 regard to suggestions in respect of taxation
6 generally. I think this is an intriguing
7 suggestion and I assure you it will not be over-
8 looked.

9 COMMISSIONER BEAUVAIS: On page 30,
10 section 70, you suggest a survivor's pension could
11 be levied on the pension actually received, but
12 I presume that you mean whatever is in excess of
13 the exemption. Supposing that the capitalized
14 value is \$75,000, you have suggested it should be
15 taxed just on the \$15,000?

16 MR. CLENNETT: Yes, that is right.
17 It would have to be prorated depending on whether
18 there were other assets, allowing for exemptions
19 and so on. However, the problem that disturbs
20 us is the fact that where the main asset is a
21 pension, with very little cash, the money under
22 present regulations and legislation is to be paid
23 in tax at the time when the need is greatest
24 instead of being spread over.

25 COMMISSIONER BEAUVAIS: Thank you.

26 COMMISSIONER GRANT: Well, you do not
27 suggest it in your brief, but I wonder whether
28 Mr. Clennett would comment on some suggestions
29 that have been made -- other suggestions made
30 in respect of handling all payments on an annuity
or pension? With your scheme, of course, that
the assets be assessed, and that the estate duty



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3 be determined and then payments should be commenced
4 and would cease on the death of the annuitant,
5 but other suggestions have been made that there
6 should be an option provision whereby the annuitant
7 can elect that the tax be paid over a period of
8 a number of years, say ten years, and that the
9 tax would be collected under your scheme at the
10 source by instalment payments, but at the con-
11 clusion of the ten years then the tax would be
12 discharged -- the tax liability would be discharged
13 and if the annuitant lived another ten years, the
remainder would be received without deduction.

14 MR. CLENNETT: Assuming that they
15 are going to get the same amount in tax over the
16 first ten years and for that reason we think our
17 suggestion is preferable in that it is spread
18 over a longer period of time. True, you are paying
19 it forever and there might be administrative
20 difficulties, but on the other hand you are
21 considering periodic payments and someone has
22 to send in a cheque monthly, quarterly or annually,
23 in any event, and it might even be easier
24 administratively to feel that you have got to
25 make a deduction for every payment rather than
26 having to collect for each one when it matures and
27 then knowing you do not have to deduct for that
28 one any longer but that this is going to occur
29 every month. We feel that on the basis of a
30 deduction at source type of thing, this would be
the easiest to deal with administratively, and at



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3 the same time be the fairest way to the beneficiaries.

4 COMMISSIONER GRANT: The alternate
5 course is that the annuitant might say: I do not
6 want to be saddled with these payments the rest
7 of my life, but would rather take care of them,
8 and may have the resources to do so. The objection
9 you are presenting in respect of the system arises
10 largely because of the fact that if the annuity or
11 pension constitutes the major part of the assets
12 of an estate, then the duty that is payable on that
13 may be beyond the means of the beneficiary to meet
14 out of other assets. Now, if the situation is
15 reversed and there are ample assets to meet the
16 duty, should not the person be given the privilege
17 of paying it either in a lump sum or over a period
18 of, say, ten years?

19 MR. CURRIE: If I may just interject,
20 we would agree with that completely. This has
21 only presented one side.

22 COMMISSIONER GRANT: Yes.

23 MR. CURRIE: An alternative such as
24 you have suggested would actually add to what we
25 are suggesting here.

26 COMMISSIONER GRANT: Yes. You do not
27 hang your hat on this entirely?

28 MR. CURRIE: Certainly not. I am
29 sorry that that impression was given. We were
30 not thinking of specific.

COMMISSIONER GRANT: I do not say that
impression was given, but I thought it better to explore



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3 all these views while we had you here.

4 MR. COYNE: Mr. Chairman, the final
5 and following section of the brief is really the
6 answers of the Association to specific questions
7 directed to it by the staff. I only have one
8 or two small relatively minor questions arising
9 out of this material. Perhaps I should proceed
10 with these and then if the Commissioners have
any questions they can ask them afterwards.

11 THE CHAIRMAN: Yes, perhaps we might
12 have a few questions later.

13 MR. COYNE: First of all, on pages 33
14 and 34 you are commenting in respect of certain
15 peculiarities that perhaps arise as a result of
16 Canadian taxation on foreign income which is
17 derived from stocks and bonds which are taxed
18 in a legal jurisdiction where, because of their
19 tax-free features, usually produce a cash yield
20 higher than would otherwise be the case.
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3 In the middle of the page you say:

4 "Canadian banks, therefore, are
5 operating at a disadvantage in
6 that they have a heavier levy on
7 their profits as compared with
8 competitor banks as a resident in
9 the country or from any other
10 country which gives a tax
11 preference to this type of income."

12 My question is simply whether or not
13 you are making any recommendations for alleviating
14 this difficult situation. I do not think you are.
15 I think this is just something you live with.

16 MR. CURRIE: This is in the general
17 context of the question on 82, but it does elaborate
18 a little but there is no recommendation.

19 MR. COYNE: Thank you, Mr. Currie.

20 Then I just have one general question
21 on the matter of reserves, and of course this
22 question was raised because of the provisions of
23 Section 11, subsection 4 of the Income Tax Act,
24 and this is the context which is of interest to the
25 Commission.

26 Are we speaking here as far as the
27 Income Tax Act is concerned of maximum reserves or
28 minimum reserves or prescribed reserves? As I
29 read the Income Tax Act, subsection 4 of Section 11
30 simply states the maximum amount of reserve a
bank would be permitted to take into the computation
of taxable income. Is that correct?



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3 MR. CURRIE: That is correct.

4 MR. COYNE: I suppose there is nothing
5 that necessarily prevents a bank, if they choose
6 to do so, from taking these funds and allocating
7 them to any reserve as the management would see fit.

8 MR. CURRIE: I think it would work the
9 other way around.

10 MR. COYNE: Then on the question that
11 was raised about the deduction of taxes at source,
12 which you discuss at some length, you distinguish
13 between the difficulties that might be encountered
14 in the disbursements of interest on the one hand,
15 and interest. In paragraph 105 you say:

16 "To extend this type of tax to
17 include resident shareholders would
18 increase the volume of work and
19 accordingly add to the costs involved
20 in the disbursement of dividends,
21 although the additional costs would
22 not likely be unreasonably high."

23 I suppose one of the reasons for this
24 is that each company paying dividends would have its
25 own problems of applying withholding tax to the
26 payment of dividends which it was making to its
27 shareholders.

28 MR. CURRIE: Canadians?

29 MR. COYNE: Canadians.

30 MR. CURRIE: You are in a very large
area here. Supposing this was a computerized
operation, it would be practically nil. If the same



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3 company was still doing business in an old fashioned
4 way, the problem is a very considerable one.

5 MR. COYNE: I am leading up to this,
6 Mr. Currie. You then go on to the very different
7 scale of difficulties which, in your judgment, would
8 arise if there was to be imposed withholding tax
9 on payment of interest either through interest
10 coupons or interest paid by the banks and other
11 institutions on savings deposits. You point this
12 out very clearly on page 43 in paragraph 109.

13 Leaving aside the question of savings
14 deposits, which one might consider as being quite a
15 separate problem, would you agree that the difference
16 between amount of work involved in imposing a
17 withholding tax on dividends on the one hand ---

18 MR. CURRIE: These are the bank
19 dividends of which you are speaking now?

20 MR. COYNE: No, we are speaking I think
21 generally here. A hypothetical question has been
22 raised as to the complexities and difficulties of
23 an administrative nature which might be occasioned
24 if there was a general withholding tax on investment
25 income derived from sources in Canada going to
26 Canadians.

27 In commenting on this in relation to the
28 payment of dividends in paragraph 105, you have
29 taken the position that the additional costs would
30 not likely be unreasonably high, but then in dealing
with the problem of interest coupons and personal
savings accounts you point out that the problem is



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3 one of very different magnitude indeed.

4 MR. CURRIE: Yes.

5 MR. COYNE: The proposition I want to
6 put to you is this, that leaving aside personal
7 savings deposits of all kinds, and just taking up
8 the question of a withholding tax on interest, on
9 bonds and the like, is the difference not really
10 that in the case of dividends the added cost would
11 spread among all the companies who paid dividends
12 to their shareholders and therefore would be very
13 broadly spread, whereas in the case of interest
14 coupons virtually the whole of the cost or a very
15 large part of the cost would be imposed on the
16 chartered banks because they are the cashing agents
17 for most of these payments?

18 MR. CURRIE: Yes.

19 MR. COYNE: On the other hand, taking
20 the question whether the over-all costs, by whomever
21 they may be borne, is there necessarily any more of a
22 cost to impose withholding tax on interest coupons
23 than imposing withholding tax on dividends.

24 MR. SAUNDERS: When you speak of
25 dividends and interest bonds paid by cheque, the
26 routine is very simple in that withholding tax is paid
27 by the issuer in that case. In the case of a bond
28 of the Government of Canada it is very simple. In
29 the case of coupons, they come in odd amounts
30 and they have to be handed across the counter and
the teller has to either have the customer make the



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3 calculation or else do the job herself, and that is
4 why your time builds up and the cost will build up.

5 MR. COYNE: I can see, Mr. Saunders,
6 that it will be a very real and severe problem for
7 the banks, a problem for which they might well
8 expect adequate and proper compensation, but I am
9 suggesting that the real difference in cost is
10 that a very large section of the cost in respect of
11 interest coupons is imposed on the banks because
12 they in fact cash them, whereas in the case of
13 dividends the cost is spread over all the companies
14 which pay dividends to the shareholders.

15 MR. SAUNDERS: You have two parts to
16 your question. You say the burden is on the bank
17 as far as coupons are concerned, but apart from
18 that the actual mechanics of making the calculations
19 are much heavier with regard to the coupon no
20 matter who does it than with regard to the cheques.

21 MR. COYNE: I think this is very
22 interesting. Why would this be so as compared, say,
23 with dividend payments?

24 MR. SAUNDERS: The calculation of
25 dividend payments is made by the issuer, and the
26 banks and big companies have computers now; it
27 is just a matter of programming it. A lot of
28 dividends are controlled by trust companies, and
29 again they have I.B.M. systems. The smaller ones
30 have a smaller volume. Again, on issuing cheques,
you have a cheque register and you have valuation
right down the page. However, the issue of coupons is



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3 a random operation.

4 MR. COYNE: Which all 500 branches
5 have to perform to some extent.

6 MR. SAUNDERS: Yes, and at odd times
7 as the people come to the wicket.

8 THE CHAIRMAN: When one cashes a
9 coupon there is an ownership certificate, and I am
10 sure that is a troublesome matter for the banks.
11 Would there be much difference between the handling
12 of ownership certificates and making a deduction?

13 MR. SAUNDERS: Mr. Carter, it is a
14 question of the calculation of the odd amounts
15 that have to be worked out that takes time at the
16 teller's wicket.

17 MR. COYNE: Supposing it was not odd,
18 supposing it was 10% -- there is no teller in the
19 country who could not deduct 10%.

20 MR. SAUNDERS: It may be easier, but
21 the amounts are still odd and they have to be
22 worked out and put down on paper.

23 MR. BOYLES: There is another feature
24 of this operation in respect of ownership certificates
25 -- they are not required in smaller denominations,
26 and that eliminates a lot of the problem. However,
27 the suggested withholding tax will apply regardless
28 of the amount. As you know, you have a colossal
29 number of bonds issued in small denominations.

30 COMMISSIONER GRANT: It might be
stipulated that Canada's coupons could only be taxed
at a Bank of Canada office -- provided the regulation



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3 did not permit the Bank of Canada to set up deposit
4 costs!

5 MR. COYNE: You made the point,
6 Mr. Boyles, that ownership certificates were only
7 required over a certain denomination.

8 MR. BOYLES: Yes.

9 MR. COYNE: It was my understanding
10 that it was only on a certain amount.

11 MR. BOYLES: Yes, \$3.00.

12 THE CHAIRMAN: That raises an
13 alternative to the deduction system, and that is
14 increased reporting. It has been suggested to us
15 by some witnesses that there is a good deal of tax
16 not collected because reporting is in many cases
17 not below \$100.

18 MR. BOYLES: Yes, and interest.

19 THE CHAIRMAN: And bond interest too.

20 MR. BOYLES: On saving certificates.

21 THE CHAIRMAN: And savings accounts.
22 Other countries have reduced that very substantially.
23 The United States has it down to --

24 MR. BOYLES: \$10.

25 THE CHAIRMAN: If that were imposed,
26 what kind of trouble would that be to the banks?
27 Have you thought about it? You must have. It
28 would not make any difference to the ownership
29 certificate because they are down to \$3 anyhow.

30 MR. SAUNDERS: On dividends, the
problem would be very small I would say because again
it is highly mechanized. There would be a higher



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3 volume of work certainly on savings interest. For
4 one thing it is paid twice a year, and there would
5 be a much higher volume of transactions. I am not
6 quite clear what proportion is down in the under \$10
7 group, but a very high proportion is in the under \$100
8 group.

9 THE CHAIRMAN: So it would impose quite
10 a burden on savings accounts?

11 MR. SAUNDERS: Yes.

12 COMMISSIONER GRANT: I do not see how
13 you could deduct and remit, if that is the suggestion,
14 any tax on savings accounts, how you could have a
15 withholding tax on savings accounts. I do not see
16 that myself, but the witnesses are the experts.

17 The impediment to me is that until
18 that account is withdrawn it belongs to the customer.
19 It is the customer's. When it is in the bank,
20 it is the customer's, and when it is withdrawn,
21 of course it is the customer's. Could a savings
22 institution, except by very stringent legislation,
23 be permitted to charge the tax against the interest
24 and remit that tax? That would be at variance,
25 entirely at variance with our system of remissions
26 now in effect.

27 THE CHAIRMAN: The owner could assign.

28 MR. CLENNETT: We have the same thing
29 in the case of non-resident accounts now. One
30 could explore the interest to non-resident savings
accounts, and we are required to withhold the tax; it



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3 is 15%, as I recall.

4 COMMISSIONER GRANT: But are you
5 actually obliged to withdraw the amount from the
6 savings accounts and remit that to Ottawa?

7 MR. CLENNETT: If you are going to
8 credit \$100, you credit the account with \$85 and
9 you remit \$15 to Ottawa. You do not put two entries
10 through the client's account; it is just one entry
11 to the client's account and at the end of the year
12 you make out a tax form showing what has happened.
13 I am not advocating that; we do it for savings accounts
14 and I am just saying that it is done.

15 MR. COYNE: It is done now in the
16 case of non-residents because of the provisions of
17 section 186.

18 MR. CLENNETT: Yes.

19 THE CHAIRMAN: My next question goes
20 to your reference in paragraph 97 to accepted
21 accounting practice. I recall an accounting bulletin
22 dealing with reserves against receivables and the
23 banks were exempt from the effects of that. The
24 accounting principle which was laid down in that
25 bulletin was that the reserve must pertain to the
26 account then outstanding; that is, for commercial
27 purposes there should be no cyclical provision for
28 reserves or there must be no long term provision.
29 That bulletin still stands. However, again there
30 was no attempt to bring the banks into that.

Therefore, I assume when you say



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3 "accepted accounting practice" you mean accepted
4 accounting practice for banks. Is that correct?

5 MR. KEAVENEY: That is correct. We
6 feel the cyclical form of accounting is designed to
7 facilitate the economic cycle with which the system
8 of banking, by its very nature, is closely related.

9 THE CHAIRMAN: I would like to just
10 fully recognize that there is a clear difference
11 in the method of providing a reserve for banking
12 institutions and commercial -- which there is in my
13 view, and which there should be I think.

14 MR. CURRIE: Yes.

15 COMMISSIONER WALLS: I was wondering
16 earlier when you were first strongly advocating
17 that Canadians should switch all of their investments
18 from debt investment to equity investment why the
19 banks themselves do not increase their purchases
20 because recently we were shown some statistics by
21 a participant which would indicate that the percentage
22 is almost nil that is held by the bank.

23 I do realize that on page 35 you give
24 one reason why you do not invest in equities --
25 because they are not regularly marketable in the
26 sense of being saleable at a price, and there are
27 two things I would like to ask.

28 Surely there ~~are~~ quite a number of
29 equities that would fall within the category of
30 being marketable at a price without the chance of
too great a fluctuation. Secondly, are there any other
reasons why you do not invest in equities?



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3 MR. CURRIE: Basically the reasons
4 are those set down here. The banks have been
5 concerned properly and necessarily to keep their
6 position liquid and that their assets be realizable
7 immediately.

8 Quite frankly, I cannot think of any
9 other reason. If you are asking for a positive
10 reason why we do not, I am afraid I cannot think of
11 one.

12 THE CHAIRMAN: Most of the claims
13 against the bank are in dollars certain; they are not
14 in any way fluctuating. Therefore you have to have
15 dollars certain.

16 MR. CURRIE: I would think the same
17 philosophy as the insurance companies adopt extends
18 to us.

19 COMMISSIONER WALLS: They carry a
20 considerable amount of loans, though relatively
21 small in comparison with other holdings.

22 Am I not right in saying that the banks
23 hold 30% of their investment in mortgages and that
24 they would not be any more liquid than a good
25 common stock?

26 MR. CURRIE: The only mortgages the
27 bank holds as such are the National Housing Act
28 mortgages, and they are in a rather different
29 category.

30 COMMISSIONER WALLS: You have a govern-
ment guarantee.

MR. CURRIE: We have an insured



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3 mortgage, but this insurance is not operable until
4 default of payment.

5 This was done in 1954. The banks
6 were called upon to play a part in the policy to
7 construct housing, and this is the reason for which
8 they were made authorized lenders under the National
9 Housing Act of 1954.

10 The banks, as you know, have ceased
11 to lend under the National Housing Act and on their
12 balance sheets now they are wasting assets.

13 COMMISSIONER GRANT: There would be
14 some provision in the Bank Act, would there not,
15 in which there would be restrictions as to the type
16 of investment which you can have? For instance,
17 the Canadian and British Insurance Companies Act
18 lays down quite stringent restrictions as to the
19 type of investment in which those companies under that
20 Act may indulge. Fifteen per cent is the limit
21 to which they are permitted to hold equities; and
22 another restriction is that they cannot hold more
23 than 15% of the stock of any one company. I should
24 think there would be similar restrictions in the
25 Bank Act.

26 MR. BOYLES: I think one of the things
27 of which we should take cognizance here is that
28 one of the prime functions of the bank is to meet
29 demands for loans, and beyond that the matter of the
30 investment portfolio is really perhaps basically to
provide the necessary liquidity. Indeed, as pointed
out in the brief, that form of liquidity is found in



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3 things which are more readily marketable than large
4 blocks of equities, and such investments are
5 usually of a short term nature. I think you go
6 back to the prime point; that is, that the main
7 function of the bank is to meet demands for loans.

8 MR. CURRIE: The investment
9 function is rather vital.

10 THE CHAIRMAN: No one has ever worked
11 out a form of deposit with a built in protection
12 as against inflation which would put you in the
13 equity business quickly. I commend the thought to
14 you.

15 MR. COYNE: I have no further questions,
16 Mr. Chairman.

17 THE CHAIRMAN: This has been a most
18 instructive morning indeed. You have given us a
19 great deal of material that we will ponder and deal
20 with appropriately. The replies to the questions
21 you have furnished have been very much appreciated
22 by our staff who drafted the questions, and I think
23 you have immensely assisted the work of this
24 Commission, for which we are all very grateful.
25 Thank you.

26 MR. CURRIE: I would like to
27 say that our party is very grateful for having had
28 an opportunity to assist in this matter.

29 THE CHAIRMAN: We will adjourn now
30 and stand over until 2:30.

--- Adjournment.

(PAGE NO. 8756 FOLLOWS)



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3 SUBMISSION BY FRANK M. McMAHON.
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5 APPEARANCES:

6 Mr. Frank M. McMahon

7 Mr. Edwin Copps

8 THE CHAIRMAN: Yes, Mr. Secretary.

9 THE SECRETARY: Mr. Chairman and the
10 Commissioners. This afternoon you have before you
11 a submission of Mr. Frank M. McMahon of Vancouver,
12 British Columbia. Mr. McMahon is here to speak to
13 his brief, and he has also his associate, whom he will
14 introduce, with him. I would like to enter this brief
15 into the record as Exhibit 327, Mr. Chairman.

16 --- EXHIBIT NO. 327: Submission by Frank
17 M. McMahon.

18 THE CHAIRMAN: Thank you. Good day Mr.
19 McMahon. We are glad to see you and it is very nice
20 to have a private citizen appear before us to speak
21 out by himself. We have had numerous organizations,
22 something over 200. We have had some private citizens
23 but not very many.

24 I must say that certainly private citizens
25 who undertake this sort of thing are undertaking a very
26 serious public job. In fact, he has gone beyond what
27 one normally thinks of as his duty. I am very much
28 impressed to have a private citizen's thoughts. As
29 you probably have seen by the papers, we have had
30 about half a dozen citizens who have come forth and



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3 given us some startling statements and some very
4 interesting ones indeed.

5 You are, I think, perhaps the first person
6 who has come before us with an accounting for the
7 results of a tax reduction. We have had many people
8 suggesting tax reductions. In fact, I don't know of
9 anybody who has not said that but I don't think we
10 had anyone tell us just how many jobs they think it
11 will result in and what it would do to the G.N.P.
12 Up till now I had thought it was only econometricians
13 who did this sort of thing, young groups of economists
14 playing around with an I.B.M. machine. I am very
15 pleased to have you appear before us today. We will
16 have questions to put to you but before doing so is
17 there anything you wish to say to us?

18 MR. McMAHON: Thank you very much, sir, for
19 those very nice statements. I appreciate it very much.

20 I have come today, Mr. Chairman and Members
21 of this Commission, to present this brief on the basis
22 that it is a proposal of a tax cut for the great multi-
23 tude of people who are in the lower income brackets
24 to say \$20,000; the lower and the middle income
25 brackets and they represent the great majority of
26 people that pay income tax. I feel that the people
27 over the \$20,000 category, generally speaking, are
28 in a position to look after themselves and they some-
29 way or other get along but the other fellow who has
30 had a lot of tax deductions over the years from his
pay cheque and his various other benefits, the old
age pension and so forth, I think it is in my opinion



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3 due time that the fellow making the money in the lower
4 tax bracket should have some more take home pay.

5 I know in our corporation, why, the only
6 thing people generally look at is "Well, how much do
7 I get to spend?"

8 I have not an awful lot to say. I made a
9 note here to just -- I did want to thank you for this
10 opportunity of appearing here. We have done a study
11 on this project, not alone. I have always felt that
12 tax reductions would be a good thing.

13 Of course, I do a lot of business, that is,
14 our company does a lot of business with the United
15 States. We borrow money down there. We do a lot of
16 financing both in Canada and the United States. Of
17 course, we all know in the United States today that
18 under the Kennedy Program they are going to have more
19 than likely tax reductions.

20 The stock market itself is reflecting this
21 to some great extent. For instance, our markets in
22 Canada over the last year -- its general average has
23 gone up about seven per cent, six and a half to seven
24 per cent and in the United States it has gone up over
25 20 per cent, which is three times as much as we have
26 been able to accomplish.

27 Of course, we have all kinds of disturbances
28 as far as Canadian economy is concerned; where people
29 have attempted to put restrictions on money into the
30 country and the Kennedy Equalization Tax that is now
or will shortly be before Congress is another detri-
ment to our doing business, I think, probably.



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3 I think the result of being able to do
4 this in three steps, a gamble we are taking the first
5 year is approximately you will notice here -- our
6 budgetary deficit forecast for this year of 1963-64
7 is \$565 million. Our present figures here would indi-
8 cate that personal income taxes that the government
9 would not receive would be \$121 million and the corpo-
10 ration taxes would be \$91 million. That results in
\$777 million.

11 If we lose all of that, that is the worse
12 position we would be in with our forecast. It gives
13 us a chance. If it does not work, I think what it will
14 result in is a greater business activity, more spending
15 and probably will result in many more jobs. This is
16 on the basis of rule of thumb. The situation that
17 might result in the first year is about 35,000 new
18 jobs. In due course it will represent maybe 160,000
19 or 170,000 new jobs if we can use the figures that we
20 have tried to work with, so if it does not work, if
21 it does not stimulate things, we have not stepped off
22 very far. You can go on. The next year it has a
23 further reduction and the next year a further re-
24 duction so in total at the end we have approximately
25 a little under 20 per cent reduction income tax in
26 those brackets and for corporations. I think, Mr.
Chairman, and ladies and gentlemen, that summarizes
my general thinking.

27 THE CHAIRMAN: Thank you very much. Don't
28 bother standing unless you wish to do so. I think I
29 have added up your figures and perhaps you did for
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3 yourself, as being over a three year period tax cuts
4 of about a billion dollars and the recovery of about
5 half of that.

6 MR. McMAHON: Yes.

7 THE CHAIRMAN: Which, I suppose, has some
8 resemblance relative to the U.S. situation where they
9 are contemplating around an \$11 billion tax cut.

10 MR. McMAHON: \$11 billion.

11 THE CHAIRMAN: I don't know how much they
12 expect to get back by increased activities. I would
13 think quite a lot, would you not?

14 MR. McMAHON: Well, they think so. Anyone
15 who has made a presentation down there to Congress they
16 all believe they are going to get all of this and more
17 back. That is their belief, that it will stimulate
18 the economy to such an extent that as far as having
19 a balanced budget is concerned, they are likely to
20 come up with something better than a balanced budget.

21 They have cut back a little on some of the
22 unnecessary defence expenditures and things of that
23 kind. More than likely they are doing it on a two
24 step basis.

25 THE CHAIRMAN: Quite so. Well now, is it
26 your view that the surge of the U.S. market, as you
27 have said which is 20 per cent against ours of seven
28 per cent, is to some extent because of the proposed
29 tax cuts? Has the stock market improved because of
30 the proposed reduced income tax?

MR. McMAHON: I think it has but they are
discounting it.



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3 Actually I think the people I have talked to down
4 there, the knowledgeable people, believe this proposed
5 tax ~~cut~~ that has passed the House of Ways and Means
6 Committee is going to stimulate business and it has
7 stimulated, I believe, the stock market.

8 THE CHAIRMAN: I think somebody pointed out
9 to us the other day that our equities on an average
10 sell about 16 or 17 times earnings.

11 MR. McMAHON: Yes.

12 THE CHAIRMAN: In the States it is some-
13 thing like 19 to 20 times earnings which probably is
14 the same thing you speak of.

15 MR. McMAHON: Yes, I think that is true.

16 THE CHAIRMAN: I wonder whether it is due
17 to the tax cut or to other anticipated benefits to
18 their economy.

19 MR. McMAHON: Well, many people think that
20 a portion of it at least is due to the proposed tax
21 cuts.

22 COMMISSIONER WALLS: Do you think that the
23 stimulation will continue after the tax cuts have
24 gone into effect or is this purely a reaction of the
25 market? Will the momentum continue in regard to the
26 stock market?

27 MR. McMAHON: I think it will because I
28 think it is going to create prosperity and I think
29 it will continue. I just believe that. It may not
30 go in such great jumps as it has gone. We have had
a very big movement on the market in one year. Possibly
the time earnings basis are too high. There are some



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3 stocks going down there at 40, 50 and 60 times earning
4 ratio. They have their growth stock which seems to
5 have a great future and of course, ours are selling at
6 a lesser price and should be a better security right
7 now.

8 COMMISSIONER WALLS: We have people who
9 say that they think that we may be wiser -- we have
10 had such a diversion of opinion in this matter and
11 your brief is very interesting and very worth while
12 but we have had people who think that it may be
13 advisable for Canada, in as much as we have followed
14 the United States in so much of our fiscal policy,
15 that we would be better to let the United States carry
16 out this experiment and see the full term and reaction
17 before attempting it in Canada.

18 MR. McMAHON: Well, it may be so, but I
19 just don't just quite agree with it because I think
20 that we are so tied in with the economy of the United
21 States -- I am strictly a Canadian myself but I
22 believe that there should be a greater flow of money
23 out of Canada into the United States stock and security,
24 if they are made more attractive by reason of the tax
25 cuts so our balance of payments may be a factor. They
26 could conceivably be a factor.

27 Many of these investment councillors in
28 Canada have been suggesting that every portfolio,
29 investment portfolio, should include possibly 25
30 per cent American securities. Well, I don't like to
see that happen. I would rather see the money kept
at home and keep our balance of payments down if we
can.



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3 THE CHAIRMAN: Your proposal is to divide
4 the tax cut level equally between the consumer and
5 the companies or producers.

6 MR. McMAHON: Yes.

7 THE CHAIRMAN: This is always a nice matter
8 of balance, whether one encourages people to spend
9 more money and increase the consumption stream or on
10 the other hand invest more money to provide better
11 tools and facilities and to improve our competitive
12 industrial position.

13 MR. McMAHON: Yes.

14 THE CHAIRMAN: I think as I read your
15 submission here you have taken it about 50-50.

16 MR. McMAHON: Approximately.

17 THE CHAIRMAN: On the \$20,000 income
18 bracket down one half million and half a million for
19 the rest. It seems to me your argument supports a
20 reduction in income tax to a greater extent than
21 for the other side. We generally ask people should
22 they have a choice, whether they would believe that
23 it is desirable to cut taxes on business first to
24 encourage spending on business assets -- lots of
25 people are all in favour of that, or on the other
26 hand cut taxes on the consumers and increase the
27 market for Canadian goods.

28 MR. McMAHON: Yes.

29 THE CHAIRMAN: We get various answers to
30 that. Would you care to discuss those two at all?

MR. McMAHON: Well, I will try to. Of
course, I think that one helps the other to such a



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3 great extent. I think that if personal income tax
4 is cut to such an extent that a man will step out
5 and buy more goods or more products in the country
6 or he might even invest in some of our equities and
7 very few do, you see. Personal investment in stock
8 in Canada is about one in ten and in the United States
9 it is one in five.

10 THE CHAIRMAN: One in ten people in Canada
11 have some stock.

12 MR. McMAHON: Yes and just about half of
13 the United States. There are a great many people in
14 the United States today in this category who own
15 shares than we do in our country, although our bank
16 deposits are up and our savings loans and Insurance
17 Companies have lots of money in hand. Our people
18 are saving money but they still are not investing.
19 I don't know whether this would help them, give them
20 the incentive to get out and buy some of our equities.

21 Income, of course, I think if you cut
22 corporation taxes it is an incentive to buy stock,
23 not one but all.

24 THE CHAIRMAN: You mean you think earnings
25 will go up?

26 MR. McMAHON: Earnings will go up and there
27 is a chance to pay better dividends and you would have
28 a better tax position. You would be in a position
29 also instead of going to the money markets all the
30 time, if you are a little bit too robust you would
have money yourself that you could borrow money at a
lesser rate when you have a better looking balance



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3 sheet.

4 I think the lack of expansion programs
5 by these companies is because many times they have to
6 go outside of the country in order to finance them.

7 THE CHAIRMAN: Mr. McMahon, I do not see
8 why if one reduced taxes on a corporation you are going
9 to bring many people in the ownership of corporations
10 which are not there already.

11 Supposing we carried to the extreme limit
12 and eliminated taxes on corporations. Their earnings,
13 if you like, would then be double roughly.

14 MR. McMAHON: Yes.

15 THE CHAIRMAN: And their dividends probably
16 likewise.

17 MR. McMAHON: Yes.

18 THE CHAIRMAN: What will happen is the
19 stocks will go up.

20 MR. McMAHON: Yes.

21 THE CHAIRMAN: Somebody goes to appraise
22 them, he will see the same dividend yield or the same
23 price earnings ratio, I would think.

24 MR. McMAHON: Yes.

25 THE CHAIRMAN: Well now, is that going to
26 encourage people to buy more stock.

27 MR. McMAHON: Well, I think certainly the
28 earnings ratio or the times earning ratio you will
29 be in a position -- yes, I believe it will.

30 THE CHAIRMAN: You think it will.

MR. McMAHON: Yes. I believe it will.
I think it creates more credits for people in our



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3 country. In other words if they stock, instead of
4 selling at \$10 is selling at \$20, certainly you will
5 have more money to borrow money on. You can sell that
6 particular stock and buy another one in some growth
7 situation but if your stocks are selling at a low
8 figure, why you certainly have not the wealth you
9 would have if they are selling at a higher figure.
10 THE CHAIRMAN:
It would improve the wealth of the people who have
stock.

11 MR. McMAHON: Yes.

12 THE CHAIRMAN: But the people with whom
13 you are concerned are those in the lower level who
14 are not buying stock very much because you speak of
a relationship of ten to one against five to one.

15 MR. McMAHON: Yes.

16 THE CHAIRMAN: Therefore, I would say really
17 when you speak of them, you are speaking of families
18 that do not buy any shares at all.

19 MR. McMAHON: No.

20 THE CHAIRMAN: It doesn't make it any
21 easier for them to buy shares.

22 MR. McMAHON: They have a little more
23 money and there is a bit of incentive, I believe,
24 if you give them the right incentive -- for some
25 reason or other our people usually put money in
26 savings accounts and they do not speculate or put
27 any of their money into risk capital to any great
28 extent. I think they may be taught to by the right
29 kind of people, people like Merrill Lynch, for instance,
30 who do a tremendous business with small accounts and



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3 give great service in the United States. Of course,
4 they are in Canada. I am not suggesting the Americans
5 know better than we do but they do a very good job
6 for the working man.
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3 THE CHAIRMAN: We are very conscious
4 of Merrill Lynch in the States, of course -- and,
5 as you say, they are in Canada.----

6 MR. McMAHON: Yes.

7 THE CHAIRMAN: But I do not think they
8 have carried out the same propaganda or publicity
9 in Canada as they seemed to have done in the States.

10 MR. McMAHON: No, I do not think
11 so either. I do not think they are nearly as
12 effective yet. I would hope some banking and
13 brokerage concerns would attempt.

14 to get people interested in this in this country.
15 I think it is important for people to have a share
16 in the country.

17 COMMISSIONER WALLS: Mr. McMahon,
18 we are already giving inducements they do not have
19 in the States -- 20 per cent tax credit and with
20 no capital gains. When you are quoting a compari-
21 son of five families against ten families, that is
22 on a per capita basis. Is it not a fact that
23 you have a much larger percentage of institutions
24 investing in equities in the States than you have
25 in Canada? Do insurance companies, in other words,
26 not carry a bigger percentage of their investment
27 in equities than they do in Canada? Is that not
28 what raises the percentage in the United States?

29 MR. McMAHON: You see, the Metropolitan
30 Life Insurance, for instance, do not buy equities,
and many of the other big life insurance companies



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3 in the United States do not go in for equities;
4 they buy first mortgage bonds, government bonds,
5 and so on. Then there are the pension funds,
6 and there are other big funds, and there is a
7 shortage of securities, actually. They have
8 been buying many equities.

9 COMMISSIONER WALLS: That is why that
10 percentage is so high?

11 MR. McMAHON: Yes.

12 COMMISSIONER PERRY: Mr. McMahon,
13 there is one aspect of your proposal I would like
14 to discuss.

15 It certainly is easy to conceive that
16 a tax reduction would result in an increase in
17 consumer spending. What I really would like to
18 hear is whether you think this should be in addition
19 to government expenditure or in lieu of govern-
20 ment expenditure. In other words, should govern-
21 ment expenditure be reduced by a corresponding
22 amount?

23 MR. McMAHON: I would hope in due
24 course we would be in a position to reduce govern-
25 ment spending as a result of deriving income ~~to~~
26 from ~~some~~ other source such as a better business
27 atmosphere; I do not know. I would not want to
28 make a statement that they should stop, because
29 I do not think they can. In many areas the govern-
30 ment is committed and probably they cannot always
do what the present government is doing now, and
that is cutting back on certain unnecessary, old-



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3 fashioned defence situations which we have in the
4 country.

5 COMMISSIONER PERRY: As you probably
6 know, this is an argument that is raging still in
7 the United States as to whether this tax reduction
8 should be made without a corresponding reduction
9 in government expenditures. I think the argument
10 of the economists, and probably of those responsible
11 for the program, is that what is needed is an
12 addition to total expenditure. In other words,
13 you have to leave government expenditure about as
14 it is and in addition add a very substantial amount
15 of consumer expenses, so that there will be no
16 question of just reducing one as you are
17 increasing the other. In an economic sense,
18 a government expenditure has about the same effect
19 as a consumer expenditure; it puts people to work
20 and gives people incomes.

21 I think those who are really facing
22 up frankly to the situation in the United States
23 admit that what they really are seeking initially
24 is an increase in the government deficit in the
25 expectation that with increased economic activity
26 the deficit will gradually be wiped out. You do
27 not come quite down flat on one side or the other
28 on this, although you do touch on it in paragraph 21.

29 MR. McMAHON: I do not suppose they
30 will cut government expenditure in this country
as in the United States, but they might cut certain
things they are doing which are unnecessary and which



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3 do not really produce any benefits as far as we are
4 concerned. If you can stimulate the economy of
5 this country so there are more jobs and better
6 export situations for our goods we will become more
7 competitive. I know the lumber business in British
8 Columbia, as well as pulp and paper, is booming and
9 it is in many other parts of Canada. We are
10 exporting. These companies are all attempting to
11 upgrade their plants and modernize buildings and
12 build new buildings. Now, of course, that is
13 the thing upon which I think the wealth of this
14 country is based -- the production we can put out,
15 consume, and sell in foreign areas. It may be
16 that 7½ per cent of our money is concerned so far
17 as a competitive situation is concerned.

18 COMMISSIONER PERRY: I gather you are
19 not frightened of the possibility of there being
20 a government deficit for a while.

21 MR. McMAHON: I do not think so.

22 COMMISSIONER PERRY: The deficit would
23 increase?

24 MR. McMAHON: It may increase in the
25 first year; it may not. I think our gross national
26 product is going to go up. I believe this might
27 help it considerably. If it does, then I think
28 we are going to derive a great deal of taxes and
29 put people to work and therefore enlarge our plants
30 and sell more goods outside of the country and to
our own people. Our economy has to boom, I believe.

THE CHAIRMAN: You are on the side of



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3 the economists, Mr. McMahon; they are the ones who
4 tell us not to worry very much about the deficits
5 or the national debts. The business interests are
6 the ones who are generally coming forward and
7 decrying deficits to us.

8 MR. McMAHON: Yes, I believe what
9 we are doing and all the benefits the governments
10 give people today are necessary and a good thing,
11 and it has taken a lot of money to create these
12 things -- hospitalization and various things that
13 we have which are all very good. They are all very
14 good and I think we can support these things, and
15 particularly if we can upgrade our economy in
16 some way or another.

17 COMMISSIONER GRANT: Mr. McMahon,
18 as one with great experience in the financial life
19 of this country, would you give an opinion as to
20 where you would place the greater amount of emphasis
21 if you had to raise money by way of the sales of
22 common stocks or to raise money by way of the sale
23 of funds. Where would you place the greatest
24 emphasis? Where would you want the greatest source
25 of supply to be?

26 MR. McMAHON: Of money for that purpose?

27 COMMISSIONER GRANT: Yes.

28 MR. McMAHON: So far on big projects
29 it has been difficult to get one's money in Canada.
30 I know banks, for instance, are precluded from
making term loans.

COMMISSIONER GRANT: I mean in so far
as the public are concerned, the Canadian public.



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3 MR. McMAHON: I do not know how much
4 you would be able to sell to the Canadian public if
5 you got down to educating them and trying to sell
6 them good securities. I should think you would
7 be more likely to sell bonds in Canada.

8 COMMISSIONER GRANT: As an industrialist
9 if you had to lose \$5, \$10 million, which would you
10 rather do -- have a regular market for bonds or
11 a regular market for equities?

12 MR. McMAHON: Generally speaking,
13 from our Corporation's standpoint, if we can borrow
14 the money we still have a reasonable equity position
15 behind our borrowings -- 25, 30, 40 per cent.
16 I prefer to borrow the money --
17 this is from my personal standpoint -- rather than
18 diluting the company by issuing more common stocks,
19 unless we had to do so.

20 If you have to do it, you may borrow
21 to an extent and you may sell common stock to the
22 other extent -- maybe 25 per cent common stock and
23 75 per cent bonds, first mortgage bonds, or second
24 mortgage bonds.

25 I do not think I am answering your
26 question.

27 COMMISSIONER GRANT: I think you are, yes.

28 In paragraph 8 you say:

29 "--it is essential that corporate
30 income taxes be reduced simultaneously
with the proposed personal income
tax reductions. At the present rate



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3 of corporate tax collection by the
4 federal government, and with in-
5 creasing levies of various kinds
6 by provincial and local governments,
7 Canadian corporations cannot retain
8 sufficient earnings or attract necessary
9 capital for growth and new development."

10 MR. McMAHON: Yes.

11 COMMISSIONER GRANT: And then in
12 paragraph 14 you say:

13 " If enacted simultaneously, the
14 proposed personal and corporate
15 income tax reductions will promote
16 Canadian equity ownership by making
17 it more attractive to Canadian
18 investors."

19 So I am just wondering whether you, as an industrial-
20 ist, if you were promoting a company or losing money
21 in a company that is already in business, would
22 offer the Canadian public equities, or whether
23 you would offer them the opportunity to purchase
24 bonds.

25 MR. McMAHON: From my standpoint I
26 would say that we probably would want to offer both.
27 I do not think it would be a good thing for us
28 in our business to offer them equity completely.
29 We would want to borrow. In our business we
30 have to borrow large amounts of money, and we
have to keep a certain percentage behind our debt.



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3 THE CHAIRMAN: I understand your
4 business is the pipe line business?

5 MR. McMAHON: Yes, pipe lining and
6 also I am in the oil business -- pipe lining and
7 some production.

8 THE CHAIRMAN: The pipe line is
9 financed by debentures?

10 MR. McMAHON: We financed first mortgage
11 bonds, 90 million bonds. The Sun Life and many
12 other companies in Canada participated, but the
13 largest participant was Metropolitan Life Insurance
14 Company. Those are first mortgage bonds. Then
15 we also marketed a so-called second mortgage bond
16 which is subordinated to the first mortgage securities.
17 We also sold a large amount of equities.

18 My personal view -- and I am not
19 representing my company in this -- is that if
20 we were to have a choice our preference would
21 be to borrow what we could and still keep our
22 equity correct percentagewise. So we would
23 not say that we were going to sell equity or bonds,
24 we would rather sell bonds to the percentage that
25 we could.

26 COMMISSIONER GRANT: The equity
27 participation you have offered in the Company has
28 been by way of debentures?

29 MR. McMAHON: We have some convertible
30 subordinated debentures, but we have sold common
stocks straight, just common stocks. So we have
something in the range of $6\frac{1}{2}$ million shares of common



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3 stocks and we have borrowed over \$200 million for
4 our plant. We are proposing now to enlarge this
5 plant by another \$60 million to \$70 million worth,
6 this coming year, and we will borrow most of that.
7 I know that money is not all going to come from
8 Canada, because there is no one place from which
9 we can get that amount in Canada and no one group
10 of institutions from which we could borrow that
11 amount. We will have to spread it in other
12 parts of the world, particularly in the United
13 States.

14 I am not sure that I am answering your
15 question.

16 COMMISSIONER GRANT: Yes, I think you are.

17 When you go to the public with an offer of
18 bonds or debentures, I suppose the success of that
19 issue depends to a considerable extent upon the
20 number of times over which your earnings will
21 pay the dividend or the interest rate on that
22 issue?

23 MR. McMAHON: Yes.

24 COMMISSIONER GRANT: That is a reason
25 for which you would like to have more returning
26 earnings in the company, or at least have more
27 earnings in the company?

28 MR. McMAHON: Yes.

29 COMMISSIONER GRANT: So a tax reduction
30 would be of more benefit in your particular case --
it varies from corporation to corporation, but in
your particular case a tax reduction would improve



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3 your prospects of raising your money through a fixed
4 income type of security?

5 MR. McMAHON: Yes, I am sure it would
6 and I do not think it only applies to our company;
7 it applies to many others which are doing practically
8 the same thing in the same business. Of course,
9 Trans-Canada Pipe Lines are bigger than we are
10 and of course they have borrowed a lot of money
11 and have a lot of equities, and Trans-Mountain Pipe
12 Lines and Inter-Provincial. The more robust
13 position they are in financially, the better able
14 they are to get money at lower interest rates.
15 If you have a good solid company you can borrow
16 your money -- and you gentlemen know; I am not
17 telling you anything new -- and you are in a
18 better position than if you are in a borderline
19 situation.

20 THE CHAIRMAN: Mr. McMahon, your
21 suggested reduction in income taxes relates to
22 those earning from \$20,000 down. We have had
23 a large number of people coming before us who
24 would be pleased with \$20,000 up, and they are
25 mostly thinking of an improved climate for investments.
26 They believe we want to get more equities in the
27 hands of individuals and that we are only really
28 going to get those from people who earn about
29 \$20,000 or more, that people below that income
30 bracket are really going to spend almost all their
money, and that anything left over will be used
to pay off the mortgage on their houses, or will



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3 be put to a pretty pedestrian use. Therefore they
4 say that if taxes should be reduced, the reduction
5 should come about from people who are
6 able to invest because they will then invest more
7 and will buy more equities. You do not subscribe
8 to that?

9 MR. McMAHON: I am not striving to
10 do that to start with. Naturally, I am thinking
11 of myself personally, and I would be in a better
12 position if my tax was cut; I never keep any money;
13 It's put it to good use. I know I would do that
14 and I know many other people would do it too. In
15 due course, if they consider cutting taxes they
16 may consider cutting some percentage off the
17 higher income tax brackets. So then, I believe
18 when you cut the corporation taxes, and make
19 these companies sound investments and give them
20 a better chance to pay dividends, the situation
21 will be improved. Many of the people in the
22 upper income brackets are stockholders and
23 it is true that they are the people who buy stocks
24 and who gamble, and they would certainly be making
25 more and getting a better rate of return because
26 their stocks would be worth more money on the market,
27 and in that way, of course, you have more wealth.
28 Those same people can then spend more money to buy
29 more stocks and buy more equities -- because most
30 of them do buy equities after they get their insurance
paid up. So I am not against that, although I
am not suggesting it; but one thing I do think is



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3 it is more palatable to the government and to the
4 people of Canada at this time to start in an
5 easy way if we are going to do anything like this.
6 We are showing here another couple of hundred
7 million dollars that we will not be collecting
8 by reason of these suggested tax cuts.

9 THE CHAIRMAN: It is a question of
10 priorities. Some people choose one and some
11 choose another. I think you have made the
12 position very clear. It is perfectly understandable.
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3 COMMISSIONER PERRY: I am wondering
4 whether it would change the attitude toward bond
5 financing if the large institutions were just as
6 willing to take equities as they are to take bonds?

7 MR. MacMAHON: Of course it would help
8 a lot in our economy if some of these very conser-
9 vative institutions could be impressed into buying
10 this equity. I know for a fact I have friends who
11 would do business with a number of life insurance
12 companies, and most of them generally speaking do
13 not get involved in equities. Some accidentally may
14 have bought a convertible bond of some kind and found
15 in due course they had some stock. The reason they
16 kept it was because it went up, and they made the
17 best of it.

18 The banks generally speaking can only
19 lend money on first mortgage securities, notes or
20 inventories, whatever it is, as we all know. They
21 are precluded from making terminal loans so they are
22 not too flexible. They only lend money from day to
23 day to businesses to produce working capital. I
24 would like to see them do a great deal of buying in
25 sound equities.

26 I think a good illustration of that
27 is that some of the universities had big endowments
28 years ago, and the men leaving the money to the uni-
29 versities stated that they could not invest in govern-
30 ment securities. Twenty or thirty years have elapsed,
the dollar has gone down in purchasing power and they
still have dollars. Others bought equities. I know
some of the bigger universities in the United States



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3 such as Harvard, and some of the others who had good
4 business managers, bought equities. They did not
5 buy all equity, but instead of having \$40 million
6 they found out very quickly that they had \$200 or
7 \$300 millions. They could have bought A.T. and T.,
8 or Consolidated Mining and Smelting, and in 20 years
made money, and a lot of it.

9 COMMISSIONER GRANT: What concerns me,
10 Mr. MacMahon, is when you talk about putting out
11 common stock and the desirability of creating a
12 favourable market for common stocks in Canada, is
13 whether or not the owners of companies would be
14 willing to lay the control of their companies on the
15 line by issuing common stocks with voting rights. I
16 am under the impression that that is quite jealously
17 guarded and that today lots of companies could issue
18 common stocks because the market is available to them.
19 If you get a stock that is yielding you $3\frac{1}{2}$ per cent
20 today that is about equal to a bond which yields 5
21 per cent in so far as your personal tax is concerned.
22 There are lots of stocks that are yielding $3\frac{1}{2}$ per
23 cent. There are any number of companies today that
24 require financing, but if they can finance through
25 the sale of a finance income type of security they
26 seem to prefer to do that, and, therefore, they do
not place the ownership or control of their company
in jeopardy. Would you comment in that regard?

27 MR. MacMAHON: Of course. If I under-
28 stood you correctly you are referring to a wholly
29 owned subsidiary of some company that is operating
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3 here which may be owned in the United States but
4 which has no stock on the ---

5 COMMISSIONER GRANT: I am not talking
6 about that at all. I am talking about a straight
7 Canadian corporation.

8 MR. MacMAHON: Again I want to get
9 this question right in my mind. What is your sug-
10 gestion again?

11 COMMISSIONER GRANT: If they need to
12 raise money and they want to go to the public for
13 it then the first thing they do is go to an invest-
14 ment dealer and they tell him they want to raise
15 \$5 millions. He says to them: you have stock that
16 is listed on the market which enjoys a good reputa-
17 tion; it is a popular stock with the investing pub-
18 lic. On your present dividend it is yielding $3\frac{1}{2}$
19 per cent on the market price. We can place an issue
20 of this for you at such and such a price that will
21 cost you \$3.75 --- less than you can buy on a 6 per
22 cent bond with your interest rate deductions. Or,
23 alternatively, we can put out a bond issue for you
24 for \$5 millions because your earnings are such that
25 we can show the public through a prospectus that
26 you have earned your interest six times on this issue.
27 We will have no trouble whatsoever in placing this
28 bond issue for you. All right there is a favourable
29 market for a common stock and you have already told
30 us that a company will go to a finance income bond
type of investment. Therefore I would like to know
how favourable do you want to make the market for



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3 common stocks?

4 MR. MacMAHON: I think that you do
5 make them more favourable to common stocks if your
6 income taxes are cut and you have more money in
7 hand. I do not know just how to answer that question.
8 Of course, the more favourable you can make it the
9 more equity of ownership I believe we are going to
10 have in Canada. If they were to go out, as you
11 suggest, with either a bond issue or a sale of
12 common stock, it is a matter of whether it would be
13 in the best interest of the company to sell one or
14 the other or both. I am not sure, because every
15 situation is different. You are introducing this as
16 an example and asking me what I would prefer to do,
17 or what you think should be done.

18 COMMISSIONER GRANT: What do you think
19 companies would do, that is my question.

20 MR. MacMAHON: I think they would
21 govern themselves by the circumstances. They might
22 say, we will go out with a five per cent preferred,
23 or something of that kind, that could be converted
24 to common, which is very popular. Many times that
25 is the easiest way to get your money, and it also
26 gives a man a certain amount of security -- five
27 per cent on his money, and he also has the chance
28 that in due course he will be able to go along with
29 the growth of the company and trade these stocks,
30 or convert them into a common group or a number of
common shares.

I think the circumstances of every



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3 company will differ. May be in some cases it would
4 be much preferable to sell this equity and not be
5 loaded with debt, because you are not loaded with
6 any responsibility. Perhaps I should not put it
7 that way, but certainly when you have a finance bond
8 interest and the stock of your company is making
9 money you pay a dividend. If the company is not
10 making money you cut the dividend back and you are
11 not under the same obligation. You are under an
12 obligation to manage properly, but if business con-
13 ditions are such that you are not making the money
14 you are not up against the same obligations as you
15 are in respect of a \$5 million bond issue.

16 I do not know whether I am getting
17 close to anything you have reference to, or answer-
18 ing your question, but I can just say, the more
19 favourable you can make common stock or equity, the
20 better chance we have of getting bigger participation
21 in those companies in Canada.
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3 THE CHAIRMAN: Thank you, Mr. McMahon.

4 I don't think we have any more questions. We under-
5 stand what you have put forth very clearly and it will
6 be some little while before we get around to reporting
7 it. In the meantime all this area will be explored
8 by us and by our staff at some length. We are re-
9 quired to examine the effect of taxation. We are
10 concerned to know what will happen if taxes are re-
11 duced what it does to the product of the country, to
12 the income of the country and to unemployment and to
13 the economic considerations and we certainly appreciate
14 as has been very good for us indeed to have your views
15 which is just a little different than anybody else's
16 views that we have had so far. I suppose no two
17 people are exactly alike but yours are liberal. They
18 are good for us. Thank you very much indeed.

19 MR. McMAHON: Thank you, sir and I think
20 the time that you people put in is a great thing for
21 Canada. I think it is a great thing to do. I would
22 like to know if we could add about a page to this as
23 a sort of appendix that wouldn't make it too cumbersome
24 which might give you further explanations of the way
25 we think.

26 THE CHAIRMAN: Very glad to have you do
27 that. Would you have enough copies to enter it into
28 the record?

29 MR. McMAHON: We will have a number of
30 copies in the next couple of days.

THE CHAIRMAN: Well, we close up on Friday.
If you can do it before then, we will enter it into



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3 the record in the usual manner.

4 MR. McMAHON: We will have it before
5 Friday. It is only a page.

6 THE CHAIRMAN: Thank you very much. Is
7 there anything Mr. Secretary?

8 THE SECRETARY: There are two things, Mr.
9 Chairman. I would like to enter into the record a
10 submission we have received from the Association of
11 Professional Engineers in the Province of Ontario.
12 This will be Exhibit 328. Also, Mr. Chairman, a
13 submission that has been received from La Societe des
14 Decarateurs Ensemblieries du Quebec; the Quebec
15 Interior Decorators Association, which will be Exhibit
16 329. That is all.

17 --- EXHIBIT NO. 328: Brief of Association
18 of the Professional
19 Engineers of Ontario.

20 --- EXHIBIT NO. 329: Brief of La Societe
21 des Decorateurs du
22 Ensemblieries du Quebec.

23 THE CHAIRMAN: Tomorrow morning at 9:30.

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25 --- Whereupon the hearing adjourned.
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ROYAL COMMISSION

ON

TAXATION

HEARINGS

HELD AT
OTTAWA

VOLUME No.: *146* DATE: *1951*

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2 ROYAL COMMISSION ON TAXATION

3 Proceedings of hearing held before
4 the Royal Commission on Taxation
5 in the Supreme Court of Canada
6 Building, Ottawa, Ontario,
7 commencing at 9:30 a.m. on Tuesday,
8 January 21st, 1964.

9 COMMISSION:

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* * * * *



SUBMISSION OF THE RUBBER ASSOCIATION OF CANADA:

APPEARANCES:

Mr. J.W.H. Miner

Dr. R.V. Yohe

Mr. G.F. Plummer

Mr. K.E. Kennedy

MR. G.E. Smith

THE CHAIRMAN: Are you all assembled, Mr. Secretary?

THE SECRETARY: Yes, Mr. Chairman.

Mr. Chairman and Commissioners you will recall that on last May 23rd, I entered into the record as Exhibit 82 a submission sent in by the Rubber Association of Canada. This morning the Rubber Association representatives are here and Mr. J.W.H. Miner, President of the Association and the President of Miner Rubber Company, will speak to the brief and will introduce his colleagues.

THE CHAIRMAN: Thank you. Good morning Mr. Miner and gentlemen. Glad to see you and have you come up here today. When you sent your submission in before we read it with considerable interest and really hoped to have the opportunity of discussing it with you. I am very glad that you have afforded us that opportunity. We will have some questions but before we go to the questions were there some comments you wish to make?

MR. MINER: Thank you for your welcome,



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3 Mr. Carter. I understand you have the record and
4 dossier of those who are appearing with me. Perhaps
5 I should identify them to you.

6 THE CHAIRMAN: I think that would be nice,
7 if you did.

8 MR. MINER: On my immediate left we have
9 Dr. Robert V. Yohe who is Vice-President of the
10 Rubber Association of Canada and President of B.F.
11 Goodrich of Canada Limited who are engaged in manu-
12 facturing of a very wide range of products through
13 the rubber industry; tires, industrial products,
14 foam and plastics. On my immediate right is Mr.
15 George Plummer who is a Director of the Rubber
16 Association of Canada and President of Dunlop of
17 Canada Limited, whose firm is engaged in tires and
18 a wide range of industrial products. On my extreme
19 right is Mr. K.E. Kennedy, Secretary of the Goodyear
20 Tire and Rubber Company of Canada Limited, who again
21 is engaged in tires and industrial products and in
22 shoe products and plastics. On my extreme left is
23 Mr. Greg B. Smith, General Manager and Secretary of
24 the Rubber Association of Canada. My name is John
25 Miner, President of the Rubber Association of Canada
26 and President of the Miner Company who are engaged
27 in footwear and rubber clothing.

28 I think at this time, sir, we have very
29 little to say except to perhaps refer again to the
30 recommendations we made on page 11 of our brief.

"(1) That the percentages of total
revenues collected through taxes



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3 on corporate income tax and
4 personal income tax be reduced
5 and the percentage collected
6 through sales tax correspondingly
7 increased,

8 (2) That the sales tax be converted
9 from a manufacture's sales tax to
10 a retail sales tax,

11 (3) That the retail sales tax
12 apply to services as well as goods
13 including imported goods, and

14 (4) That the exemptions from the
15 sales tax be strictly limited to
16 expenditures on basic necessities
17 of life and producers' goods."

18 With one more comment, sir, the brief has
19 been approved by the Rubber Association but if I may
20 make a statement to avoid any thoughts that there
21 might be dissension within our own ranks, certain firms
22 would perhaps have further views that are not contained
23 in the brief and with the full approval of the Rubber
24 Association, we have told them if they wish to present
25 those views they may do so and with that I think I
26 will sit down.

27 THE CHAIRMAN: Thank you, Mr. Miner. When
28 reading over your brief before I was quite impressed
29 with the flow of this national trade in the rubber
30 business. I was rather curious as to why imports
continue to rise to \$46 million in 1962. I think
you have attached a schedule -- no, I am thinking of



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3 somebody else.

4 MR. MINER: There is an appendix 2, sir.

5 COMMISSIONER WALLS: Appendix 2, Table
6 4.

7 THE CHAIRMAN: Thank you. Now, what would
8 the imports consist of? You are speaking about
9 manufactured goods, I believe.

10 MR. MINER: Yes.

11 THE CHAIRMAN: And would they be cars?

12 MR. SMITH: Yes. A very wide range of
13 goods, sir. Tires in 1962 accounted for \$11 million
14 worth of total. Various types of footwear produced
15 by the rubber industry accounted for about \$8½
16 million. Industrial rubber belting \$2¼ million and
17 then a very wide range of miscellaneous products,
18 heels, soles and soleing material, hot water bottles
19 and nursing nipples, sundry rubber sheeting, gaskets
20 and washers, mats and matting, weather stripping,
21 rubber automotive parts, cement, golf balls, liquid
22 sealing bonds, hard rubber strips, rubber flooring, foam
23 rubber sheeting, rubber sheeting, others and then
24 miscellaneous which in itself amounted to about \$8
25 million.

26 THE CHAIRMAN: Thank you. Why would
27 imports, against exchange, continue to increase.
28 First of all, where do most of the imports come from?
29 Tires, I suppose, come from the United States?

30 MR. SMITH: Mainly the United States, yes
sir. And footwear, our chief source of imports are
Japan, Hong Kong, India, Czechoslovakia, and the



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3 Asiatic countries with low wage rates -- Communist
4 countries where costs are, I don't think, affected
5 by their selling price too much at all.

6 THE CHAIRMAN: Taking tires, which is the
7 largest single classification. We can produce tires
8 as cheaply as they can in the United States.

9 MR. SMITH: That, sir, I cannot speak on.
10 Perhaps Dr. Yohe might answer that one.

11 MR. YOHE: If we can produce and not have
12 changes in the length of the run, I would say basically
13 we can produce tires at least with the present modern
14 equipment as cheaply as they can be produced in the
15 United States.

16 The difficulty in Canada lies in the fact
17 that the market is small. We try to be all things to
18 all people; therefore, we are producing a wide
19 variety of tires which means a constant change within
20 the manufacturing of operation scheduling, changing
21 of models and changing of manufacturing specifications
22 and so forth.

23 THE CHAIRMAN: It is the old story of the
24 short runs.

25 MR. YOHE: That is part of the story, at
26 least. There is another factor in the importation
27 that has not been mentioned. The fact that many large
28 tires are not manufactured in Canada at all and those
29 must be imported. In other words, the market is so
30 small that the insulation of expensive and very heavy
equipment to make the large tractor tires of the
road which you see on the Marda excavations and so



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3 forth -- they are imported because the market here
4 is not large enough to support the installation of
5 the equipment used.

6 THE CHAIRMAN: I suppose imported auto-
7 mobiles come with the tires on, do they?

8 MR. YOHE: Yes.

9 THE CHAIRMAN: Does this count as an
10 importation of tires?

11 MR. SMITH: I don't think so, sir. They
12 are simply part of the automobile. These are re-
13 placement tires primarily.

14 COMMISSIONER WALLS: With respect to the
15 rubber footwear--that is imported, I suppose, it is
16 mostly of a price and quality that you do not produce
17 yourselves?

18 MR. MINER: Well, I would agree with you
19 there it is the price that is very difficult for us
20 to reach. As far as the quality is concerned with
21 some importations the quality perhaps has been
22 slightly less than normally manufactured in Canada.
23 The quality of some of the imports is extremely good
24 but the price factor is the big factor.

25 COMMISSIONER WALLS: It would only be the
26 cheap shoes that use the imported rubber heels?

27 MR. MINER: Yes, that would be right.

28 THE CHAIRMAN: Turning to export you point
29 out a decline from a high in 1948 down to about \$11
30 million now. I would think that some of the pro-
duction in this area must be as economic as anywhere.
With our wealthy neighbours to the south, can we



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3 export into that market?

4 MR. SMITH: We do, sir, and as a matter
5 of fact the United States is our biggest export
6 market and it has been in the past two years a
7 growing market with the benefit of the lower value
8 of the Canadian dollars.

9 THE CHAIRMAN: Your exports are moving up?

10 MR. SMITH: Yes sir. In 1961 and 1962
11 they moved up quite well and actually in 1963 for
12 nine months they amounted to \$11 million as compared
13 with \$11 million for the total twelve months of 1962.
14 I have a statement here, sir, detailing the import
15 and export trade. I would be glad to file it if it
16 would be of interest to you, sir.

17 THE CHAIRMAN: Thank you very much in-
18 deed.

19 THE SECRETARY: I will attach this to the
20 submission, Mr. Chairman.

21 THE CHAIRMAN: Now, going to taxes you
22 draw attention particularly to the extent to which
23 this country imposes direct taxation. You contrast
24 that with direct taxation of other countries. We
25 get all kinds of pictures in this area, depending
26 on how they are classified. I think this is the
27 U.N. classification you are using and possibly that
28 is the best one to use although it certainly shows
29 a greater extreme than I think I have seen before.

30 COMMISSIONER WALLS: I believe that the
United Nations figure show both a customs tariff
and also property tax in those figures.



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3 THE CHAIRMAN: Which way?

4 COMMISSIONER WALLS: Well, if I am right
5 in this, I am only basing it on past checking they
6 show property tax and indirect taxes as well.

7 COMMISSIONER GRANT: This is limited to
8 Central Governments in that group?

9 THE CHAIRMAN: Yes. I think most of the
10 figures we see are of Central Governments put to-
11 gether to show the impact on the taxpayer. You are
12 dealing only with the Federal Government in Canada
13 and the Central Government elsewhere but you suggest
14 if direct taxes were decreased as indirect were
15 increased it would provide more funds for investment
16 in industry and stimulate industry. The other side
17 of that argument is that if one imposes taxes on
18 consumption it will have a depressing effect on
19 consumption. The domestic markets will tend to
20 diminish and there is not much purpose in providing
21 funds for facilities. Do you believe that the
22 Canadian consumer can stand more sales tax without
23 affecting their buying power.

24 MR. KENNEDY: Mr. Chairman, the answer
25 to that is yes. We believe that the Canadian
26 economy in the past has accepted higher rates of
27 sales taxes. We suggest that other industrialized
28 countries are currently accepting higher rates of
29 sales tax. I think that the purchase tax of the
30 U.K. although they are objecting strenuously to it
it does show up a sales tax in a much higher level
and therefore it is a matter of straight comparison,



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3 we would think we would suggest that the maximum
4 sales tax level has not yet been achieved.

5 THE CHAIRMAN: Well, Mr. Kennedy, if you
6 are contrasting it with the U.K. you must remember
7 that the U.K. purchase tax is the only sales tax.
8 They do not have provinces.

9 MR. KENNEDY: Yes.

10 THE CHAIRMAN: Whereas if you have our
11 two sales taxes together and combine the rate I
12 think we probably have the highest sales tax rate
13 of anyone around. It is generally thought the 11
14 per cent manufacturer's tax comes out to about eight
15 per cent at the retail level and if you add three to
16 five per cent you have between 11 and 13 per cent.

17 MR. YOHE: Do you consider it perfectly
18 expedient to increase the sales tax at the consumer
19 level?

20 THE CHAIRMAN: I will ask you that question
21 in a minute. I am not here to answer questions, thank
22 you.

23 It brings the total Canadian direct taxes
24 up to a pretty high level and what I think you are
25 saying to us is that even though it may be about
26 13 per cent, you think that possibly it can still go
27 higher. We have not had many people tell us that.
28 We have had a lot of people say that more revenues
29 can be secured by widening the base to include
30 services and things of that nature. We have wondered
where the maximum level of retail sales tax might
be because a lot of people have suggested that sales



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3 tax be placed on the consumer. I think the highest
4 level on the consumer we have encountered is 11 per
5 cent in Norway.

6 The taxes in France are higher but the
7 spread is not on one level, but still you feel that
8 the rate of taxes should go up.

9 MR. KENNEDY: Yes. We think, of course,
10 also that the base should be broadened. I have
11 probably been confused in regard to U.K. tax because
12 I suppose the U.K. tax is a combination of sales
13 tax and excise tax. I have been thinking, sir, in
14 terms of comparing rates from the 45 per cent on the
15 luxury goods, such as cosmetics and T.V. sets down
16 to 25 per cent on consumer durables, household
17 appliances and 15 per cent on confectionary and soft
18 drinks and then 10 per cent on furniture and clothing
19 areas. Possibly we had been diverted by that compari-
20 son. Another comparison you could make is the
21 comparison on the excise tax that is presently in
22 effect in the United States. Now, we appreciate there
23 is no broad based sales tax in the United States but
24 there is on a variety of articles an ad valorem tax
25 of 10 per cent which are in addition to the local
26 taxes and very specific taxes which range up to 20
27 per cent or more depending upon the impact of the
28 specific tax on the price. Those appear to have been
29 generally accepted although again this is only a
30 vague recollection, but it seems to me that the
excise tax in the United States was at a higher level,
15 or 20 per cent on various items, and then they



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3 have come down again. Possibly they reached the
4 point of less in return but we fell, of course,
5 that the base could be broadened. We also suggest
6 that the maximum has not been reached.
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3 I suppose the maximum is qualitative as well as quan-
4 titative. If the public were satisfied that they
5 were getting good value for their money, if they feel
6 that the government is good for them, why then I sup-
7 pose the maximum or the ceiling would be higher than
8 if they felt they were having poor government or no
value for the money -- I don't know.

9 COMMISSIONER WALLS: If you have
10 graduated tax that would take into consideration our
11 present excise tax there would be no reason, based on
12 today's tax that was carried forward, as you suggest,
13 to retail level -- for it to be as high as the retail
14 level would it? It would be if you increased the tax
15 in line with your recommendations, but you suggest
16 that the tax is 10 in some places and 15 in others.
17 I presume if you carried that forward to the retail
18 level it would reduce these taxes by 15 per cent to 11
19 per cent retail level to bring in about the same amount
of tax revenue.

20 MR. KENNEDY: Then the sales tax would
21 be reduced from 11 to about 7.

22 COMMISSIONER WALLS: To about 8.

23 MR. KENNEDY: Seven to eight, and
24 then the total on the highest combination of sales tax
25 and excise tax would be in the neighbourhood of 28 or
29 per cent.

26 COMMISSIONER WALLS: Yes, you are
27 pretty close to the 30 per cent mark.

28 MR. KENNEDY: Which provides you --
29 and I am wondering if I understand the suggestion --
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3 with a comparison with the highest taxes in the United
4 Kingdom.

5 COMMISSIONER WALLS: That is right.

6 MR. KENNEDY: But we would have to
7 add on, would we not, the provincial sales tax to
8 arrive at the comparison?

9 COMMISSIONER WALLS: No. You were
10 doing that, I understood. If you had eight per cent
11 sales tax plus five per cent provincial tax, that is
12 13 per cent, and then your maximum of excise duty
13 above that of another 11 would bring you up to a maxi-
14 mum of 24 per cent highest, including the provincial
15 tax. Is that right?

16 MR. KENNEDY: Yes.

17 COMMISSIONER WALLS: Which would allow
18 you some expansion up to 30 per cent maximum, as you
19 suggest.

20 MR. KENNEDY: I did not suggest it
21 but I will certainly accept it.

22 COMMISSIONER PERRY: Is the philosophy
23 behind this sort of suggestion the fact that you can
24 make this change without affecting industry and the
25 business community at all in an unfavourable way?

26 MR. KENNEDY: You ask whether I am
27 suggesting that we can move from a manufacturers' sales
28 tax to a consumers' retail tax without adversely affect-
29 ing industry?

30 COMMISSIONER PERRY: No, I was think-
ing of the more general approach here which is less
direct taxation and more indirect.



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3 THE CHAIRMAN: Your point No. 1.

4 COMMISSIONER PERRY: Is your feeling
5 that you can have more indirect taxation without any
6 perverse affect on industry?

7 MR. KENNEDY: Well, I would try to
8 answer that by suggesting that any significant dis-
9 location of tax is going to have a perverse as well as
10 a beneficial effect during a transition period, and
11 that might be quite significantly extended. We do not
12 suggest that it would be feasible or practical to,
13 for example, eliminate corporation taxes. We do sug-
14 gest that a reduction of a reasonable number of points
15 in the corporation taxes would have a long term bene-
16 ficial effect.

17 I am perhaps a little out of my area
18 with respect to this discussion, but I have always felt
19 that there is a psychological difficulty that presents
20 itself when any worker is asked to pay more than half
21 of his receipts to his partner, his partner being in
22 this instance the government. If I as a worker, either
23 a person or a corporation, find that for my day's work
24 I am not getting quite half of the fruits of my labour
25 I think there is more than the usual deterrence to my
26 ambition and my constructive activity in the com-
27 munity.

28 COMMISSIONER PERRY: These are quite
29 valid arguments I grant you.

30 My fellow Commissioners are shortly
going to get tired of hearing me asking this question:
we do have the argument put forward by the economists



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3 that this could be a very painful transitional period
4 which might have the result of ending up with a higher
5 general price structure than what we began with. The
6 argument is that there is in any industrial country
7 now a resistance to reducing prices; that you might take
8 off a substantial corporation profits tax and have no
9 effect on the price levels whatever. You then go to
10 the indirect tax and load on a great additional burden,
11 which just raises your general price structure that
12 much more.

13 People in innocence have been speak-
14 ing of taxing services. I am sure services are now
15 a fairly substantial component in the cost of living
16 index and would be immediately reflected in a change
17 of the cost of living index -- and you know how sensi-
18 tive unions are to this particular factor. So I think
19 it has been a little too readily accepted that you can
20 insulate the industrial operations from indirect higher
21 taxes, and if you did not have compensating price
22 changes you might well find that you have ended up
23 with a generally higher cost structure.

24 This is unproven and it might in a
25 very long period be that these changes would compen-
26 sate, but I think there is food for thought in this
27 line of argument.

28 MR. YOHE: This is a question of
29 political expedience.

30 COMMISSIONER PERRY: No, it is just
basic economics as to whether your price structure
would not end up having built into it just simply the



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3 addition of these indirect taxes which would affect
4 cost and lessen your competitive export position.

5 MR. YOHE: This is true now with manu-
6 facturers' tax.

7 COMMISSIONER PERRY: It is true now.

8 THE CHAIRMAN: Your recommendation
9 No. 1.

10 COMMISSIONER PERRY: The position in
11 effect is stabilized now. At least you know relative-
12 ly what the factors are.

13 MR. YOHE: That is not true in the
14 tire business with the interpretation the Department
15 of Revenue puts upon the law itself. We have four dif-
16 ferent tax collections for the tires we sell.

17 COMMISSIONER PERRY: Well let me ask
18 you directly, as we have asked some other people, what
19 effect it would have on your prices if the manufacturers'
20 sales tax were removed from tires?

21 MR. YOHE: You mean as far as the price
22 is concerned?

23 COMMISSIONER PERRY: Yes.

24 MR. YOHE: I would say it would pro-
25 bably lower the price.

26 COMMISSIONER PERRY: You see, it is
27 the "probably" that is the cause for concern.

28 MR. YOHE: The cost for collection
29 and the cost for accounting of all these are very sig-
30 nificant. If we could eliminate those, then some of
the costs would be taken right out of our operations
and could immediately be reflected in the price.



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3 THE CHAIRMAN: Would that go to the
4 customer or to the shareholder?

5 MR. YOHE: It would go to the customer.

6 THE CHAIRMAN: You would not increase
7 your profits as a result?

8 MR. YOHE: No.

9 MR. PLUMMER: I believe that the fur-
10 ther back the tax goes in the process the more the
11 price is affected because it affects the mark-up of
12 each trader that touches it. There are traditional
13 mark-ups in every industry. If there is a 20 per cent
14 or 30 per cent mark-up at a wholesale level and 20 per
15 cent at retail level he traditionally marks up the tax,
16 and he must because he must finance it and have his
17 bad debt losses against it. He must do each of these
18 things. I believe if the tax were moved -- and I am
19 not speaking of the question of reducing corporation
20 tax but rather applying it at the retail level -- there
21 would be an inevitable reduction in retail price.

22 THE CHAIRMAN: And a reduction in his
23 profits?

24 MR. PLUMMER: There would be a reduc-
25 tion in his dollar profit.

26 THE CHAIRMAN: In his profits? I do
27 not know what the dollar profits are.

28 MR. PLUMMER: He is more inclined to
29 percentages than he is to dollars, by tradition.

30 COMMISSIONER PERRY: Why would he not
just assume that he needs X dollars of profit to stay
in business and that he is probably going to lose this



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3 when the tax comes off and therefore has to find it in
4 some other way?

5 MR. PLUMMER: It probably should, but
6 the tradition in our industry is that he concerns him-
7 self with his percentages. Whether that would change,
8 I do not know, but that is his tradition.

9 THE CHAIRMAN: We have had many people
10 tell us this but they have not been very ready to say
11 that it is going to result in lowered profits and ob-
12 viously if there is pyramiding, it is a profit on a
13 tax and if you take out the tax someone is going to
14 lose the profit on the tax and the profit will dis-
15 appear.

16 MR. PLUMMER: That is accepted and
17 that is the tradition in our industry.

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20 We always seek ways of cutting the price even before
21 we have found the savings.

22 MR. YOHE: Mr. Miner mentioned that
23 some of us might have separate ideas, ideas other
24 than those concerned in the brief itself. This might
25 be an appropriate place at which to make a point that
26 I feel is significant. I am supporting the brief of
27 the Association, but there is a further point I would
28 like to make.

29 THE CHAIRMAN: May we come to that
30 after we have finished with the points? Does this



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3 bear on point No. 1?

4 I want to ask you as a corollary to
5 Mr. Perry's question what would be the effect of a
6 reduction in taxes on the business profits supposing
7 five per cent were knocked off the corporation tax
8 rate or 10 per cent were knocked off.

9 MR. PLUMMER: In our industry that
10 would reduce the prices.

11 THE CHAIRMAN: It would reduce prices?

12 MR. PLUMMER: Yes, it would.

13 COMMISSIONER WALLS: I think you say
14 that in paragraph 16 where you are dealing with cor-
15 poration tax.

16 "If competition permits, corporations
17 mark up prices to provide a profit 'after taxes'".

18 And I would assume that you are making a statement
19 that is in conflict with some that we have heard.
20 It seems to be an opinion that you are expressing here
21 that is contrary to some that we have had from other
22 manufacturing concerns.

23 MR. PLUMMER: In our industry I am
24 sure it would --

25 COMMISSIONER WALLS: The corporation
26 tax is invariably taken as a cost factor right through
27 to the consumer?

28 MR. PLUMMER: Not in accounting.

29 THE CHAIRMAN: Would the reduced price
30 operate quickly?

MR. PLUMMER: Immediately. In our
industry anything has only to drop one half of one



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3 per cent and it is reflected immediately.

4 THE CHAIRMAN: I can understand that,
5 but this is a tax on the profits. If this was re-
6 duced, would it immediately be reflected in a reduction
7 in price?

8 MR. PLUMMER: Yes.

9 COMMISSIONER PERRY: What Mr. Plummer
10 is saying is that this is a very competitive industry.

11 THE CHAIRMAN: I am sorry, Mr. Yohe,
12 I interrupted you.

13 MR. YOHE: I submit that the manu-
14 facturers' tax presently imposed is detrimental to
15 the tire industry particularly; that it has created
16 cost-price relationships that undermine the economic
17 well-being of many tire manufacturers; and that un-
18 fair inter-company competitive circumstances have re-
19 sulted from the present tax law and its interpretation
20 by the Department of Revenue. This has resulted in
21 the collection of four different levels of taxation,
22 depending upon how the tire was sold, and this is
23 highly unfair as I will bring out later.

24 I believe there is an equitable sol-
25 ution to this dilemma that is fiscally and politically
26 acceptable, and one that puts all tire manufacturers
27 on the same competitive basis. You have probably
28 heard this recommendation, but I am suggesting that
29 reiteration is not out of keeping with this meeting.

30 Since the present tax is on a fixed
per cent, the point of application of this per cent
becomes all important. Any marketer of tires who



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3 buys them from an arms' length position with a manu-
4 facturer thus has a very great advantage. For example,
5 the largest retailer of tires in Canada is not a pro-
6 ducer. We believe he is a manufacturer as defined by
7 the Excise Tax Act, and the tax he pays is imposed on
8 his buying price, which buying price is essentially
9 the manufacturing cost plus a profit by the manufact-
10 urer. It is only after paying the tax that the costs
11 of advertising, distribution and other commercial
12 costs, including profit by the retailer, are applied
tax free.

13 This same situation holds for any
14 private brand seller who is not a manufacturer. This
15 same situation holds for one large, well-known tire
16 company which has no tire manufacturing facility in
17 Canada, but which buys tires under its brand name,
from another company in Canada.

18 Tire manufacturers who market their
19 own brand are thus at a very distinct disadvantage
20 in tax application since the tax they pay is based on
21 the final settlement to the wholesaler or retailer,
22 as the case may be, and is hence a tax not on manu-
23 facturing but on selling price including all the com-
mercial costs and profit which I have described.

24 I hold that it is these circumstances
25 that have created unfair cost advantages for private
26 brand sellers and have created the chaotic compet-
27 itive circumstances in the industry. I suggest that
28 continuation of these could lead to eventual possible
29 failure of some companies and/or the elimination of
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3 some of the consumer benefits that accrue from healthy
4 competition.

5 I would be prolonging this meeting un-
6 duly by endeavouring to create a new approach to this
7 situation, hence I merely wish to suggest that there
8 is a very simple solution to this whole situation. It
9 is my suggestion that the manufacturer's tax be so de-
10 fined as to really what it is now called. It would be
11 my thought that an appropriate tax be applied to "cost
12 of sales" or "mill door costs" and that this tax be
13 calculated from quarterly sales and income statements
14 of each manufacturer. In fact, this method could be
15 used to collect a tax from service industries as well,
16 since all of these must provide statements from which
17 income taxes are collected. The levels of tax would
18 be determined by the needs of the government and would
19 not necessarily be the present 11 per cent.

20 This suggestion has several advantages.
21 It would make for simple and easily collectible tax
22 under well defined rules. It would be much fairer to
23 all classes of manufacturers and retailers. It would
24 be politically expedient. It would not interfere with
25 the taxing prerogatives of the federal and provincial
26 governments. Further, it would create a potential cost
27 reduction item for manufacturers because of the elimin-
28 ation of the vast accounting procedures now forced on
29 the industry.

30 COMMISSIONER WALLS: Is one of the
troubles about the variety of prices not because your
industry has more discounts than most manufacturing



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3 industries?

4 MR. YOHE: This may be true, but at
5 present there is one tax paid on private brands and
6 one on the wholesaler and another on sales to dis-
7 tributors who again then resell, and finally on sales
8 to stores; and they are all different, so the same
9 tire may be sold four different ways and different
10 taxes collected on each one of them.

11 THE CHAIRMAN: Do any of you people
12 wish to say anything on private brands?

13 COMMISSIONER WALLS: I was wondering
14 whether Mr. Yohe is prepared to tell us what the
15 final status is of the tire test case on private
16 brands. It is your firm, is it not, that is concern-
17 ed in the case that is now stalemated by the Supreme
18 Court ruling?

19 MR. YOHE: We were involved but I do
20 not know the full answer. Perhaps Mr. Kennedy can
21 answer that.

22 MR. KENNEDY: I think I have had ex-
23 perience with what are known as the tire cases.

24 The tire cases were, as you suggest,
25 stalemated as a result of a decision of the Supreme
26 Court of Canada which, in brief, said that the Tariff
27 Board had no jurisdiction to hear the appeal. The
28 Tariff Board had asserted jurisdiction under section 57
29 of the Excise Tax Act and the effect of the government
30 is really that the Tariff Board's appeal is limited to
consideration of varying types of goods. After that --
and this occurred in 1956 -- the tire companies had no



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3 effective way of getting to the courts, but quite re-
4 cently the Turnbull Elevator case has been heard by
5 the Exchequer Court and the decision resulting from
6 that case has had the effect of expanding the definition
7 of "manufacturer" in the Sales Tax and Excise Tax Acts
8 and this judgment has not been appealed; it is, so
9 far as we know, in the hands of the administration of
10 the federal sales tax.
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3 We have seen no emination of a change of policy.

4 COMMISSIONER WALLS: Am I not right,
5 Mr. Kennedy, that you took your tire case to the
6 Exchequer Court and the Supreme Court also ruled
7 that they had no jurisdiction?

8 MR. KENNEDY: My recollection is
9 that it was the appeal from the Tariff Board to
10 the Exchequer Court which was in turn appealed
11 to the Supreme Court of Canada.

12 COMMISSIONER WALLS: That is right,
13 so the thing then stands as it did before?

14 MR. KENNEDY: That is right, sir.

15 THE CHAIRMAN: Would you like to
16 comment on the recommendation of the Sales Tax
17 Committee of 1956 on this subject?

18 MR. KENNEDY: Our recommendation
19 at that time, sir, was somewhat similar to the
20 recommendation that Dr. Yohe has just now presented
21 to you. I think there is a good deal to be said
22 for that suggestion. I think there is a good deal
23 to be said for it in the context of the tire industry
24 which is a highly competitive industry and which is
25 gravely concerned about what we term to be the
26 injustice of a private brand tax which is levied
27 at the purchase price rather than at the first
28 sale level of the private brand distributor, or
29 as we describe him, the manufacturer.

30 Looking at it today and conceding that
it is a solution to our problem as a general solution
I can see that there are a number of undesirable



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3 features. I think that as a general proposition
4 it would have the effect of narrowing the base
5 of the tax which in turn would have the effect of
6 increasing the rate. I think also that the
7 certainty of the tax is being damaged to a degree,
8 because it would have to change regularly as
9 manufacturing costs changed. It would seem to
10 me then that you would have to somehow or other
11 in every industry arrive at an average cost. People
12 cost in quite different fashions.

13 Then, you would have an arbitrary
14 dislocation of income tax in some industries which
15 have a very high manufacturing content, and there
16 would be a heavy levy, and on an industry that
17 has a light manufacturing cost content and a
18 high distribution cost content, it seems to me
19 there would be a lighter levy.

20 We in the tire industry are somewhat
21 prejudiced because of the great portion of our
22 business that goes through the private brand
23 manufacturers, and this colours our thoughts,
24 we must admit. Since the private brands manu-
25 facturing is based on factory to our cost plus
26 a profit, then it is only natural to suggest that
27 standard brands should be charged the same tax.
28 So, again to repeat, in our industry it seems to
29 me that Dr. Yohe's suggestion is very desirable.
30 For a broad application I can see that there would
be a great many difficulties.

THE CHAIRMAN: Thank you.



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3 COMMISSIONER WALLS: Suppose you move
4 your tax forward to the retail level; how would
5 you get by your problem of the private brand or
6 special brand? You would have to do it by a
7 system of uplifting of price, wouldn't you?

8 DR. YOHE: In respect of the private
9 brand level, that is entirely correct. It would
10 be more equitable. Either of the two suggested
11 solutions could decrease the problem we have.
12 One is to apply the tax at the final selling price
13 and everybody then has the same level, or apply
14 it at the mill grower level which accomplishes
15 the same thing because it is uniform there.

16 THE CHAIRMAN: At the retail level,
17 of course -- when we get to the retail level the
18 consumer pays the proportion whether it is a private
19 brand or not.

20 DR. YOHE: He pays it anyhow, whether
21 he knows it or not.

22 MR. KENNEDY: May I say this, Mr. Walls,
23 we do not object to a higher tax being paid on an
24 article that has a higher price at the consumer
25 level when it is competitive.

26 COMMISSIONER WALLS: I see.

27 THE CHAIRMAN: Except principally
28 what we are trying to do is spread sales tax
29 according to the amount of our consumption.

30 COMMISSIONER PERRY: I see that you
have said yourself at page 8 of your brief, and
I quote:



"--(it eliminates discrimination amongst the various forms and techniques of production and distribution.)"

It cures all your problems except the private brands
will still continue to sell for lower prices?

MR. KENNEDY: Quite right.

COMMISSIONER PERRY: You do not argue on the ground of discrimination there?

DR. YOHE: This business was put on a competitive basis. If we want good distribution we have to be competitive.

COMMISSIONER WALLS: On top of page 6
you say:

" Sales taxes likewise raise selling prices but do not apply to goods for export and in the domestic market can be applied equally to Canadian and imported goods."

With respect to the words "--do not apply to goods for export", I realize your brief was prepared previous to the 1963 budget, but I am now interested in knowing to what extent taxes on machinery and production have prejudiced your price on export, or changes your ideas which are expounded in this paragraph?

MR. KENNEDY: Are you asking me,
Mr. Walls?

MR. PLUMMER: I have a contrary opinion



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3 to that of my colleagues and perhaps I should not
4 speak first, but I do not believe that the tax
5 on productive equipment is a very serious tax.
6 Nor do I believe it to influence export prices.
7 I think it is so small in relation to your total
8 cost that any manufacturer that looks at that and
9 is swayed in his policies is not being very realistic.

10 THE CHAIRMAN: What is the other side
11 of opinion?

12 MR. KENNEDY: I shall be glad to
13 express the other side's opinion. I do not think
14 there is a difference, really, because I would
15 subscribe to Mr. Plummer's representations, that
16 the impact might in effect and from a practical
17 point of view be very light. After all, it is
18 8 percent on a machine, and a machine is appreciated
19 over five years, so you are talking about 20 per
20 cent of 8 per cent on a machine which in turn is
21 only a small element of the cost of the article.

22 THE CHAIRMAN: I thought the tax was
23 11 per cent?

24 MR. KENNEDY: It is to be 11, but it
25 is 4 now.

26 COMMISSIONER WALLS: It will be 11?

27 MR. KENNEDY: Yes, it is 4, and then
28 will be 8, and then 11. Of course the theory is,
29 as I understand it, that the tax on machinery
30 is an increase in cost, and just as any other
increase in cost it has the effect of raising the
price, and as it raises the price, then the price
for the goods for export has the same prejudice as



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3 the price for the goods for domestic consumption.
4 Then in theory you are pricing yourself out of
5 the market. I suppose the basic theory of the
6 consumption or sales tax is that it is the man
7 who uses it who pays the tax so to the extent that
8 it appears in an increase in the price on goods
9 for export it is injurious to our export trade,
10 but whether that has any practical weight is
11 another matter altogether, and I am inclined to
12 agree with Mr. Plummer that it might be over-
emphasized.

13 THE CHAIRMAN: You indicate that it
14 has an effect on your price of goods for export,
15 this 4 per cent, 8 per cent or 11 per cent, what-
16 ever it may be, but I gather from you that it is
17 not such that should cause any damage to your
export sales?

18 MR. PLUMMER: I do not feel that our
19 brief is consistent if we are seeking a wider
20 base sales tax and then later have a rather selfish
21 variation from it. I think it is more important
22 that we should press for this wider base because
23 far too much of the -- I won't use the words
"gross national product" remains untaxed today.
24 I think the more that we can appeal for tax to
25 be paid on, so much the better for the level of
26 the cost of doing business.

27 THE CHAIRMAN: This, I might say, is
28 most refreshing. We have been deluged by people
29 saying the opposite.
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3 MR. PLUMMER: Yes. We used to pay
4 this tax. I do not think our costs were affected
5 when it came off. I doubt whether they were
6 affected very much when it went on again. I
7 think we must recognize the need for funds. I
8 do not think it is inequitable.

9 DR. YOHE: In answer to your comment,
10 Dr. Carter, we talk a good game but do not practise
11 a good one.

12 COMMISSIONER WALLS: I have a few
13 questions. How far do you want to go along?

14 THE CHAIRMAN: I think we are at the
15 bottom of page 6.

16 COMMISSIONER WALLS: I have some
17 questions on page 6.

18 THE CHAIRMAN: Go ahead.

19 COMMISSIONER WALLS: I thought that
20 a new point had been brought out here. I have
21 been just reading some figures that would bear
22 this out, that is where you say the sales taxes
23 are neutral in this respect bearing with equal
24 weight on the highly productive and the less pro-
25 ductive enterprise. Should we take that in
26 comparison with corporate income tax? We received
27 just a week or so ago the last copy of the newsletter
28 from the Canadian Chamber of Commerce, and it
29 shows that over one-third of all corporations
30 reporting to the government operate at a loss,
so naturally that was over one-third of corporations
which do not pay any corporate tax, but if they were



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3 all in the manufacturing business or bearing tax say
4 at the wholesale level, they would naturally all
5 have to be paying sales tax, or their goods would
6 have been paying sales tax.

7 THE CHAIRMAN: Their consumers.

8 COMMISSIONER WALLS: That is right.
9 In the next paragraph you say this is particularly
10 so for the individual whose investment income is
11 subject to double taxation, and it looks to me as
12 if you are perhaps ignoring the 20 per cent dividend
13 credit there when you are talking about double
14 taxation.

15 MR. KENNEDY: I would agree with that
16 comment, sir. The 20 per cent dividend tax credit
17 is intended to equalize and, except with respect
18 to the very high grades, has performed that function.

19 THE CHAIRMAN: By your own statement,
20 that probably performs it as well, because you have
21 indicated to us that changes in income tax on
22 corporations would be reflected in your selling
23 price. Did I hear you say that earlier? If
24 that is the case, that means that your customers
25 are picking up the tab because it cannot be borne
26 by both.

27 DR. YOHE: Well, the long run customer
28 does anyhow.

29 THE CHAIRMAN: Some say one and some
30 say the other. You apparently say that customers
do.

MR. KENNEDY: Does it not vary with the



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3 industry?

4 THE CHAIRMAN: It varies with the length
5 of time. There are lots of variants.

6 MR. KENNEDY: Yes, it runs from black
7 and white all the way through the spectrum.

8 COMMISSIONER PERRY: It is always
9 dangerous to be dogmatic.

10 THE CHAIRMAN: You have got an answer
11 for everything.

12 DR. YOHE: By this time you should have.

13 COMMISSIONER WALLS: That is all the
14 questions I have in regard to page 6.

15 THE CHAIRMAN: I had a question to
16 ask, but I cannot remember what it is. It is
17 all right.

18 COMMISSIONER WALLS: Shall I go on to
19 page 7?

20 THE CHAIRMAN: I would like to refer
21 for a moment to professional services. Undoubtedly
22 you have that marked. As a professional man
23 I have personally no objection to it. It might
24 be a good way of raising our revenue. I notice
25 that most countries/^{that}tax services do not include
26 professional services. It may be that these
27 tax services are largely made up of professional
28 people and they thus avoid this, I am not sure,
29 but the argument against it is that the great pro-
30 portion of professional services are absorbed in
respect of producers' goods, and that this is an
increase in cost rather than being a consumer tax.



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3 That is said to be the reason it is left out. I
4 would have thought that most professional people
5 would not have cared less about this because it is
6 going to be passed on in bills anyhow.

7 COMMISSIONER WALLS: The only thing
8 I would say in that regard is that you emphasize
9 services, yet when you deal with commodity taxes
10 you are prepared to exempt basic necessities.
11 Are they not basic necessities when you give services?
12 In other words, what about doctors and medical bills,
13 would you not perhaps have to get away from those,
14 or services in that regard to the same extent you
might get away from food on consumption tax?

15 MR. PLUMMER: I would think you would.
16 Nevertheless, in the whole body of services there
17 exists a great many that are almost luxury services,
18 and those should be taxable. I should not think
19 there would be any objection to certain basic
essential services such as medical services.

20 COMMISSIONER WALLS: How would you feel
21 if there was a tax on transportation including
22 freight? How would that affect the number of
23 products going to the seaboard?

24 MR. PLUMMER: I would support a tax
25 on transportation. Again trying to be fair about
the base of taxes.

26 THE CHAIRMAN: That is a very fair
27 statement indeed.
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3 THE CHAIRMAN: That is very fair indeed.
4 The luxury services do not, we think, provide an
5 awful lot of revenue by themselves unless you place
6 the telephone in that category. I don't think you
7 do. I think one would have to go to colour tele-
8 phones; perhaps even interest, I don't know.

9 MR. PLUMMER: As being taxable?

10 THE CHAIRMAN: Yes.

11 MR. PLUMMER: I should think so. I have
12 one comment on that point, that a great many pro-
13 fessional services are incorporated in the cost of
14 production already. That was much truer twenty years
15 ago than it is today. I think the average individual
16 uses professional services much more frequently right
17 now than ever before.

18 THE CHAIRMAN: Yes, I think that is true.

19 COMMISSIONER WALLS: Continuing on: You
20 deal with exemptions on consumption. You say that
21 the exemptions from the sales tax be strictly limited
22 to expenditures on basic necessities of life and
23 producers' goods. Are you prepared to interpret
24 for us what you would classify as being the basic
25 necessities of life because we get that sort of
26 phrase thrown at us quite often but nobody so far
27 has been quite prepared to define what it means.

28 MR. PLUMMER: Britain has a basic
29 necessity list -- I forget what you call it -- many
30 commodities have been classed by certain types.

COMMISSIONER WALLS: They, I think, have
gone much beyond what you are thinking about because



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3 they have made a difference between all the other
4 countries on the continent. They have gone to giving
5 exemptions on refrigerators and things like that as
6 basic necessities. I don't think you are envisaging
7 anything like that.

8 MR. PLUMMER: I would not but the
9 provincial taxes have now certain exemptions on
10 children's clothing. I believe there is an exemption
11 up to a certain age. You see mothers trying to get
12 that small size so it is not taxable.

13 COMMISSIONER WALLS: We have also heard
14 of the adult ladies who squeeze into size 14.

15 MR. PLUMMER: Bless them.

16 COMMISSIONER WALLS: You think children's
17 clothing is a basic necessity?

18 MR. PLUMMER: Indeed.

19 THE CHAIRMAN: Up to a certain expenditure
20 per child, I would have thought, it would be a
21 necessity but there must be a great deal spent on
22 children's clothing which could be frivolous. Would
23 that not be true?

24 MR. PLUMMER: I think -- this is a personal
25 view or a family view that the present size level is
26 a not unfair one. I do not have any major objection
27 to it.

28 COMMISSIONER WALLS: What do you think
29 about drugs? Are they a basic necessity?

30 MR. PLUMMER: I think drugs on prescriptions
are a basic necessity but I know it is a difficult
list of rates to make but so are all taxing rates



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3 difficult to make.

4 THE CHAIRMAN: What do you think about
5 food?

6 MR. PLUMMER: Again I should think food
7 should be an exempt product.

8 THE CHAIRMAN: Up to any limit? Surely
9 my consumption and your consumption probably goes
10 beyond the necessity.

11 MR. PLUMMER: Yes. I understand -- I
12 cannot say this positively -- that in some of these
13 countries which have basic food exemptions there are
14 certain classes of food that are not exempt rather
15 than defining what is taxable.

16 COMMISSIONER WALLS: The only point I am
17 getting at is that: You say the present list has
18 grown in a hap-hazard manner and when we start off
19 going into these things, you see how difficult it
20 is to know where you cut off necessities and the more
21 you exempt then the more you are going to have to
22 increase the total tax.

23 MR. PLUMMER: If it is written, there is
24 at least certainty in it. The present taxing basis
25 is a completely uncertain one in the application of
26 sales tax. We don't know from one year to the next
27 what our rate is. Our decisions are continually
28 affected by what may or may not be a departmental
29 ruling and it could not be more uncertain tax. We
30 are rather hidden, if I may say so, unprotected.
There is practically no body of law to help us or
cases to help us on the application of sales tax.



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3 It is all quiet, secret.

4 THE CHAIRMAN: If all rulings were
5 published, would that help you.

6 MR. PLUMMER: I think if we could afford
7 to put a man to get it, I think it would.

8 THE CHAIRMAN: If you could not, would
9 it still help you if there were 14,000 of them?

10 MR. PLUMMER: Yes. At least we could
11 seek advice somewhere. We have had our sales tax
12 basis changed several times. The last base cost our
13 industry probably \$3 million a year. That was never
14 passed on in the price. It costs our company almost
15 \$300,000. The difference was never passed on in
16 price.

17 COMMISSIONER WALLS: Is your principal
18 problem in this regard, that you are referring to
19 processing materials. In other words we have only
20 had a limited number of the processing materials
21 classified. Is that where you are running into
22 troubles with the materials used in the processing
23 of your product.

24 MR. PLUMMER: That part of it is not
25 too difficult for us. Our real problem is deciding
26 what tax we must take on the finished product.

27 COMMISSIONER WALLS: Depending on the
28 material that you are using.

29 MR. PLUMMER: Yes. When we sell a tire
30 for \$20 -- if we sell a tire to a service station
dealer for \$20, depending on who he buys it from,
he pays exactly the same for it from one of our



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3 wholesalers or one of our dealers or our stores
4 and the tax could run all the way from \$1.28 to
5 \$1.47 yet at the end it is exactly the same product.
6 It is an equity of the tax so then we have to decide
7 on each transaction which is the best way to sell it,
8 what distribution bases and method can we avoid or
9 use so we pay the least amount of tax.

10 THE CHAIRMAN: You mention producers goods
11 in the exemption. I presume now we have got them
12 down to raw materials virtually, have we?

13 MR. PLUMMER: Yes.

14 May I make a point about importation?
15 In the reference to imports which you have queried
16 at the beginning, we mentioned golf balls. I can
17 speak of this first hand. We manufactured golf balls
18 at one time. We had no wholesalers. It was a pretty
19 marginal business. It was not too profitable. We
20 found that we could import golf balls from our
21 parent company and due to the fact that we paid sales
22 tax at the importation level we made money whereas
23 if we kept on selling these ourselves as manufacturers
24 and paying at the dealer level, the difference was
25 great enough to put us out of business.

26 COMMISSIONER WALLS: Did you bring them
27 in in bulk and then package them?

28 MR. PLUMMER: No, we bought them in in
29 boxes yet our costs were not really greatly different.
30 The level of exemption of taxes at that time made
the difference.

THE CHAIRMAN: Was that because the foreign



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3 manufacture did not include certain costs that
4 would have been included by a Canadian manufacture.

5 MR. PLUMMER: Yes. He had distributors;
6 just happens to be a product for which he had distri-
7 butors. We did not have distributors so we had no
8 real basis for wholesale tax, that is a special rate,
9 whereas he did, so it landed there at our factory
much cheaper.

10 MR. MINER: May I add to that, sir. This
11 is definitely a problem with footwear, the matter of
12 dealing with importations on the question brought up
13 before that we pay sales tax on the landed price
14 where we have to pay sales tax for the accumulation
15 of our factory costs plus warehousing, selling and
16 distribution costs which means we pay a higher rate
17 of tax on an equivalent shoe. This is a very
18 definite disadvantage to us in the footwear business
when we are competing with the Far East.

19 COMMISSIONER WALLS: Is that quite fair?
20 He doesn't really pay it on his landed price. He
21 pays it on the value for duty but that does not in-
22 clude the transportation cost from the country of
origin; so it is not really landed duty.

23 MR. MINER: No, quite right.

24 COMMISSIONER WALLS: It would be fair
25 if it was his landed price.

26 MR. MINER: It would still be to our
27 disadvantage.

28 MR. PLUMMER: I might say there is a
29 great laxity in the Customs Department in applying
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3 their market value. It is a very difficult thing
4 to determine the rate and a very easy rule to break
5 and all of the responsibility for the detective work
6 falls on the competitors.

7 THE CHAIRMAN: They are doing it all the
8 time, are they not? Competitors are watching their
9 their market value.

10 MR. PLUMMER: As best we can. You have
11 to submit the price list of your competitor in the
12 country that is doing the exporting which is not
13 the easiest document to get a hold of.

14 COMMISSIONER WALLS: Your reasons for
15 that is more against dumping in the tariff rather
16 than any item of sales tax.

17 MR. PLUMMER: Yes, if there is dumping.

18 COMMISSIONER WALLS: With regard to the
19 moving forward to the retail level and your strong
20 suggestion that the adoption of a retail form of
21 sales tax by the Federal Government could lead to
22 a coordination of Federal and Provincial sales taxes
23 which will reduce the total costs of collecting sales
24 tax imposed by the two levels of government -- I
25 think there is nothing wrong in what you say at all
26 but I am just going to ask you to: Supposing the
27 province had refused to coordinate, would you not
28 then have two types of retail sales taxes and
29 possibly conflicting regulations and exemptions which
30 would make this almost administratively impossible
for retail sales clerks to be capable of handling?

We have a lot of people who come forward



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3 and say "Move it to the Retail Sales Tax Level and
4 combine the two taxes." There is nothing wrong with
5 that at all but let us suppose the provinces are not
6 agreeable to doing that. You are still left with
7 the fact you want a visual retail sales tax. If
8 you do that and the provinces have one, are you not
9 going to be in a worse mix-up in the sales tax than
you are today?

10 MR. KENNEDY: We proceeded on the assumption
11 that the competing government could be reconciled so
12 far as our recommendations are concerned. We
13 recognize they have a great deal of political dif-
14 ficulty naturally.

15 If your question is: Would we be content
16 with two parallel systems of collection, we would
17 certainly not be content because it seems to us to
18 be a gross abuse of politics and we suggest that if
19 the recommendation is sound in theory, our politicians
20 are skillful enough in practice to be able to im-
21 plement possibly our suggestion. We say that it
22 would be best at least I think we say it would be
23 best to have the existing machinery of a province
24 used for the collection of the federal retail sales
25 tax. In other words whatever point of tax may be
26 in the province you would add the points of taxes
27 of the federal government. That, to me, would have
28 quite an attraction to the provincial government
29 because they will be in control of the large field
30 of taxation and parts of the political difficulty
might well be that the central government, stripping



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3 the provincial governments of control of the tax,
4 pull them further apart.

5 There is another comment I would like to
6 make on this phase of it. The retail sales tax has
7 become a very important instrument of tax
8 and it has become recognized as such by the provinces
9 and if the central government maintains its present
10 posture of collecting at the manufacture's level,
11 introduced in 1920 when there was no attraction to
12 sales tax, if it persists in its present posture
13 within a reasonable length of time the provinces
14 might have sufficiently covered the field that the
15 federal government will in fact be hemmed in.

16 Getting back to Mr. Walls' question at
17 what point does a sales tax -- what is the ceiling
18 of a sales tax?

19 If the central government adheres to the
20 manufacture's level and if the provinces exploit the
21 retail tax, you will reach a stage where the ceiling
22 will have been reached with the preponderance in the
23 provincial collections and the opportunity of gaining
24 more revenue by the central government will in effect
25 have been closed off.

26 COMMISSIONER WALLS: Do you, using your
27 same argument not fear the possibility that some of
28 the provincial governments will recognize also that
29 they are going to be forced to perhaps exploit the
30 retail sales tax to a greater extent than they are
using it today and therefore from that standpoint
will not be at all anxious to see the federal



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3 government invade a tax field which they have come
4 to believe is peculiarly their own? In other words,
5 is there not a possibility that if both governments
6 get into that tax and it is a visual tax, because
7 this is the next point in your brief, that the
8 provincial governments being in the field already
9 could very well become blamed within the consumers
10 mind as being responsible for the whole retail tax
11 and the provincial governments will be afraid of
12 that.

13 MR. KENNEDY: That is a possibility, of
14 course.

15 THE CHAIRMAN: What is your alternative?
16 What is the next best thing?

17 You are certainly with the angels in
18 trying to put the two together at the retail level.
19 Everybody would like that, as far as we know.

20 MR. KENNEDY: Yes.

21 THE CHAIRMAN: Assuming it would not work
22 for the reason Mr. Walls has given or for any other
23 reason you care to make, what is the next best thing
24 to do; leave it at the manufacturer's level and try
25 to patch up the difficulties; move it to the whole-
26 sale level or put it on the retailer as an unseen
27 tax of some kind? Those are the choices you have.

28 COMMISSIONER WALLS: That is a hidden
29 tax at the retail level, a wholesale tax or a
30 combination of both, of course.

MR. PLUMMER: A hidden tax at the retail
presumably would be no change, merely an expansion



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3 of the present tax. It would not be a retail tax
4 as such if it were undisclosed.

5 I would think that starting from scratch
6 with a manufacturer's tax and getting it into at
7 least some body of law and body of ruling and so on
8 that the Act could be understood and that the
9 manufacturers or any business people could appreciate
10 with their business and have a full knowledge of how
11 much tax they are going to pay.
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3 MR. KENNEDY: If I could not have
4 perfection then it would seem to me that, because
5 my principal concern is eliminating discrimination,
6 the closer you get to the stage of perfection the
7 less should be the amount of discrimination.
8 Therefore I would recede from perfection and work
9 downwards. In that respect, then, it would be
10 the whole sales tax where a large proportion of
11 the tax would be collected on the actual price
12 which gives us certainty and eliminates a good
13 deal of the problems that beset our industry and
14 undoubtedly others. And you would have to provide
15 only discounting for the integrated wholesaler-
16 retailer. So in answer to your question, failing
17 perfection I would vote for the wholesale tax,
18 the tax upon the price from the wholesaler to the
19 retailer.

20 THE CHAIRMAN: It is only fair, I
21 think, to note that this is your personal opinion
22 and not that of your Association, which have not
23 really discussed this.

24 MR. KENNEDY: Yes.

25 COMMISSIONER WALLS: But you would
26 prefer the wholesale to the hidden retail tax
27 which would be the next step down?

28 MR. KENNEDY: Yes, I would.

29 COMMISSIONER GRANT: I have just one
30 question, and I do not want to explore this to any
great extent.

I did understand Mr. Yohe to advocate,



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3 as a means of simplifying administration, the tax
4 being imposed at the manufacturers' level on total
5 sales.

6 DR. YOHE: No, the cost of sales;
7 take it right off the S and I statement.

8 COMMISSIONER GRANT: And is that
9 included in the memorandum which you submit?

10 DR. YOHE: Yes.

11 THE CHAIRMAN: There are no more
12 questions, I understand.

13 Thank you very much indeed for your
14 submission and for appearing before us and helping
15 us. We need all the help we can get, and you have
16 certainly helped us.

17 MR. PLUMMER: May I make this as a
18 plea in a general atmosphere of income taxes? In
19 1952 and 1953 I worked and lived in London, England,
20 at which time I found a tremendously bullish
21 attitude toward investment in Canada. I do not
22 mean just in regard to my own company, but in regard
23 to many others. I spent a great deal of my time
24 trying to cool out some of the over-enthusiastic.
25 Since then, over the last year, the atmosphere has
26 greatly changed among these people and the degree
27 of uncertainty of Canada's attitude towards
28 foreign investment is, I think, quite a serious
29 thing for our country.

30 I think that, rather than being critical
of the foreign investors, as seems popular today,
we should provide an atmosphere of welcome for invest-



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3 ment because the sophisticated investors view
4 uncertain taxes as critically as they do fiscatory
5 capital taxes, and I think the more we can do as
6 a country and the more the government can do to
7 encourage rather than discourage foreign investment
8 the better it is for our economy.

9 THE CHAIRMAN: Thank you. We have
10 heard a good deal on this subject and I am very
11 glad to have your remarks to add to those of other
12 people. These are your personal remarks, I take it?

13 MR. PLUMMER: Yes.

14 MR. MINER: Mr. Chairman, just a few
15 brief words to say how much we have appreciated
16 the very pleasant welcome you have given us and
17 the very pleasant informal way in which you have
18 treated us. I think we have all enjoyed it and
19 I think we would all like to wish the Commission
20 success in the very difficult job you face.

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--- Short recess.



SUBMISSION BY

THE SHOE MANUFACTURERS' ASSOCIATION OF CANADA

APPEARANCES

Mr. Eugene Henry --

Mr. E. M. Sabiston

THE SECRETARY: The second submission this morning is to be presented by the Shoe Manufacturers' Association of Canada.

Mr. Eugene Henry, the Ottawa representative of the Association, and Mr. Eric Sabiston, a former President of the Association, now retired, was formerly President of the Perth Shoe Company, now the Brown Shoe Company.

I would like to enter this submission into the record as Exhibit 330.

--- EXHIBIT NO. 330: Submission by the Shoe Manufacturers' Association Of Canada.

THE CHAIRMAN: Thank you, Mr. Secretary.

Good morning, gentlemen. Thank you for the submission with which you have provided us and the views expressed in it. We have a few questions to put to you, but before we do so is there anything you would care to say to us?

MR. HENRY: Yes, Mr. Chairman.

We welcome the opportunity to appear



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3 today, Mr. Sabiston and I, and we hope we can supply
4 information or constructive suggestions that will
5 assist you in the development of new long term
6 tax policies for Canada.

7 Perhaps it would be helpful to identify
8 the most significant aspect of our brief, and that
9 is that it is the best possible document we have
10 been able to write on behalf of our highly
11 decentralized industry.

12 I personally welcome Mr. Sabiston's
13 presence here today. He has had long and varied
14 experience in the industry and, as a past president
15 of the Association, the industry directors felt
16 he was best equipped to speak on behalf of the
17 wide range of opinions that is bound to prevail
18 in such an industry as ours.

19 Unfortunately, our spokesman from Quebec
20 was unable to attend today, but we will endeavour
21 to speak on behalf of some of those aspects of
22 the industry that centre in Quebec to the best of
23 our ability.

24 THE CHAIRMAN: Thank you, Mr. Henry.

25 Some years ago I was associated with
26 your industry because I was a leather administrator
27 for Canada, and at that time I recall that substitutes
28 were appearing. This was at the end of the war. I
29 am glad to see you still refer to your business as
30 leather footwear. I was going to ask you what you
make footwear of now, but I presume you still make
it out of the same old material. However, is it true



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3 that we are moving more and more away from leather?

4 MR. SABISTON: I would say so. There
5 are more synthetics being used in the shoe industry
6 than ever before, but leather is still the principal
7 raw material.

8 THE CHAIRMAN: Did I not see in the
9 paper quite recently that some substitute now had
10 the quality of breathing? I was never sure what
11 that meant, but it was what one always spoke of
12 the substitutes as lacking.

13 MR. SABISTON: That is the new product
14 developed by Dupont Company in the States; they
15 claim it has all the good qualities of leather, and
16 none of the disadvantages, none of the poorer
17 qualities. I am afraid our friends, the tanners,
18 would not agree with that, but this product is being
19 test marketed in the States. It has come out at
20 a very high price, so at the moment it is not
21 competitive with leather, but the time will come
22 when it will be.

23 THE CHAIRMAN: So far as leather goes,
24 would it not have to have a great deal better quality
25 than leather to succeed leather, because leather
26 is a by-product, and we will always have a supply
27 of leather as long as we eat beef. I
28 would have thought it was unprofitable to produce
29 a counter-material unless it had much better qualities.
30 Would that not be true?

MR. SABISTON: It remains to be seen
whether the claims that they are making for this
new material will actually be proven. If they are,



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3 then through the law of supply and demand, if the
4 demand for leather goes down and the supply increases,
5 the prices of raw material will decrease to the
6 point where there will be an adjustment. I do
7 not think that development of Dupont will entirely
8 take the place of leather. It is just like the
9 other fibres which have been developed, such as
10 nylon and dacron; they have not completely supplanted
11 wool or cotton. They have made heavy inroads on
12 those natural fibres, and I think possibly we can
13 look forward to a similar development in synthetics
as a substitute for leather.

14 MR. HENRY: As a development of your
15 question, Mr. Carter, there is a reference to the
16 rubber footwear industry on page 2 of the brief.
17 Perhaps it might be well to develop a few comments
18 for the record on this because unless there was
19 mention of it in the submission that was presented
20 before ours, an appreciation of the problems facing
21 the footwear industry of Canada would have to
22 encompass both the rubber and the leather footwear
elements of it.

23 I listened closely to the questioning
24 that went on with the group that appeared prior
25 to us and there was only small reference to the
26 footwear phase of their industry. If, however,
27 there is something in their brief, background
28 information and statistics and so on, we need not
29 make any extensive remarks, but there should be
30 something on the record of the Commission of how
the common problems of the two elements of the industry,



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3 particularly in the field of imports and the impact
4 of foreign-made footwear of rubber.

5 THE CHAIRMAN: You have not seen their
6 submission?

7 MR. HENRY: No, we have not seen it
8 and I might mention that we deleted such references
9 as I am making now from our brief because we felt
10 it was an intrusion on their submission. But it
11 is rather basic at the present time because we have,
12 as we have pointed out in our brief, reached a
13 plateau of production in Canada of about 48 million
14 pairs, but there is this tremendous flow of rubber
15 footwear from countries where it is very hard to
16 find this value for duty that you were referring
17 to today.

18 As far as the domestic market is
19 concerned, you have what we might say is our pro-
20 duction coupled with the production of the group
21 that appeared prior to us today.

22 THE CHAIRMAN: Would you like some time
23 later on -- not before us now -- to review a copy
24 of their submission and then, if it does not take
25 care of your interest on the rubber business, to
26 write to us?

27 MR. HENRY: We would welcome that.

28 THE CHAIRMAN: You may support it or
29 contradict it in any way you please.

30 MR. HENRY: We would welcome this
opportunity because it has become quite involved.
We have hinted at the problem. We can use as a
good example the Bata organization that makes both



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3 varieties in volume, and yet Bata remains what you
4 might call a dominant figure in the leather manu-
5 facturing industry, and yet they are substnatial
6 producers of rubber footwear, and they are just one.

7 THE CHAIRMAN: They produce in Canada?

8 MR. HENRY: Yes, they do.

9 THE CHAIRMAN: We would be very glad
10 to have you do that if you would care to do so.

11 As far as you have heard your pre-
12 decessors here, would you subscribe to most of what
13 you heard?

14 MR. HENRY: Unfortunately we did not
15 have the opportunity of reviewing the brief, but
16 I think we would take exception to what I think
17 were personal remarks made by the gentleman who
18 was sitting second from the right. (Mr. Plummer)
19 He took a rather cavalier attitude towards the tax
20 on production machinery and I am afraid we would
21 have to be repetitious. We are like so many of
22 those who have appeared before you. We feel
23 it is fundamentally wrong; it is wrong tax philosophy
24 to put a tax there.

25 COMMISSIONER WALLS: May I cut in on
26 this and mention machinery production, because there
27 is a very interesting statement made at the bottom
28 of page 5 which I think we should understand. There
29 you say:

30 "Even though shoe machinery is
now available for purchase, nearly
all Canadian leather footwear manu-



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3 "Manufacturers rent their machinery."

4 Is this the only way you can obtain your
5 machinery -- stick-on sole machinery, welting and
6 lasting machinery -- because the firms who have
7 the patent rights will only rent the machinery
8 to you?

9 MR. SABISTON: No, sir. At one time
10 what you said was true.

11 THE CHAIRMAN: The United Shoe Machinery
12 Company was the company.

13 MR. SABISTON: The United Shoe Machinery
14 Company are the dominant factor in the shoe machine
15 business, not only in Canada but also in the States --
16 and in many European countries, but not to the extent
17 of their dominance on this side of the water.

18 At one time, all the money you had in
19 the world could not buy a machine outright from the
20 United Shoe Machine Company. You could buy your
21 sewing machines from Singer, but United always put
22 their key machines on a basis of monthly rental and a
23 royalty per pair of shoes. When the American
24 government took the parent company to task for
25 that and made them cease and made it compulsory
26 that they offer their equipment either for rent
27 or for outright purchase -- and that happened about
28 seven or eight years ago -- the Canadian company
29 changed and today any manufacturer who wants to buy
30 equipment from the United Shoe Machinery Company can
buy, but very few do so because the cost is so high
and the amount of capital tied up is so large. There



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3 again, in recent years there has been a very
4 substantial increase in the rate of obsolescence
5 in shoe machinery with the introduction of new
6 methods, and I think I would be safe in saying --
7 and this is a guess on my part -- that from 80
8 to 90 per cent of all the heavy machinery used
9 in shoe manufacturing is rented, exclusive of the
10 light sewing machinery equipment.

11 COMMISSIONER WALLS: You rent this on
12 a long term basis?

13 MR. SABISTON: Their leases used to
14 be on a 10-year basis.

15 COMMISSIONER WALLS: That is why I
16 am wondering why you are so worried about the
17 proposed cancellation when the machinery is already
18 on a long term lease basis.

19 MR. SABISTON: I am not sure about this
20 because, as Mr. Bennett says, I have been out
21 of the shoe business for two years, but I am given
22 to understand that the United Shoe Machinery Company
23 will now lease machinery, and that it has to make
24 additional charges for installation and the sales
25 tax on that equipment at the value placed on that
26 equipment by the Sales Tax Division.

27 COMMISSIONER WALLS: You have already
28 some machinery in your plants on a 10-year basis.
29 You are not going to be taking on much new machinery
30 for quite a few years yet, are you? The impact
is not too great, is it?

MR. SABISTON: Not the initial impact,



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3 but it is increasing every year owing to the rapid
4 rate of obsolescence and the introduction of
5 new equipment and new methods. I would say
6 within that period the impact could be very serious.

7 MR. HENRY: I would like to clarify.
8 Our prime concern in this particular field, I think,
9 as with the last dies and patterns, which are not
10 machinery.
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3 MR. HENRY: I would like to clarify
4 Mr. Walls' question. Our prime concern in this
5 particular field I think is that lasts, dies and
6 patterns are not machinery but are production
7 equipment. So, as we have stressed in our brief,
8 the hazards that remain in this industry are in
9 the field of obsolescence or style changes. So
10 that this matter of approaching lasts, dies and
11 patterns on additional sales of footwear is a
12 substantial element of cost, and this is in a
13 particular area with which we are deeply con-
14 cerned in respect of exemptions that were part
15 of the June, 1963 budget.

16 COMMISSIONER WALLS: Your patterns
17 were always considered as apparatus of the pro-
18 duction rather than materials used in production?

19 MR. HENRY: That is right.

20 COMMISSIONER WALLS: I was wondering
21 why -- have you ever made any attempt to have a
22 different classification? It seems that your
23 patterns might be considered as materials used in
24 production.

25 MR. HENRY: We feel that they are.
26 We feel there is a complete and basic difference
27 of opinion between the industry and the present
28 rulings of the National Revenue on this subject.
29 We feel they are most unrealistic on that parti-
30 cular score. We feel that the June, 1963 approach
to the problem was merely a search for revenue
and it really does not, certainly in our industry,



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3 make sense.

4 THE CHAIRMAN: Why "nearly"? It
5 was certainly a search for revenue, and that is
6 what the minister said.

7 MR. HENRY: We appreciate his problems,
8 but once again it is our feeling that it is in-
9 consistent with a real sound tax policy to find
10 it there.

11 THE CHAIRMAN: I had thought I might
12 ask you where one should seek the revenue in the
13 alternative. The removal of this tax on production
14 material would knock off some \$140 millions in
15 revenue. Where would one go to replace that?
16 I suppose one could raise the sales tax one
17 percentage point?

18 MR. HENRY: In principle I think that
19 is the way. Once again I stress how difficult
20 it is to speak on behalf of a group that has
21 such a wide difference of opinion, but I would
22 say generally speaking, we are so positive about
23 the idea, tax is wrongly applied in its present
24 location and that means to our people that it
25 should be at the sales level. We have been con-
26 sistent in this by joining with those others who
27 feel that the tax should be over there.

28 THE CHAIRMAN: You have missed my
29 point. What I am simply saying to you is, if
30 you do as you propose, namely do not tax production
facilities, would not certainly a reasonable alter-
native be to up the tax rate from 11 to 12 per cent?



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3 One has to get the money somewhere. The Minister's
4 last budget was faced, I suspect, with the need
5 to raise more money.

6 MR. HENRY: Yes.

7 MR. SABISTON: In regard to lasts,
8 dies and patterns, I think they could properly
9 be considered as material which is consumed, you
10 might say, in the manufacturing process. In the
11 past, this was always considered as such, and
12 almost in the same category as raw material which
13 was not taxed. I think lasts, dies and patterns
14 are entirely different from machinery.

15 COMMISSIONER WALLS: I think in respect
16 of patterns I will agree with you, but your lasts
17 I think are almost as long lasting, and I am saying
18 that without a pun, as your machinery is. I am
19 sure that some of your men's lasts in your factories
20 you have had for many, many years, and it is only
21 a matter of them wearing out that causes their
22 replacement. I appreciate the fact that in
23 respect of ladies shoes there are periodical
24 changes in clothes, and so on, but your lasts
25 are more a permanent factor, or almost as permanent
26 a factor as your machinery.

27 MR. SABISTON: Mr. Walls, I beg to
28 differ. At one time you were right, but not today.
29 The obsolescence of lasts is a factor. In fact,
30 any time that you are passing through the small town
in which I live, Perth, about 50 miles from here,
I would be very happy to have you come to my home
and I will show you what happens to our lasts. They



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3 are burned in the fireplace.

4 COMMISSIONER WALLS: You make high
5 style ladies shoes?

6 MR. SABISTON: Yes, and even men's
7 and children's today. What you just said about
8 lasts, dies and patterns would have been absolutely
9 true ten years ago, but since then, ever increasingly
10 there has been a changeover in styles. This has
11 been terrific, and this involves the lasts as
12 well as heels; lasts, patterns, styles and dies.
13 That item of cost has gone up considerably. The
14 industry has had to do this in order to keep out,
15 or keep imports at a minimum.

16 COMMISSIONER WALLS: Perhaps if you
17 charged the sales tax as against firewood it would
18 be equalized.

19 MR. HENRY: On that point, the samples
20 that were brought to National Revenue of lasts
21 would indicate that the very nature of the manu-
22 facturing process which is such, you see, that the
23 leather is shaped around the last and tacked into it,
24 and that the more it is used the sooner it ends
25 up like this desk if it were filled with nails.
26 Obsolescence is really difficult here and the turn-
27 over is terrific.

28 COMMISSIONER MILNE: I should like to
29 ask a question and perhaps this might be a good
30 time to do so. I am thinking of the alarming
increased rate of importation which you have
mentioned. I am not absolutely positive of the



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3 division in this regard ,
4 but is there any one area in the shoe industry
5 where the importation is of great significance?
6 For instance, would it be in respect of women's
7 shoes?

8 MR. HENRY: Yes, I would say the great
9 volume of imported footwear, having regard to both
10 the rubber industry and our industry, would refer
11 to medium and low priced women's and children's
12 and plastic varieties.

13 THE CHAIRMAN: That is because of
14 style?

15 MR. HENRY: In certain cases it might
16 be mostly because of the absence of style. In other
17 words, if you go to Woolworth's or the Metropolitan
18 Stores here in Ottawa today you will find children's
19 canvass and rubber footwear selling at \$1 and ten
20 cents a pair, or \$1 a pair, and they are coloured.
21 It is basically the materials and styles which
22 allow them to produce in great volume and sell
23 in various countries including Canada. They have
24 been able to attain volume production in that
25 particular style.

26 COMMISSIONER WALLS: In respect of
27 leather shoes, the greater volume being imported
28 into Canada comes from Italy. I think you said
29 the volume imported from the United States and
30 the United Kingdom is declining and that the
principal importation of leather shoes into Canada
is from Italy.



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3 MR. SABISTON: That is mainly due to
4 the cost price and the low labour rate which pre-
5 vails in Italy. It is due also to styling. There
6 has been a trend toward substantially increased
7 importation from Italy of men's shoes as well as
8 women's, although England is still the principal
9 supplier or manufacturer of men's shoes.

10 MR. HENRY: In regard to that question,
11 Mr. Walls, once again the basic element in the
12 industry in respect of importation is what we
13 might call unregistered imports. That is, over
14 a period of many years, those who travel, in the
15 United States particularly, footwear and cosmetics
16 and tobacco products are the three prime popular
17 purchases, and not all of the footwear purchases
18 are registered by any means. In fact, the industry
19 feels that there is quite a large percentage of
20 imports of footwear from the United States which
21 are unregistered.

22 COMMISSIONER WALLS: I understand you
23 want to move the sales tax forward at the retail
24 level primarily because there is an opportunity
25 for you to make someone else the tax collector
26 instead of yourself?

27 MR. HENRY: I think it would be
28 truthful to say that is one of the reasons, but
29 in endeavouring to develop a consensus among those
30 who are operating in the industry, I think that
the feeling was, if we are searching for principles
here, that the consumer should know how much of the
net price is tax, and, if possible, it should be



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3 visible at the time of purchase.

4 MR. SABISTON: Could I elaborate on
5 that, Mr. Walls? The tax at the manufacturing
6 level, say sales tax of \$1 a pair which goes to
7 the government on a pair of shoes selling at the
8 factory level at \$9 a pair, and 11 per cent is
9 99 cents, you see; when that gets to the consumer,
10 the retailer gets his full mark-up on that and
11 it becomes anywhere from \$1.50 to \$1.75 a pair.

12 COMMISSIONER WALLS: I have one
13 further question in respect of something which
14 may have quite a bearing in this regard. Your
15 industry deals almost entirely, does it not, from
16 the manufacturer right to the retailer? You
17 do not deal through wholesale houses very much?

18 MR. SABISTON: The greater volume
19 of business is done directly with the retail
20 trade but there are still some very large sub-
21 stantial and successful shoe wholesalers in Canada.

22 THE CHAIRMAN: What are the names
23 of those companies?

24 MR. SABISTON: J. A. Johnston of
25 Brockville, you would know that company, Mr. Carter.
26 The London Shoe Company in London and Lambert in
27 Montreal. They are the leading ones but there
28 are others. The percentage of business in the
29 shoe industry done directly with the retailer
30 is much greater today than it was 30 years ago.

THE CHAIRMAN: Would it be three-quarters
of the trade?



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3 MR. HENRY: What is the question?

4 THE CHAIRMAN: Would it be three-
5 quarters of the trade that is done directly with
6 the retail stores?

7 MR. SABISTON: I would say in fact
8 it might be more than that.

9 MR. HENRY: I would be pleased to
10 supplement our brief with brief details of the
11 wholesale business.

12 THE CHAIRMAN: If you have the figures,
13 fine.

14 COMMISSIONER WALLS: When you sell
15 directly to the retailer am I right that the govern-
16 ment has established now in the footwear business
17 a 10 per cent adjustment in order to arrive at
18 an equitable wholesale price?

19 MR. SABISTON: That is right. When
20 a shoe manufacturer sells direct to the retailer
21 at his regular established selling price the tax
22 is 10 per cent. Now, if that price is changed
23 to a buyer -- a chain store, for example -- that
24 tax will go back to 11 per cent, depending upon
25 the differential in the price.

26 COMMISSIONER WALLS: I have one
27 question to ask, although I am departing from
28 the subject of sales tax. You recommend a
29 lowering of the tax rate, and this recommendation
30 falls under the heading of Corporate Tax Policy,
and I think you are speaking of the income tax
rate in that connection?



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3 MR. HENRY: That is right.

4 THE CHAIRMAN: What would be the effect
5 on your prices or your profits if the corporate
6 tax rate was lowered by, say, five percentage points?

7 MR. HENRY: I do not think there is
8 any doubt about it, that it would be reflected
9 in lower prices at once. We have, as we pointed
10 out here, a highly decentralized industry, and
11 intense competition prevails, so that in almost
12 all instances a new rate would reflect a new lower
price.

13 THE CHAIRMAN: You believe such a
14 reduction would be passed on immediately?

15 MR. HENRY: I am certain of it.

16 MR. SABISTON: Mr. Carter, as you must
17 know from your experience with the Wartime Prices
18 Board, the shoe industry is an extremely competitive
19 industry. What Mr. Henry has just said I believe
20 to be true. The industry is very keen and business
21 available is getting a little bit less which
22 makes competition that much keener. I don't think
there is any doubt about that.

23 THE CHAIRMAN: Of course, Mr. Sabiston,
24 we are interested in knowing whether one's income
25 tax is considered to be a cost or a division of
26 profits. If it is purely a division of profits,
27 I would have thought a tax reduction would go to
28 the shareholders making no change whatsoever in
29 the selling price. If it is regarded by your
30 industry as a cost, of course, it would make a



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3 difference in the selling price.

4 MR. SABISTON: Could I give you my
5 personal experience?

6 THE CHAIRMAN: Yes.

7 MR. SABISTON: Personally, the way I
8 have run my business, and it is no secret, income
9 tax is always figured in, but we knew that we were
10 liable for 50 per cent, or 40 per cent income tax
11 and we would strive for a gross net profit on our
12 sales dollar of at least 10 per cent, which would
give us a net, after taxes, of 5 per cent.

13 THE CHAIRMAN: Thank you, that is a
14 very helpful statement indeed. You do actually
15 sit down with your accounts and figure out what
16 is 10 per cent on the selling price after taxes?

17 MR. SABISTON: Yes.

18 THE CHAIRMAN: That is a very helpful
19 statement, I think.
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3 THE CHAIRMAN: That is a very helpful
4 statement, I think.

5 I think we have got no further
6 questions. Thank you very much, gentlemen, for
7 your submission and for your help to us today.
8 It is very good of you to come and see us, for
9 taking the time and trouble. We appreciate it
very much.

10 MR. SABISTON: May I say one more
11 remark, Mr. Carter, before we retire?

12 THE CHAIRMAN: Yes.

13 MR. SABISTON: First of all, I want
14 to express my appreciation for the privilege of
15 coming here before this Commission. I was very
16 glad when I read in the paper our government had
17 finally implemented the various suggestions which
18 have been given for a full investigation into the
retail tax structure.

19 My own personal belief is that we
20 have reached the point of stagnation in our tax
21 problems and I was quite interested to see today
22 and listen to the discussion with our friends
23 from the rubber industry about the political
24 implications of tax at the various political levels,
25 the federal level and the provincial level, and
26 I just thought of the poor taxpayer. There he is.
27 They are all fighting over him. How much are
they going to get out of him?

28 It seems to me, and I was very intrigued
29 and I know you all must have read an article which
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3 appeared recently in the Financial Post on this
4 Transaction Tax about two or three weeks ago. I
5 feel from my own personal experience that our
6 taxation policy is something which has got more
7 and more complex and to a large extent has had
8 a stagnating effect.

9 If Canada as a whole is going to exist
10 and to live economically in a world becoming more
11 and more competitive, it would seem to me that
12 we have got to put our house in order. In the
13 first place, at the government levels -- I mean
14 all the governments -- federal, provincial and
15 otherwise, to cut down on these terrific deficits
16 which we are incurring which is only leading to
17 continued inflation and also putting some incentive
18 where management, not only of industry, but of
19 all businesses, will have a greater incentive to
20 operate more efficiently.

21 I know, and you gentlemen must realize
22 this, but very often we would fall into the habit
23 of thinking "Well,"-- when we are considering an
24 expenditure -- Well, what's the use. The government
25 is paying half, let us go." That possibly comes
26 into decisions more often than what we would care
27 to admit and it would seem to me that if there were
28 some way of changing the tax policy there in the
29 first place to prevent this pyramiding of tax through
30 increased mark-ups right down to the consumer, such
as a sales tax -- \$1 becomes \$1.75, that the economists
might be able to take our figures, our national
product figures there and work out possibly another



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3 method of raising money which is required to be
4 raised and at the same time provide the necessary
5 incentives. It might mean an adjustment in
6 corporation tax. It may mean the elimination
7 of corporation taxes and a reduction somewhat,
8 not complete, on the income tax. I don't know.
9 I know you have one awful job ahead of you trying
10 to carry it out.

11 THE CHAIRMAN: Thank you, Mr. Sabiston.
12 We have almost heard everything now. Nice to
13 have seen you.
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SUBMISSION BY

CEDA INCORPORATED

APPEARANCES

Mr. D. C. McKellar

Mr. J. F. Hoskin

THE CHAIRMAN: I think we are ready up here.

THE SECRETARY: Mr. Chairman and Commissioners.

The next submission this morning is being presented by the Canadian Electrical Distributors Association. Mr. D. C. McKellar, General Manager of the Association together with Mr. J. F. Hoskin of the firm of Reiber, Hoskin, Shannon and MacGillivray are here this morning to speak to this brief.

I would like to enter it into the record as Exhibit No. 331.

--- EXHIBIT NO. 331: Brief presented by
CEDA Incorporated.

THE CHAIRMAN: Thank you, Mr. Secretary.

Today Mr. McKellar and Mr. Hoskin, I am very glad to have you with us and thank you for what you have already furnished to us. You are, I suppose, connected with the wholesaler's Association -- I am sorry I cannot remember the exact name. They appeared before us within the last week or two weeks.

MR. McKELLAR: Yes sir.

THE CHAIRMAN: And they informed us that they



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3 had various sections of different trades within
4 their industry.

5 MR. McKELLAR: Yes.

6 THE CHAIRMAN: I think they made
7 reference to the electrical wholesalers, and
8 I presume you would come into their submission?

9 MR. McKELLAR: I don't think they
10 mentioned electrical wholesalers.

11 THE CHAIRMAN: They did not?

12 MR. McKELLAR: Because we differ
13 somewhat as a group.

14 THE CHAIRMAN: That is why I asked
15 you that. I observed you did. You have given
16 us a summary and you have given us the details
17 of submissions, detailed submission on page 5,
18 but I don't think you picked up everything which
19 starts at page 1. Am I right? May I start
20 at page 5, or should I start at page 1?

21 MR. HOSKIN: I think, Mr. Chairman,
22 it would be just as well to start at page 5 because
23 that gives the detailed account, in there from
24 pages 5 to 9.

25 THE CHAIRMAN: I thought it did, and
26 then I thought when I looked at page 1 that you did
27 not. If we overlook anything by starting at
28 page 5, please point it out to us.

29 You recommend a change in the level
30 of tax to end-users or to retailers. That means
that you would change this into a tax, I would
assume, something like the provincial tax, or make



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3 it a wholesaler's tax.

4 MR. HOSKIN: It would be a general
5 wholesaler tax, Mr. Chairman, a tax where the
6 product goes from the wholesaler to either the
7 end-user or to the retailer.

8 THE CHAIRMAN: I thought you were
9 offering us a choice, either the retail tax or
10 a wholesale tax, but you are saying a wholesale
11 tax.

12 MR. HOSKIN: Although there are some obstacles
13 to it -- this tax certainly has one disadvantage and
14 that is tax on inventory are still tied up at
15 the wholesale level unless all so-called whole-
16 salers were to be given a licence.

17 THE CHAIRMAN: You propose licences
18 for wholesalers?

19 MR. HOSKIN: Yes.

20 THE CHAIRMAN: Of course then there
21 would be no tax on wholesale inventories?

22 MR. HOSKIN: That is right.

23 THE CHAIRMAN: Retailers inventories
24 would continue to carry tax?

25 MR. HOSKIN: Yes, that is right; in
26 the electrical industry there is approximately
27 50 per cent of the manufacturers' goods that are
28 sold through the manufacturer to the end user,
29 so the manufacturer is a retailer then in that
30 case.

THE CHAIRMAN: Quite so, and a large
part would be sold from the manufacturer to the



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3 retailer.

4 MR. McKELLAR: To the end-user.

5 THE CHAIRMAN: Would this mostly be
6 through the wholesaler?

7 MR. McKELLAR: The wholesalers of the
8 electrical industry in Canada do approximately 50
9 per cent of the total manufacturing sales.

10 THE CHAIRMAN: The other 50 per cent is
11 to the consumer or to the end-user?

12 MR. McKELLAR: Yes.

13 THE CHAIRMAN: Which would be contractors?

14 MR. McKELLAR: No. The government
15 or power companies or the telephone companies.
16 Mostly engineering parts of their total volume.

17 COMMISSIONER WALLS: I am not entirely
18 clear now as to this 50 per cent. You say 50 per
19 cent is going through the regular wholesale channels?

20 MR. McKELLAR: Yes.

21 COMMISSIONER WALLS: Does that mean the
22 other 50 per cent is being sold directly from
23 the manufacturer to the end-user?

24 MR. McKELLAR: Yes, sir.

25 COMMISSIONER WALLS: Well, let me quote
26 your own phrase: There is also the uncertainty that
27 some competitors may be getting a better deal in
28 the application of the sales tax base than others.
29 In what way do you see that is going to be helped
30 by having a wholesale tax or a manufacturer's tax?
What about the large retailer who buys directly
from the factory? Are you not in much the same



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3 position of establishing an equitable notional
4 wholesale price as you are today, either by an
5 uplift or a discount? You are going to have to
6 establish a fictitious wholesale price just exactly
7 on the same basis that you have got to do it today.

8 MR. HOSKIN: No. The problem there,
9 Mr. Walls, is that in the various wholesalers
10 you have a different discount base on your re-
11 constructed trade account and the members of
12 this organization feel that -- all of them have
13 not got the same opinion -- in other words there
14 may be a deal where one manufacturer has allotted
15 90.9 per cent as a discount as a calculating base
16 at which tax is calculated. The rate of practically
17 everyone is different, because if you are a large
18 trading account -- in this case we have one
19 individual firm that is giving a high rebate
20 on sales tax and the restricted trading account
21 would not have the tax against that because a
22 restricted trading account does not warrant it
23 and in order to be competitive and to keep all
24 customers happy, they have to go up to the rebate
25 allotted by the person who allows the highest rate
26 of tax rebate.

27 COMMISSIONER WALLS: What I am saying
28 is: Would you not encounter that if you had a
29 tax at the wholesale level?

30 MR. HOSKIN: Yes, we would. A tax
at the wholesale level would not overcome that.
Our suggestion to overcome that is that if there



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3 were any special arrangements with a wholesaler
4 or manufacturer in that particular trade that
5 all other persons in that trade should have knowledge
6 of it.

7 I mean, the Sales Tax Department has
8 done a wonderful job in trying to level out all
9 these various taxes, but we are in an industry
10 that is highly competitive and one in which the
11 licence holder has got a low marginal profit which
12 cannot be maintained by the majority of the others
13 in that industry. We think we should all have
a chance to see what is what.

14 THE CHAIRMAN: Sorry to go back, but
15 I would just like to see I fully understand just
16 how your Association operates. You are the
17 Canadian Electrical Distributors Association and
18 you say in your introduction you represent dis-
19 tributors all across the country, and I suppose
there are a large number of distributors, are there?

20 MR. McKELLAR: Well, we have about
21 70 members in our Association. There are
22 approximately 250 other distributors, probably
23 15 of the 250 could join -- they would come within
24 our by-laws. The other 230 odd they are fringe.
25 They are handling several lines along with electrical
26 equipment and the electrical part is a very small
end of their business.

27 THE CHAIRMAN: When you prepared this
28 submission, did you have a taxing committee, or
29 is it an executive committee, or just how did you
30 go about a thing like this?



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3 MR. HOSKIN: What happened here, Mr.
4 Chairman, is that our firm was asked to provide
5 this submission, and we discussed the problems
6 with the various members -- not all of them, but
7 quite a number of representative members, and
8 found out what their beefs were in connection with
9 sales tax.

10 THE CHAIRMAN: The reason I am pressing
11 a little bit on this point is that you are
12 diametrically opposed to the wholesalers' recommenda-
13 tions in respect of changing the level of taxation.
14 I was curious as to whether you had a very large
15 number of your distributors with you on this.

16 MR. McKELLAR: Each one, sir, got a
17 copy of our submission, and we had quite a number
18 of replies; some criticisms, some corrections to
19 be made, and others agreed with what we stated.

20 In regard to the wholesaler group,
21 sir, they are dominated to a certain extent by
22 the food industry and they did not wish any
23 problems in that industry that are going to make
24 it embarrassing.

25 We discussed this submission with them
26 and they thought we were pretty good but they couldn't
27 go along with us and we went along with them as
28 far as the general brief was concerned but couldn't
29 agree with all their submissions, and there is
30 no question that competition in the food industry
is pretty severe.



Tues. 1

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To me it is just
astounding how they can carry on business. A
number of grocery people send in a blank cheque
with their order forms -- a blank cheque, signed --
and the wholesale grocer fills in the order to the
best of his ability and then fills in the amount on
the cheque. We would love that in our business.

THE CHAIRMAN: But that does not
happen?

MR. McKELLAR: No.

COMMISSIONER WALLS: Before going on
to the various facets of the Act as it stands today,
I would like to deal with your suggestion that you
should be compensated to the extent of 5% of the
tax collected. The first point is that in retail,
sales tax, which would cover a great many more outlets
and smaller outlets -- can be done on 3%. That
makes 5% seem high. If you are going to pay
compensation, do you not have the same justification
to pay compensation to business firms for making
deductions from wages for payment of income tax?
Are you not creating quite a precedent for the
federal government by compensating one tax collector
and not compensating another?

MR. HOSKINS: Mr. Walls, this sales
tax has reached the point -- not recently, but
over a period of years -- at which it has become a
fairly costly thing. At the moment you have a



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3 manufacturer and a licensed wholesaler collecting
4 a portion of your over-all taxes and they are
5 collecting taxes which are to the benefit of the
6 whole nation. Five per cent may be a little high --
7 it may be high in relation to what the provinces
8 are paying -- but on the other hand is 5% of the tax
an unreasonable figure in relation to the cost?

9 COMMISSIONER WALLS: At the present
10 time this whole tax has been collected at a cost of
11 half of 1%.

12 THE CHAIRMAN: Not including the cost
13 borne by the licensees.

14 MR. HOSKINS: This is the government
cost.

15 COMMISSIONER WALLS: That is right.

16 MR. HOSKINS: There is a lot of work
17 in this. You have to change your catalogues twice
18 a year and you have to have special deals.

19 THE CHAIRMAN: To pay 5% one would
20 have to increase the rate by half of 1%.

21 MR. HOSKINS: Three per cent would
22 be something better than nothing, but I doubt if 3%
23 of the tax would compensate the person who had to
collect the sales tax for his costs.

24 COMMISSIONER WALLS: In regard to the
25 top of page 5, you say a wholesaler cannot secure
26 a licence unless he can prove that 50% of his
27 sales of goods for three months were exempt. Have
28 you any idea why that was put in like that?

29 MR. HOSKINS: Do you mean the wording?
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3 COMMISSIONER WALLS: No, why it was
4 necessary in order to be licensed that he should for
5 three months sell over half of his produce as taxable
6 items. What caused this regulation?

7 MR. HOSKINS: This went back to 1937 or
8 1938.

9 MR. McKELLAR: During the depression
10 years there were some wholesalers of some trades
11 who were importing goods -- this is what I have under-
12 stood from the Excise Tax Department -- and they
13 would bring in just a small quantity and have it
14 cleared and pay their sales tax, and the next month
15 they would bring in a bigger quantity and then the
16 next month they would bring in a great big quantity
17 and, their credit having been established, they would
18 fail. The government were unable to collect the
19 sales tax so the government made restrictions, and
20 in 1937 the Act was changed and this part was put in
21 providing that a wholesaler had to do 50% of his
22 business in this way and had to put up a bond.

23 Now what is happening is that in our
24 membership we have approximately 10 members who have
25 a licence and the balance have not a licence and the
26 accounting procedure is getting very, very complicated.

27 COMMISSIONER WALLS: I did note that
28 when they put this into effect in September 1938
29 anybody who was a registered wholesaler at that
30 time was able to come in on the licensing. It is
only since then that the 50% has been enacted.

MR. McKELLAR: Since then, yes. Before



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3 that they did not have to do it. If they had a
4 licence, they kept it.

5 COMMISSIONER WAELS: And I could not
6 understand why it was done in the first place.

7 MR. McKELLAR: That is what the staff
8 of the Excise Tax Department told me about a year ago.

9 COMMISSIONER WALLS: At the bottom of
10 that page you say:

11 "At the present time, a manufacturer
12 or licensed wholesaler may sell his
13 goods at a tax included price
14 because of the lack of enforcement
15 of regulation 15(2). In such cases,
16 the unlicensed wholesaler or the
17 ultimate consumer does not know the
18 amount of sales tax included in the
19 amount of his purchase."

20 Section 15(1) states that he does not
21 require to show the tax to the retailers and section
22 15(2) states that when sold to a licensed or
23 unlicensed wholesaler the invoice must state the
24 amount of tax separately.

25 MR. McKELLAR: Yes.

26 COMMISSIONER WALLS: What have you to
27 back your statement that the government is not
28 enforcing that section?

29 MR. HOSKINS: You hardly ever see that
30 although it is required under the Act. It is very
rarely done. You have a tax included price, and
that is it.



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3 COMMISSIONER WALLS: Is that because
4 of the question of the two sections and where it is
5 to a retailer you do not have to share it? Is it
6 because many manufacturers are not clear on the taxes
7 when they sell to another licensee that they have
8 to share it?

9 MR. HOSKINS: Originally it was
10 intended that that tax should be shown in order to
11 disclose what the tax was, and if there were any
12 adjustments subsequently there would be a base there
13 for determining what it was. I suppose just
14 through ordinary business procedures, and possibly
15 because of the amount of work involved in one way or
16 another, it has just gone out of the picture.

17 MR. McKELLAR: In the price from
18 the manufacturer to the unlicensed wholesaler in
19 some industries, in most cases the price is f.o.b.
20 delivered to the city where they are, freight
21 included. There is no tax on freight. So it is
22 very confusing to the wholesaler who does not know
23 how much tax he has paid or, depending on his
24 standing in the industry, how much he can force the
25 issue. Then he comes to the point where he sells
26 some of his merchandise to a customer who has a
27 permit not to pay the tax. So what does he allow
28 him? He allows what the trade says -- 9.91, that is
29 the competition. Then he makes a claim on the
30 government to get his tax back and in every case
he has an argument with the government -- I do not
know of a case in which there has not been such an



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3 argument -- as to how much tax he paid because he has
4 no proof.

5 COMMISSIONER WALLS: Was the reason
6 for it not being required of the retailer not so
7 that the retailer would not know what the wholesaler's
8 margin was in between, and that is much the same where
9 you are dealing with government buyers. If you
10 shared that, would you not run the danger of the
11 larger retailer using it to his advantage and beating
12 down your prices, and also that the government
purchasing agents would do the same thing?

13 MR. HOSKINS: That is true. Today if
14 you want to find out what rate you should use for
15 tax rebate you have a pretty difficult time finding
16 out what the manufacturer's selling price is because
17 he does not want to disclose his profit, and probably
18 the subsequent wholesaler does not want to disclose
his profit.

19 MR. McKELLAR: On page 9 we have an
20 example of one of our members who shows what he has
21 lost because he has been unable to prove it.

22 COMMISSIONER WALLS: I saw that, yes.
23 I can see the difficulty of disclosure to the
24 retailer and, as you mentioned later on, in regard
25 to the method of operating with government depart-
26 ments where you want them to apply for the rebate
27 direct instead of the wholesaler having to work it
out. Am I right in that?

28 MR. HOSKINS: Yes.

29 COMMISSIONER WALLS: If you get him having
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3 to work it out, it is not going to take him very long
4 with the tax at the manufacturer's level to be able
5 to figure out what the fellow in between is getting
6 out of it, and that gives him a marvellous weapon
7 for negotiating for lower prices. Therefore I can
8 see why perhaps that section is not being utilized
9 to the extent it was.

10 What I would like to ask you now is
11 this. If we go to a wholesale tax, do you believe
12 then that in your wholesale tax you should in all
13 accounts show your tax above the wholesale price or
14 the tax to the retailer?

15 MR. HOSKINS: In other words, a tax
16 extra?

17 COMMISSIONER WALLS: Yes.

18 MR. HOSKINS: No, we do not think the
19 same serious problem arises because you are levying
20 tax at the point where it is billed to the retailer
21 or end user, and we believe there would be relatively
22 few rebates where the tax percentage would have to be
23 used.

24 Getting right down to brass tacks,
25 I suppose they make people tax conscious and not
26 allow a tax included selling price, but have a tax
27 added price in every case. I do not know whether
28 that is good business however.

29 COMMISSIONER WALLS: But generally
30 speaking you believe you would rather have a
hidden tax? If the sales tax is moved to the
wholesale level you would rather supply the retailers



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3 with an all-inclusive price rather than invoicing
4 him with the cost of your article with tax extra?

5 MR. HOSKINS: There is another thing
6 that might be worthy of consideration.

7 THE CHAIRMAN: Did you answer that
8 question, Mr. Hoskins? Did you answer that in the
9 affirmative?

10 MR. HOSKINS: As to tax on the
11 wholesale level?

12 THE CHAIRMAN: Whether tax should be
13 shown.

14 MR. HOSKINS: I would say from the
15 viewpoint of our clients, a tax included price.

16 There is another point that might be
17 worthy of consideration. If the tax were levied
18 at the wholesale level and any rebates were involved,
19 that is where a retailer happened to sell a
20 manufacturer and another wholesaler, whether you
21 could not arrive at a flat rate and just allow a
22 flat rate where the percentage on either side would
23 not be too great. I think that would simplify it.

24 THE CHAIRMAN: You would have to
25 allow a flat rate by industries, I suppose.

26 MR. McKELLAR: By industries, yes.

27 MR. HOSKINS: Yes.

28 COMMISSIONER WALLS: You deal with the
29 sales tax included in bad debts write-offs on page 7.
30 You say that an unlicensed wholesaler suffers
from uncollectable accounts receivable in which is
included an element of sales tax. Am I not right in



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3 saying that this also applies to licensed wholesalers
4 and manufacturers?

5 MR. HOSKINS: Yes.

6 COMMISSIONER WALLS: I just wondered
7 why you only mentioned unlicensed wholesalers in
8 dealing with this.

9 MR. HOSKINS: I think in the last
10 paragraph we say that in the case of licensed whole-
11 salers they should be allowed to deduct the sales
12 tax. The language there is probably ambiguous.
13 In the case of licensed wholesalers, they should be
14 allowed to deduct the tax from their monthly instalment
15 payments.

16 There might be an argument there that
17 possibly part of that tax is a bad debt write-off
18 and is recovered through income taxes. There should
19 be a proper charge to the government for the amount
20 of tax and that the taxpayer would only write off
21 the amount of the account plus the tax. That is all
22 he would get for income tax purposes.

23 COMMISSIONER WALLS: Further down the
24 page you say:

25 " We suggest that for purposes of levying
26 sales tax on imported goods into
27 Canada the base should be the price
28 on which sales tax is levied in
29 Canada on goods of similar kind and
30 quality."

But would you not still have this
problem if the tax was moved forward to a wholesale level,



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3 but maybe to a lesser degree?

4 MR. HOSKINS: Yes.

5 COMMISSIONER WALLS: You are not going
6 to remove the problem of having to find some method
7 of equalizing the price between the wholesale product
8 and the domestically produced product. You are not
going to dispense with that entirely?

9 MR. HOSKINS: Not entirely, no.
10 The idea is to bring it up as close as one can.
11 It will never be right, but if one can bring it up
12 to pretty close to what tax would be levied on a
13 Canadian produced product, the import should pay
14 relatively the same amount of tax for like quality.

15 COMMISSIONER WALLS: Would you consider
16 putting a flat amount on all imports in order to
bring it to an approximate wholesale price?

17 MR. HOSKINS: That would be rather
18 difficult on the whole because there would probably
19 be a great variation between the margin of selling
20 price in a foreign country and the price when it is
21 imported to Canada. There may be wide variations
there.

22 COMMISSIONER WALLS: The reason we ask
23 ~~that question~~ is because there is a recommendation
24 of a wholesale tax that does that, that imposes a
25 flat rate on all imports to bring it up to what they
26 feel would be the average wholesale cost, and by
27 setting a flat rate it may create inequity but it
28 certainly cuts down administration costs.

29 MR. HOSKINS: Yes.
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3 COMMISSIONER WALLS: And certainly your
4 movement to wholesale tax would answer the problem
5 stated in the middle of page 8 where you say:

6 "If a purchaser supplies an
7 M & P certificate to a whole-
8 saler, such certificate should
9 be sufficient for the wholesaler
10 to sell tax exempt."

11 This is really an end use problem and
12 would be solved by moving the tax forward to either
13 the wholesale or retail level, would it not?

14 MR. McKELLAR: Yes.

15 THE CHAIRMAN: I might ask you to what
16 extent you think pyramiding occurs in your business.
17 Is it pretty obvious that there is pyramiding?

18 MR. HOSKINS: No. There is some
19 pyramiding but not to a great extent because there
20 would not be too many transactions where one goes
21 from, let us say, the first wholesaler to a second
22 wholesaler to a third wholesaler, and so on. There
23 is the general application of the tax, and that
24 is where the unlicensed wholesaler comes into the
25 picture. He considers the tax that is in that
26 as a cost; consequently, if he sets his selling price
27 he has to have a profit on his cost. The proper
28 way is that one should show one's base cost plus
29 one's tax, and if one is doing this thing properly
30 one would take one's mark-up on one's original
cost and not on one's sales tax.

THE CHAIRMAN: You think he is making



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3 more profit than he would if he were doing it,
4 as you say, properly?

5 MR. HOSKINS: That is right, but
6 after all you have money invested in sales tax.

7 THE CHAIRMAN: I thank you both very
8 much indeed for your assistance today and for your
9 submission to us. We will certainly fully consider
10 what you have put before us. It will be some time
11 before we come to complete our report, but I can
12 assure you that this will have full consideration
13 at such time as we are trying to reach our con-
clusions.

14 Thank you, Mr. McKellar and Mr. Hoskins.

15 MR. HOSKINS: Thank you very much.
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3 THE SECRETARY: Perhaps while we are
4 waiting I could enter into the record one exhibit
5 I have here, a submission from the Canadian Pacific
6 Railway which was received January 13. I would like
7 to enter this into the record as Exhibit 333.

8 ---EXHIBIT 333: Submission from
9 the Canadian Pacific
Railway.

10 THE SECRETARY: Mr. Chairman and
11 Commissioners, the next presentation this morning is
12 being made by the Canadian Section of the Council of
13 Profit Sharing Industries. Mr. W. D. Welsford, who
14 is the Secretary-Treasurer of the Canadian Section is
15 here together with a number of his associates. He
16 wishes to make a preliminary statement, Mr. Chairman,
17 and will introduce his associates to you. May I
18 enter this into the record as Exhibit 332?

19 ---EXHIBIT 332: Submission of the
20 Canadian Section of
21 the Council of Profit
22 Sharing Industries
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3 SUBMISSION OF
4 CANADIAN SECTION
5 OF THE
6 COUNCIL OF PROFIT SHARING INDUSTRIES
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8 APPEARANCES:

Hon. J. M. Macdonnell

9 W. D. Welsford,
10 Vice-President and Director
William M. Mercer Ltd., Toronto

11 R. M. Sedgewick, Q.C.
12 Partner, Messrs. Miller, Thomson,
13 Hicks, Sedgewick, Lewis and Healy,
Barristers and Solicitors,
Toronto

14 David Verity,
15 Executive Assistant
16 Dominion Foundries and Steel
Company, Limited,
Hamilton

17 David Meynell,
18 Counsel and Consultant
19 William M. Mercer Ltd., Toronto

20 THE CHAIRMAN: Good morning Mr. Wels-
21 ford and gentlemen. We are delighted to have you
22 with us. We have found your brief to be very interest-
23 ing and I suppose we all have some knowledge of the
24 principles. I have attended one of the meetings be-
25 fore Council and I suppose we have all seen some of
26 the literature. You have something you would like
to say first, Mr. Welsford?

27 MR. WELSFORD: This is a basic con-
28 cept that has been developing mainly in this century
29 gradually. In the United States it has developed very
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3 rapidly in the past ten years to the extent that, as
4 our brief points out there are now between 3500 and 4000
5 profit sharing plans in the United States as compared
6 to something around 300 in Canada.

7 The concept is one in which a great
8 deal of interest is being taken by an increasing number
9 of people, all trying to find the answer to the pres-
10 ent and general pattern between management and labour
11 whereby at present both tend to be divided and are
12 striving against each other, with the inevitable re-
13 sult that there is no full co-operation as is needed
14 and is going to be increasingly needed in order to
15 improve the productivity in this competitive world
16 of ours.

17 At the same time to attain this co-
18 operation to pass some of the rewards along to the em-
19 ployees. This is also of quite a benefit to the
20 government so its a three-party problem.

21 As I say, an increasing number of
22 people have been paying attention to this. On the
23 one extreme there are those that propose compulsory
24 arbitration as a solution to the problems. I must
25 confess I find the word distasteful so that I think if
26 its proponents were successful it would ultimately
27 lead to some disastrous effects between management and
28 labour.

29 On the other hand is the concept that
30 is represented by this brief. As I indicated, an
increasing number of people having been paying atten-
tion to this. In the United States we see that Uni-
versity of Wisconsin has set up a center for product-



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3 ivity of motivation. Stamford University has set up
4 an extra curricular course which includes profit
5 sharing. Very recently we were pleased to see an-
6 nounced that York University in Toronto is going to
7 set up a seminar, which will be held for seven years
8 in the spring of each year, and to study this general
9 problem.

10 There have been as a result a number
11 of new phrases coined such as socio-economic sharing
12 and productivity sharing, progress sharing and profit
13 sharing. These are generally in the same pattern,
14 trying to find the answer to this problem. Now, the
15 thing that concerns us is: what can the government do?
16 It is our feeling that the responsibility of the
17 government is to provide an atmosphere that will en-
18 courage, not deter, profit sharing. In the United
19 States in 1938 the Vanderbilt Senate Sub-Committee
20 conducted a study on this aspect. As a result in
21 1939 profit sharing legislation was established which
22 had the effect of encouraging profit sharing.

23 In Canada we have been making rep-
24 resentations to the government for the past 10 years
25 and have gradually been making an impression to the
26 point in in 1961 profit sharing legislation was es-
27 tablished. We feel that it is particularly important
28 for the government to become involved in this, to
29 set the proper atmosphere. One of the main reasons
30 for the present action/reform legislation that you
see particularly in Ontario, Ottawa,--certainly will
affect all provinces. We feel that there are cer-
tain inequities in the legislation at the present



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3 time which act as a deterrant to profit sharing and
4 in particular I would like Mr. Bob Sedgewick of
5 Miller, Thomson, Hicks, and Sedgewick to outline those
6 points.

7 THE CHAIRMAN: Before we get to Mr.
8 Sedgewick, would you care to introduce to us the
9 rest of the delegation?

10 MR. WELSFORD: I am sorry.

11 THE CHAIRMAN: For my part I will
12 introduce to you the Commissioners but their names
13 are all before them here. I will be very glad to
14 know more about your delegation.

15 MR. WELSFORD: I apologize, Mr.
16 Chairman, On my extreme right the Hon. J.M. Macdonnell,
17 a Member of Parliament.

18 MR. MACDONNELL: Once.

19 MR. WELSFORD: Mr. David Verity, the
20 Executive Assistant of Dominion Foundries and Steel.
21 On my extreme left Mr. Bob Sedgewick of Miller, Thom-
22 son, Hicks and Sedgewick and Mr. David Meynell of
23 William M. Mercer Ltd.

24 THE CHAIRMAN: You are associated
25 with that firm yourself?

26 MR. WELSFORD: I am.

27 MR. SEDGEWICK: So far as the Income
28 Tax is concerned, Mr. Chairman, Section 79 (c) which
29 was enacted in 1961 does the principal job which is
30 necessary to encourage profit sharing in that it
defers tax on profit sharing credit until the time
of ultimate withdrawal and then imposes the tax at an



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3 average rate set out in Section 36.

4 We feel, however, that there are three
5 principal provisions that are not contained in Section
6 79 (c) and that would help encourage the growth of
7 profit sharing.

8 The first one is that the employee's
9 contributions to the profit sharing plan are not de-
10 ductible. This is of consequence for two reasons.
11 The first one is that it appears to be the only form
12 of saving for retirement, which is not encouraged by
13 means of a tax deduction or tax deferment.

14 In the second place, the bulk of the
15 profit sharing plans that have been put into effect
16 allocate the contributions which the employer makes
17 on some basis which bears reference to the contri-
18 butions by the individual employee. An indication
19 of the interest in the plan or desire to participate
20 is evidenced by the amount of the contribution they
21 make up to a certain maximum level and at least, so
22 far as the bulk of the plans are concerned the em-
23 ployers' contributions are allocated by reference to
24 its employee contributions.

25 Thirdly, we feel that the existing
26 limit of \$1500 on the deductibility of employers'
27 contribution, which limit must cover both pension
28 contributions and profit sharing contributions, tends
29 to be restrictive and may in itself prevent a proper
30 development of the profit sharing plan.

Generally speaking profit sharing
plans tend to produce larger allocations to employees



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3 who have been in longer service and who, of course,
4 are approaching the age of retirement. In respect
5 of these individual employees it may well be that
6 their participation in the employers' contribution
7 would exceed \$1500 a year even though the average
8 for employees across the board would be substantially
9 less than \$1500 a year and we suggest for your con-
10 sideration that the test of deductibility be one that
11 is related not to the individual employees but rather
12 to the total company payroll, leaving it to the pro-
13 vision of the plan to allocate that total contri-
14 bution among the employees in any fashion that seems
15 to be best for their retirement provision.

16 In the United States the limitation
17 of deductibility of employers' contributions under
18 profit sharing is 15 per cent of total payroll annually
19 with no additional requirement that it cannot exceed
20 the sum stated as far as each individual employee is
21 concerned.

22 The very point I would like to bring
23 to your attention is that the present provisions of
24 79(c) tends to discriminate against Canadian em-
25 ployees of either U.S. or of some foreign firm or
26 of subsidiaries of some foreign firm because if there
27 is a profit sharing plan in existence covering the
28 corporate chain that the pattern, outside of Canada,
29 the Canadian employee cannot obtain tax deferment
30 unless the plan is broken down so as to be applicable
only to Canadian employees on the one hand and the
balance of the employees on the other.



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3 Section 79(c) requires that the trust-
4 ees of the plan accepted for registration must be
5 Canadian residents and it goes further to say that
6 90 per cent of the investments must be Canadian se-
7 curities. We recognize that in addition to the tax
8 deferment and registration of foreign plans, the pro-
9 blem of tax collection at the time of retirement may
10 exist. We suggest that means of handling that problem
11 could be found other than the rather restricted re-
12 quirement which is now in the Act which says you must
13 start your plan down and have an individual plan for
the benefit of your Canadian employees.

14 That, in a summary way, sets out the
15 three additional provisions which, as I say, we would
like to see included in Section 79(c).

16 THE CHAIRMAN: The significant word
17 in this thing, of course, is "deferred". Anyone can
18 divide up profits, but that represents no problem at
19 all. It is the question of deferring benefits to some
20 other time when you release them.

21 Does Section 79 provide a useful pur-
22 pose in the Act or has that ceased to be significant
now that we have Section 79(c)?

23 MR. WELSFORD: I think generally it
24 ceases to be a significant factor in the Act with
25 the exception of providing legislation for foreign
26 profit sharing plans and for thrift plans.

27 THE CHAIRMAN: Thrift plans?

28 MR. WELSFORD: Thrift plans are a
29 class of plan whereby the employee contributes 50 cents
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3 or rather for each one dollar the employee contributes,
4 the company contributes 50 cents. This is the type
5 of plan that is predominant in the oil industry and
6 has branched out in a relatively small section of other
7 industry.

8 THE CHAIRMAN: Would the reason that
9 there are limits imposed on the extent of the defer-
10 ment be because of the thought that it should be kept
11 in line with the pension restriction?

12 MR. WELSFORD: Yes, that is correct.
13 I think we feel the same way about the restriction on
14 pension plans.

15 THE CHAIRMAN: You feel that the limit
16 of \$1500, which is the same for pensions, is not rea-
17 listic?

18 MR. WELSFORD: No, I agree I don't
19 think it is realistic. In the case of pension plans,
20 there are other means such as by the use of Section 76
21 whereby you could distribute larger amounts to in-
22 dividuals which is not available under a profit shar-
23 ing plan.

24 THE CHAIRMAN: Under the profit shar-
25 ing plans, there must be many instances where the
26 amount exceeded \$1500 right now?

27 MR. WELSFORD: Yes.

28 THE CHAIRMAN: There are many success-
29 ful profit sharing plans where the amount for dis-
30 tribution amounts to \$2000 or \$2500. Is the \$1500
amount deferred and the balance paid out right away?

MR. WELSFORD: Yes. In the majority



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3 of cases the maximum distribution under the deferred
4 profit sharing plan is limited to \$1500 and the balance
5 paid out in various ways. It can be transferred into
6 the pension plan as an employee contribution.

7 THE CHAIRMAN: Which is not permitted
8 as a deduction?

9 MR. WELSFORD: Under our pension plan,
10 no.

11 COMMISSIONER PERRY: I was interested
12 in Mr. Sedgewick's statement that the employer contri-
13 bution is normally allocated by reference to the em-
14 ployee contribution. What do you do with a plan when
15 there is no employee contribution? Does this mean
16 that there has to be an employee contribution in all
17 plans?

18 MR. SEDGEWICK: No, it doesn't mean
19 that there has to be. In quite a number of plans
20 there is no employee contribution.

21 COMMISSIONER PERRY: What is your
22 basis for allocation then?

23 MR. SEDGEWICK: One of several bases
24 may be used; salary, length of service, distribution
25 can be equalled, for example, ---

26 COMMISSIONER PERRY: To suit the
27 employee?

28 MR. SEDGEWICK: Yes. In addition to
29 these plans where there is employee contribution I
30 think I am correct in saying that the bulk of the
employer allocations are made by reference to that
contribution.



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3 One of the items that this permits is
4 weighing the allocation of the employers' contribution
5 in favour of longer service employees as, for example,
6 you can compute the employers' contribution times one
7 if he had been there five years or else times two if
8 he had been there five to fifteen years or times three
9 if he had been there fifteen to twenty-five years or
10 any other multiple you may work out which tends to
11 allocate the larger amount to the employee as he gets
12 closer and closer to retirement.

13 COMMISSIONER PERRY: What proportion
14 of the existing plans in fact do have an employee
15 contribution?

16 MR. WELSFORD: It is probably close
17 to two-thirds or three-quarters. It is a very sub-
18 stantial percentage.

19 COMMISSIONER PERRY: Even with the
20 present tax discouragement?

21 MR. WELSFORD: The majority of the
22 deferred profit sharing plans in Canada are registered
23 pension plans.

24 COMMISSIONER PERRY: So in effect they
25 are pension plans with variable employer contributions?

26 MR. WELSFORD: That is correct.

27 THE CHAIRMAN: They do not come under
28 Section 79(c).

29 MR. WELSFORD: No, a number of them
30 will undoubtedly wish to change to the pension plan,
79(c) with the introduction of the Ontario legislation
proposal.



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3 THE CHAIRMAN: Why?

4 MR. WELSFORD: Because the Ontario
5 legislation imposes certain restrictions on pension
6 plans which in other ways are not connected with
7 profit sharing such as lump sum distribution at re-
8 tirement and distribution before retirement.

9 THE CHAIRMAN: Would there be many
10 plans under 79(c) now?

11 MR. WELSFORD: I think our best esti-
12 mate is around 40.

13 MR. SEDGEWICK: I thought it was more
14 than that. Mind you, the figure is misleading because
15 in addition to the single plan covering employees in
16 the usual way or 10 companies in a corporate group,
17 they require individual legislation for each of the
18 10 companies despite the fact only one plan is operat-
19 ing so the legislation figures tend to be misleading.
20 I was under the impression there were more than 40.

21 THE CHAIRMAN: The Minister has es-
22 tablished a certain criteria to permit legislation.
23 Do you find that difficult to meet?

24 MR. WELSFORD: No sir. There has not
25 been any difficulty in any of the standard plans that
26 have been established in the past two or three years.

27 THE CHAIRMAN: He has not printed that
28 criteria. I understand that there are a number of
29 tests to which this is subjected before he grants his
30 permission.

MR. WELSFORD: Yes. We have received
a letter from the Department which sets out their



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3 criteria.

4 THE CHAIRMAN: Have you?

5 MR. WELSFORD: Yes.

6 COMMISSIONER PERRY: What are the
7 considerations that the government set whether you
8 apply under 79(c) or are registered as a pension plan?

9 MR. WELSFORD: One of the consider-
10 ations is lump sum distributions at retirement. One
11 is the ability to invest in your own common stock,
12 which is restricted under the Ontario legislation. I
13 think those were the two principal ones.

14 MR. VERITY: The taxation status of
15 the employee, of course, is one of the major consider-
16 ations when determining between a profit sharing plan
17 and pension plan registration.
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3 One of the very difficult impositions when making
4 this decision and when profit-sharing amounts and
5 employee savings are significant is the source of
6 the funds to pay the tax on an amount which has been
7 deferred until retirement.

8 There is a net reduction in employees'
9 available funds, take-home funds, in order to pay
10 the tax when profit-sharing amounts are tax free at
11 pay-out.

12 COMMISSIONER GRANT: Mr. Sedgewick,
13 your suggestion is that the amount that the company
14 be permitted to contribute would be determined on
15 the basis of this total payroll?

16 MR. SEDGEWICK: Or some similar plan
17 that does not relate to amount to each individual
18 employee.

19 COMMISSIONER GRANT: And I also think
20 it has been said that the deferred plan has applica-
21 tion largely to owner-employees.

22 MR. SEDGEWICK: Yes, and older employees
23 rather than more recent employees.

24 COMMISSIONER GRANT: So when the payroll
25 is made up of younger employees their contribution
26 to the plan would really be lending the amount
27 which they take as wages as a percentage of the
28 allotment to the plan?

29 MR. SEDGEWICK: Yes.

30 COMMISSIONER GRANT: As I understand
page 13 of the brief, there is an employer tax liability



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3 on the pay-out. Is that fair?

4 MR. SEDGEWICK: No.

5 COMMISSIONER GRANT: "... tax liability
6 on the employer contribution is incurred only
7 when the proceeds of the account are actually
8 received by the employee or his beneficiary." Does
9 that mean received under the plan or actually
10 received when the employee terminates his employment?

11 MR. SEDGEWICK: I am sorry, I mis-
12 understood your first question. It is taxed in the
13 employee's hands only at the time it is actually
14 paid out to him. The employer at that stage is not
involved, of course.

15 COMMISSIONER GRANT: So there is a
16 tax liability there on the part of the employer?

17 MR. SEDGEWICK: On the part of the
18 employee.

19 MR. WELLSFORD: This is primarily
20 American tax law.

21 COMMISSIONER GRANT: The section I am
22 reading from has no application to Canada?

23 MR. WELLSFORD: No.

24 MR. MEYNELL: The last paragraph on
25 page 13 and the top two paragraphs on page 14 are
26 American law.

27 COMMISSIONER BEAUVAIS: The employer
28 is not taxed on the whole amount? When he pays
29 his contribution, that is not deductible?

30 MR. WELLSFORD: No.



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3 THE CHAIRMAN: Just the part paid by the
4 employer is subject to tax?

5 MR. WELLSFORD: That is correct, and
6 the income of the fund.

7 COMMISSIONER PERRY: Does it qualify
8 for the three-year alleviation that applies to lump
9 sum pension payments?

10 MR. WELLSFORD: Yes.

11 MR. SEDGEWICK: If it is a total
12 withdrawal and it corresponds to the termination of
13 employment.

14 THE CHAIRMAN: I must say I am appalled
15 at the idea which I take it you would like to see
16 of an employer being able to invest the funds for
17 his employees' old age in his own enterprise and
18 put them at the risk of his own business. That does
19 not appeal to me very much.

20 MR. WELLSFORD: It is held, of course,
21 in a trust fund which is held for the benefit of
22 the employees. I would say not more than 30% of the
23 deferred plans would invest in the employer common
24 stock, and then only to a limited percentage.

25 Probably one of the most successful
26 profit-sharing plans in the world is Sears Roebuck.

27 THE CHAIRMAN: Which is all in the
28 company's stock.

29 MR. WELLSFORD: A very high percentage.
30 In fact, the Sears Roebuck fund controls 25% of the
stock of Sears Roebuck and has been tremendously
successful.



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3 THE CHAIRMAN: Of course, the plan is
4 predicated on that and when the employee participates
5 in the plan he recognizes that his share of the
6 profits is going to be invested in the company,
7 and that is fair enough I think.

8 COMMISSIONER PERRY: What is happening
9 in the pension plans now? Investments in companies'
10 owner shares used to be discouraged, but is it
11 developing now?

12 MR. WELLSFORD: Of course, as you know,
13 the regulations have been --

14 COMMISSIONER PERRY: Obscured?

15 MR. WELLSFORD: Virtually wiped out.
16 But as a general rule in pension plans the employees
17 do not invest in common stock. Basically the
18 purpose of that fund is to provide life annuities
19 to the individuals and a greater degree of security
20 is provided.

21 THE CHAIRMAN: There is no law that
22 restricts them in the case of pension plans?

23 MR. WELLSFORD: Not at the present
24 time, but there will be when the Ontario plan comes
25 in.

26 MR. MEYNELL: We have seen evidence
27 when inquiries are made in respect of investment,
28 they like to see an earnings record to show that
29 the stock is a good investment.

30 COMMISSIONER PERRY: Is the American
treatment on all fours with ours regarding employee



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3 contribution? Generally they are pretty niggardly
4 about deductions for employees.

5 MR. WELLSFORD: They do not permit
6 deductions.

7 COMMISSIONER PERRY: There is no
8 deduction there.

9 COMMISSIONER GRANT: There is a reference
10 to the annuity in the middle of page 14 where you
begin by saying:

11 "Another major advantage occurs
12 when the employee elects to
13 have the fund buy an annuity for
14 him."

15 This again has reference to the United
16 States, has it?

17 In that case the annuity is
18 subject to tax, not the interest portion?

19 MR. WELLSFORD: No, under Section 29(c)
20 it is permissive to purchase an annuity at retirement,
21 in which case the employee's contribution or that
22 portion representing the employee's contribution
23 would be exempt; the portion representing the
employer's contribution and the income would be
taxable.

24 COMMISSIONER GRANT: In this deferred
25 plan is there any philosophy that states that the
26 employer's contribution itself includes the employee's
27 contribution because he has contributed to the
28 profits?
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3 MR. WELLSFORD: There is a philosophy
4 that one of the purposes of a deferred profit-sharing
5 plan is for retirement security. Therefore it is
6 of advantage to have employee contribution to
7 further increase his retirement security. I would
8 not say that it is an integral part of the philosophy
9 but, as I mentioned, about two-thirds or three-
quarters of the plans do have employee contributions.

10 MR. VERITY: If I may supplement
11 your comments, Mr. Wellsford, in this regard of
12 employee savings I think there are several aspects
13 here to be considered, and one is when profit-sharing
14 plans were first initiated they were rarely taking
15 account of past services, as is done in pension
16 plans. Therefore there is something of a problem
17 to build up adequate values to the credit of
18 individual employees in the initial years. The
19 employee contribution helps do this. During those
20 initial years when selling the concept of profit-
21 sharing is most important with the employees, the
22 saving part becomes an integral feature of the plan
23 and makes the employee much more conscious of his
24 own contribution toward the company's profits.
25 I think in established plans the employee saving
26 is much less significant because usually in long
27 term established plans the total credits are such
28 that the plan could be successful and maintained
29 on company contributions alone.

30 THE CHAIRMAN: The employee contributions
being placed on all fours with what is permitted under



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3 ordinary pension plans?

4 MR. VERITY: I did not quite understand
5 the question.

6 THE CHAIRMAN: Could employee
7 contributions be limited in such a way as to make
8 them comparable or to put them on all fours with
9 employees' contributions under an ordinary pension
plan?

10 MR. VERITY: Yes.

11 MR. WELLSFORD: Yes, that would be
12 highly acceptable.

13 COMMISSIONER PERRY: I would like to
14 ask about the people who contribute to or are members
15 of foreign profit-sharing plans. This gets a
16 little sticky, does it not, when you have an
17 American who has come up here and lived here for a
18 while and is going to go back to the States? Are
19 they not likely to give him a tax deduction while
20 he is here on the assumption that some time later on
21 you are going to tax the pay-out and he will lose
22 out on that? The amounts here are not very large,
but there is a principle.

23 MR. SEDGEWICK: We recognize that as a
24 problem. We suggested at one stage that if foreign
25 plans could be registered here without the necessity
26 of establishing a separate Canadian plan, it would
27 be possible for the plan to appoint an agent, shall
28 we say in Canada who was responsible for the collection
29 and withholding of the tax that had been deferred
30 either at the time of retirement or at the time of



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3 departure from Canada, more or less the same type of
4 withholding agent as is now provided for in section 110
5 in relation to real estate income from Canada.

6 THE CHAIRMAN: Why not impose on it
7 the need for establishing a Canadian plan, which in
8 fact is what the situation is at the present time?
9 Does it add to the cost materially or does it cause
10 great difficulties which should not result?

11 MR. SEDGEWICK: It distinguishes
12 between employees in the same corporate group to
13 start with, and it prevents the Canadian employee
14 from participating in the more rapid growth of an
15 already established and well functioning plan. It
16 forces you to start from scratch at that particular
17 stage where investment in shares of a company, for
18 example, is not permitted or is permitted only to the
19 extent of 10% of the investments. Generally speaking,
20 he does not get the same opportunity of growth or
21 accumulation in his account as he would if he
22 were a member of the more general plan applicable to
23 all employees.

24 THE CHAIRMAN: Perhaps there is something
25 in those arguments, although if you start from a
26 small base your opportunity for growth is ~~not~~
27 greater than starting from a larger base. Secondly,
28 as far as composition of the investments goes,
29 if Canadian laws are restrictive I would have thought
30 that we should impose the Canadian laws on
participants in a plan in Canada.

MR. SEDGEWICK: Mind you, this question



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3 is also affected by the industry. In the oil
4 industry where the Canadian companies with their
5 Canadian employees are essentially in the exploration
6 end, the Canadian company that employs the Canadian
7 participants would not of course have any income
8 annually out of which to make a contribution to a
9 profit-sharing plan, whereas on a more consolidated
10 basis, taking into account world-wide operations,
11 there would be a substantial element. You cannot
12 say that, of course, in reference to all consolidated
13 plans of foreign countries, but there are glaring
14 examples, particularly in the oil field.

15 COMMISSIONER PERRY: What do you do on
16 a branch operation? Do you set up a plan which
17 would similarly be based on the profits of the branch?

18 MR. SEDGEWICK: Branch operation of a
19 foreign company?

20 COMMISSIONER PERRY: Yes.

21 MR. SEDGEWICK: Yes, that is the
22 only alternative.

23 THE CHAIRMAN: Well, that is the same
24 difficulty we have with regard to pensions, is it
25 not?

26 MR. SEDGEWICK: Yes.

27 THE CHAIRMAN: Or relatively the
28 same.

29 MR. SEDGEWICK: Yes.

30 MR. WELLSFORD: Although in pensions
we have had a variable employer contribution. You
can vary distribution of Canadian employees on



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3 consolidated profits.

4 THE CHAIRMAN: Can you? You can take
5 into consideration foreign profits.

6 MR. WELLSFORD: Yes.

7 THE CHAIRMAN: Yes, but you take them in
8 not to the same extent as one would be taking them
9 in under a profit-sharing plan.

10 MR. WELLSFORD: No, I think you could
11 take them in to the same extent.

12 THE CHAIRMAN: Do you?

13 MR. WELLSFORD: Yes.

14 THE CHAIRMAN: Could you give us some
15 reference as to where we find that or some material?
16 Could you write us a letter, perhaps?

17 MR. WELLSFORD: I will write a letter.

18 THE CHAIRMAN: I wish you would.
19 That surprises me a little because I did not fully
20 understand it -- and I do not now, but if you wrote
21 a letter I think I would.

22 COMMISSIONER PERRY: This sort of
23 thing does not very often get down in writing.

24 MR. WELLSFORD: Well, it gets approved.

25 COMMISSIONER PERRY: This whole area
26 is now very vague. There is certainly not much
27 law on it and certainly not much administrative
28 regulation or ruling on it.

29 MR. WELLSFORD: No. I think where
30 you get around the vagueness is that you can base
the distribution -- or to Canadian employees you
can base the consolidated profits, but the percentage

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3 distribution to Canadian employees can vary from
4 that of the parent company as long as you stay within
5 your limit of, say, \$1,500. It is not necessary
6 in a deferred profit-sharing plan to set up a
7 specific formula to which you must rigidly stick.
8 You can have a variable formula.

9 THE CHAIRMAN: Can you change the
10 formula as you go along?

11 MR. WELLSFORD: Yes.

12 THE CHAIRMAN: I think we have run out
13 of questions, gentlemen. I think we understand, as
14 far as we are capable of understanding what you
15 have put before us. To the extent we are not
16 immediately capable of understanding it, we will try;
17 that is all I can say. We will keep on examining it.
18 This is an important area and I agree this is a
19 very important submission. Certainly we would not
20 like Canadian laws to frustrate the benefits which
21 you indicate ought to be derived from profit sharing.

22 Thank you very much indeed for putting
23 this before us and coming to see us today; it is
24 very good of you.

25 MR. WELLSFORD: Thank you very much.

26 THE CHAIRMAN: The hearing will stand
27 over until 9:30 tomorrow.
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